

Document 00 72 23 - General Conditions (CM at Risk Project)
State of Ohio Standard Requirements for Public Facility Construction

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ARTICLE 1 - CM'S RESPONSIBILITIES

1.1 Nondiscrimination

1.1.1 The CM shall comply with Applicable Law regarding equal employment opportunity, including ORC Section 153.59 and all Executive Orders issued by the Governor of the state of Ohio.

1.1.1.1 As required under ORC Section 153.59, the CM agrees to both of the following:

- .1** "in the hiring of employees for the performance of work under the contract or any subcontract, no contractor, subcontractor, or any person acting on a contractor's or subcontractor's behalf, by reason of race, creed, sex, disability or military status as defined in section 4112.01 of the Revised Code, or color, shall discriminate against any citizen of the state in the employment of labor or workers who is qualified and available to perform the work to which the employment relates;" and
- .2** "no contractor, subcontractor, or any person on a contractor's or subcontractor's behalf, in any manner, shall discriminate against or intimidate any employee hired for the performance of work under the contract on account of race, creed, sex, disability or military status as defined in section 4112.01 of the Revised Code, or color."

1.1.1.2 The CM shall cooperate fully with the State's Equal Opportunity Coordinator ("EOC"), with any other official or agency of the state or federal government that seeks to eliminate unlawful employment discrimination, and with all other state and federal efforts to assure equal employment practices under the Contract.

1.1.1.3 In the event the CM fails to comply with these nondiscrimination clauses, the Contracting Authority shall deduct from the amount payable to the CM a forfeiture of the statutory penalty pursuant to ORC 153.60 for each person who is discriminated against or intimidated in violation of this **Section 1.1.1**.

1.1.1.4 The Contract may be terminated or suspended in whole or in part by the Contracting Authority and all money to become due hereunder may be forfeited in the event of a subsequent violation of this **Section 1.1.1**.

1.1.2 Hiring Under State Public Improvement Contracts.

1.1.2.1 Any provision of a hiring hall contract or agreement which obligates the CM to hire, if available, only employees referred to the CM by a labor organization shall be void as against public policy and unenforceable with respect to employment under any public improvement contract unless at the date of execution of the hiring hall contract or agreement, or within 30 days thereafter, the labor organization has procedures in effect for referring qualified employees for hire without regard to race, color, religion, national origin, military status as defined in ORC Section 4112.01, or ancestry and unless the labor organization includes in its apprentice and journeyman's

membership, or otherwise has available for job referral without discrimination, qualified employees, both whites and non-whites (including African-Americans).

1.1.3 Affirmative Action.

1.1.3.1 The CM and Subcontractors shall comply with the State's Equal Employment Opportunity requirements described under OAC 123:2-3 through 123:2-9 that include, without limitation, the requirements described under this **Section 1.1.3**.

1.1.3.2 The CM shall demonstrate its good-faith efforts to comply with the utilization goals currently established for minority and women employees and submit documentation to the EOC.

1.1.3.3 By the tenth day of each month, the CM and Subcontractors shall submit to the EOC via the internet a completed Ohio Construction Contract Information Report - Input Form 29 (I-29) for the preceding month. The form shall be submitted through the Ohio Business Gateway: <http://business.ohio.gov/efiling/>.

1.2 Prevailing Wages

1.2.1 The CM shall comply with the prevailing wage requirements described under ORC Chapter 4115 that include, without limitation, the requirements described under this **Section 1.2**.

1.2.2 If the Project is subject to payment of prevailing wage rates, the CM shall:

1.2.2.1 pay to laborers and mechanics performing Work on the Project the prevailing wage rates of the Project locality, as determined by the Ohio Department of Commerce, Wage and Hour Bureau;

1.2.2.2 post in a prominent place readily accessible by all workers on the Site, a legible listing of the current classifications of laborers, workers, and mechanics employed under this Contract;

1.2.2.3 ensure that the rates posted are current and remain posted in legible condition during the period of the Contract; and

1.2.2.4 not be entitled to an increase in the Contract Sum on account of an increase in prevailing wage rates, except as otherwise provided by Applicable Law.

1.2.3 The CM may access the Ohio Department of Commerce, Wage & Hour Bureau at its website, <https://wagehour.com.ohio.gov/w3/webwh.nsf/wrlogin/?openform>, to obtain the current wage rates.

1.3 Royalties and Patents

1.3.1 The CM shall pay all royalties and license fees and assume all costs incident to the use, in the performance of the Work or the incorporation in the Work, of any invention, design, process, product, or device that is the subject of patent rights or copyrights held by others.

1.3.2 If the CM has reason to believe that use of the specified item is subject to patent or copyright protection, the CM shall immediately notify the Contracting Authority.

1.4 Assignment of Antitrust Claims

1.4.1 By signing the Agreement, the CM assigns, conveys and transfers to the Contracting Authority any right, title, and interest to any claims or causes of action it may have or acquire under state or federal antitrust laws relating to any goods, products, or services purchased, procured, or rendered to the State pursuant to the Contract.

1.5 Use of Domestic Steel

1.5.1 The CM is required by law to supply domestically produced steel products used for load bearing structural purposes on all projects funded in whole or in part with State funds.

1.5.2 The CM and Subcontractors shall comply with ORC Section 153.011 regarding the use of domestically produced steel products, and furnish the certifications required by **Section 6.18.8**. Copies of ORC Section 153.011 may be obtained from the Ohio Facilities Construction Commission or downloaded at <http://codes.ohio.gov/orc/153.011v1>.

1.6 Drug Free Safety Program Participation

1.6.1 Throughout the performance of the Work, the CM shall be enrolled in and remain in good standing in the Ohio Bureau of Workers' Compensation ("OBWC") Drug-Free Safety Program ("DFSP") or a comparable program approved by the OBWC that meets the requirements specified in ORC Section 153.03 ("OBWC-approved DFSP").

1.6.2 As required under ORC Section 153.03(E):

1.6.2.1 “Each contractor shall require all subcontractors with whom the contractor is in contract for the public improvement to be enrolled in and be in good standing in the Bureau of Workers’ Compensation’s Drug-Free Workplace Program or a comparable program approved by the Bureau that meets the requirements specified in section 153.03 of the Revised Code prior to a subcontractor providing labor at the project site of the public improvement.”

1.6.2.2 “Each subcontractor shall require all lower-tier subcontractors with whom the subcontractor is in contract for the public improvement to be enrolled in and be in good standing in the Bureau of Workers’ Compensation’s Drug-Free Workplace Program or a comparable program approved by the Bureau that meets the requirements specified in section 153.03 of the Revised Code prior to a lower-tier subcontractor providing labor at the project site of the public improvement.”

1.6.2.3 “Failure of a contractor to require a subcontractor to be enrolled in and be in good standing in the Bureau of Workers’ Compensation’s Drug-Free Workplace Program or a comparable program approved by the Bureau that meets the requirements specified in section 153.03 of the Revised Code prior to the time that the subcontractor provides labor at the project site will result in the contractor being found in breach of the contract and that breach shall be used in the responsibility analysis of that contractor or the subcontractor who was not enrolled in a program for future contracts with the State for five years after the date of the breach.”

1.6.2.4 “Failure of a subcontractor to require a lower-tier subcontractor to be enrolled in and be in good standing in the Bureau of Workers’ Compensation’s Drug-Free Workplace Program or a comparable program approved by the Bureau that meets the requirements specified in section 153.03 of the Revised Code prior to the time that the lower-tier subcontractor provides labor at the project site will result in the subcontractor being found in breach of the contract and that breach shall be used in the responsibility analysis of that subcontractor or the lower-tier subcontractor who was not enrolled in a program for future contracts with the State for five years after the date of the breach.”

1.6.3 Prior to authorizing a Subcontractor to commence Work on the Site, the CM shall obtain the Contracting Authority’s approval, and shall also submit to the A/E written confirmation of the Subcontractor’s enrollment on the **Subcontractor and Material Supplier Declaration** form.

1.6.4 In addition to OBWC-approved DFSP Basic requirements, the CM, each Subcontractor, and each Separate Contractor that provides labor on the Site shall participate in a pool that performs random drug testing of at least five percent of its employees who perform labor on the Site. The random drug testing percentage shall also include the on-site supervisors of the CM, Subcontractors, and Separate Contractors. Basic random drug testing shall otherwise comply with the same testing guidelines and criteria as required for OBWC-approved advanced testing. The CM and each Subcontractor shall provide evidence of required testing to the Contracting Authority upon request.

1.7 Use of the State’s Web-based Project Management Software

1.7.1 If the Contracting Authority decides, in its sole discretion, to utilize the State’s web-based project management software for the Project, the CM shall use such software for all compatible services required under this Contract.

1.7.2 All costs for the CM’s use of the State’s web-based project management software for the Project shall be included in its Preconstruction Stage Compensation and Contract Sum, as applicable. If the CM’s staff or its Consultants are unfamiliar with the proper use of such software, the CM shall provide its staff and Consultants for training without additional compensation.

1.8 EDGE Participation and Reporting

1.8.1 The CM shall participate in the “Encouraging Diversity, Growth and Equity” (“EDGE”) Program by subcontracting with, and using one or more, businesses certified as an EDGE Business Enterprise (“EDGE-certified Business”) by the EOC.

1.8.1.1 If the CM is an EDGE-certified Business, the CM may include its own compensation under this Contract in the reporting.

1.8.1.2 The amount of EDGE participation cannot exceed 100 percent of the sum of the CM’s Preconstruction Stage Compensation plus the Contract Sum.

1.8.1.3 The CM shall include in the reporting only those expenditures to EDGE-certified Businesses that perform a commercially useful function as described in OAC Section 123:2-16-15.

1.8.2 The CM shall provide an EDGE Participation Report with each of the CM's invoices for Preconstruction Stage Compensation and each CM Payment Request.

1.8.2.1 The CM shall provide status reports, produced by the CM and each applicable EDGE-certified Business for the Contract, indicating:

- .1 the name of each EDGE-certified Business;
- .2 the federal tax identification number of each EDGE-certified Business;
- .3 the date of the EDGE-certified Business contract, Subcontract, or purchase order;
- .4 the projected and actual start and end dates of the EDGE-certified Business contract, Subcontract, or purchase order;
- .5 the original amount of the EDGE-certified Business contract, Subcontract, or purchase order with the CM;
- .6 the current amount of the EDGE-certified Business contract, Subcontract, or purchase order;
- .7 the amount invoiced to date;
- .8 the amount paid to date;
- .9 the status of the EDGE-certified Business contract, Subcontract, or purchase order (active, complete, or void); and
- .10 a statement describing any substantive product or performance deficiencies.

1.8.2.2 The CM shall provide reports for each EDGE-certified Business; however, the reports may be consolidated and submitted as one document.

1.8.3 The CM shall provide an EDGE Participation Final Report simultaneously with its final CM Payment Request.

1.8.3.1 The CM and each EDGE-certified Business shall provide in the report certification that the submitted document is a true and accurate accounting of the original contract amount paid to and, received by each EDGE-certified Business.

1.8.4 The CM shall provide the EDGE Participation Reports in detail and form acceptable to the Contracting Authority.

1.8.4.1 Failure to timely submit EDGE Participation Reports may result in withholding payment in accordance with **Section 9.2.16**.

1.8.5 If the Project is administered using the State's web-based project management software, the CM shall submit its EDGE Participation Reports, using the "Contractor Pay Request" or "Applications for Payment" business process.

1.8.6 The CM shall cooperate fully with requests for additional EDGE information and documentation from the EOC or Contracting Authority.

1.9 Owner Work Rules

1.9.1 The CM shall consult with the Owner to obtain full knowledge of the Owner's rules, regulations, or requirements affecting the Project.

1.10 Emergency

1.10.1 In the event of an emergency affecting the safety of the Project, other property, or individuals, the CM, without special instruction or authorization, shall act to prevent the threatened damage, injury, or loss.

1.10.2 If the CM believes that it is entitled to an adjustment of the Preconstruction Stage Compensation, Contract Sum, or Contract Times on account of its actions in response to an emergency, the CM may request a Modification by giving written notice under **Section 7.1.1** or **Section 7.3.2**, as applicable.

1.11 CM's Standard of Care

1.11.1 The CM shall perform the Work in a workmanlike manner, consistent with the standards of skill and care exercised by entities licensed to perform (where required under Applicable Law) and regularly performing comparable work in the same or similar locality under the same or similar circumstances.

1.12 Limit of CM's Responsibility

1.12.1 The CM is not responsible for the A/E's negligence or the A/E's failure to properly perform the A/E's contract.

1.13 Sustainability Requirements

1.13.1 This Project shall be designed and constructed in accordance with the requirements of Am. Sub. H.B. 251 of the 126th General Assembly and the resulting rules, policies, and procedures adopted by the Ohio Facilities Construction Commission establishing Sustainability Requirements for Capital Improvements Projects, including but not limited to the applicable provisions of OAC 3318-3.

1.13.1.1 The CM shall assist the A/E to incorporate cost-effective, energy-efficient, green building practices to the maximum extent possible into the Project.

1.13.2 If the Project is designed and constructed under the Leadership in Energy and Environmental Design (“LEED”) Rating System developed by the U.S. Green Building Council or another rigorous rating system used to facilitate achievement of sustainability goals for the Project, the CM shall provide submittals certifying achievement of sustainable design rating system criteria for verification by the Green Building Certification Institute or other third party in accordance with the Contract Documents.

ARTICLE 2 - STATE’S RIGHTS AND RESPONSIBILITIES

2.1 Contracting Authority

2.1.1 The Contracting Authority shall designate a Project Manager for the Project. The Project Manager is authorized to act on behalf of the Contracting Authority to perform specific responsibilities under the Contract.

2.1.2 The Contracting Authority shall furnish information and services required of it in a timely manner.

2.1.3 The Contracting Authority shall have access to the Work at all times whenever the Project is in preparation or progress.

2.1.4 The Ohio Facilities Construction Commission requires use of its forms where indicated in the Contract Documents. The party responsible for initiating forms shall utilize the latest edition obtained from the Commission’s website: <http://ofcc.ohio.gov>. The Commission may make modifications to its forms at any time.

2.1.4.1 The CM shall not modify any form provided by the Commission or Contracting Authority.

2.1.4.2 If the Project is administered using the State’s web-based project management software, the CM shall utilize the web-based forms and reports within the applicable business process. The State’s web-based project management software is sponsored by the Commission, and such web-based forms and reports are acceptable to the Commission in lieu of its paper forms.

2.1.5 The Contracting Authority is not responsible for construction means, methods, manners, techniques, sequences, procedures, or for safety precautions and programs in connection with the Work, or for the CM’s failure to carry out the Work in conformity with the Contract Documents.

2.2 Owner

2.2.1 The Owner shall designate a representative authorized to act on behalf of the Owner during the Project.

2.2.2 The Owner shall furnish information and services required of it in a timely manner.

2.2.3 The Owner shall have access to the Work at all times whenever the Project is in preparation or progress.

2.2.4 Upon issuance of the Notice to Proceed, the Owner shall provide the Site to the CM in a condition to permit the CM to perform the Work.

2.2.5 The Owner may request a change in the Work if the A/E recommends and the Contracting Authority approves the change.

2.2.6 The Owner shall communicate with the CM through the Contracting Authority.

2.2.7 The Owner is not responsible for construction means, methods, manners, techniques, sequences, procedures, or for safety precautions and programs in connection with the Work, or for the CM’s failure to carry out the Work in conformity with the Contract Documents.

2.3 Approval of Owner, Contracting Authority, and State

2.3.1 The Owner, Contracting Authority, or State’s review and approval of the Work and any information the CM submits to them is for the sole purpose of determining whether the Work and information are generally consistent with

the Contract's intent, and will not relieve the CM of its sole responsibility for the performance, preparation, completeness, and accuracy of the Work and information.

2.4 Neutral Facilitation

2.4.1 The Contracting Authority or Owner may engage a Neutral Facilitator for the purposes of **(1)** building cooperative relationships among the Project participants to achieve discrete objectives; **(2)** encouraging educated, productive, and expedited attempts to avoid, minimize, and resolve disputes; and **(3)** maximizing the effectiveness of each participant's resources.

2.4.1.1 For example, a Neutral Facilitator may facilitate the preconstruction organizational meeting, meetings associated with establishment of the GMP, and efforts to resolve disputes throughout the Project.

2.4.2 The Contracting Authority, Owner, and CM are entitled to interact with the Neutral Facilitator with the full expectation that **(1)** they may act, speak, and disclose information with complete candor and **(2)** all communication, whether oral or written, made in the course of facilitated sessions is confidential.

2.4.3 At any hearing or proceeding regarding any dispute arising out of or related to the Project **(1)** the Neutral Facilitator will not be competent to testify and shall not be called as a witness and **(2)** the Neutral Facilitator's testimony and work product will not be admissible.

2.4.4 The Neutral Facilitator will not **(1)** perform any services with respect to or bear any responsibility for any legal services, design-professional services, construction, or construction management associated with the Project or **(2)** have any liability whatsoever for any claims related to any legal services, design-professional services, construction, or construction management associated with the Project, including without limitation, claims for legal or design-professional errors or omissions, delays, cost overruns, faulty construction, or increased costs.

2.4.5 The Neutral Facilitator's participation in the Project will not relieve the Contracting Authority, Owner, and CM of any of their respective rights or obligations under the Contract.

2.5 CM Performance Evaluation

2.5.1 The Contracting Authority may evaluate the CM's performance during the progress of the Work, at completion of a Phase of the Project, completion of the Project, or any of the foregoing. The Contracting Authority shall retain the evaluation(s).

2.5.1.1 The CM may request a copy of the completed evaluation(s). If the CM wishes to comment or take exception to any rating or remark, the CM must send a response in writing to the Contracting Authority within 30 days of receiving the evaluation(s).

2.5.1.2 The Contracting Authority may use the evaluation(s) in determining the responsibility of the CM for award of future contracts.

2.5.1.3 The Contracting Authority may request information from the CM for use in evaluating the A/E's performance. If information is requested, the CM must comply in a timely and responsive manner.

2.5.1.4 If a breach of the Contract is committed by the CM or is attributable to a Subcontractor, that breach will be used in the responsibility analysis of the CM and Subcontractor (where applicable) for future contracts with the State or subcontracts on State projects for five years after the date of the breach.

2.5.1.5 If the Project is administered using the State's web-based project management software, the CM shall receive and review the Contracting Authority's evaluation of the CM's performance and respond with its comments, using the "Contractor Evaluation" business process.

ARTICLE 3 - A/E'S RESPONSIBILITIES

3.1 The A/E's Contract Administration Duties

3.1.1 The A/E shall administer the Contract as provided in the Contract Documents and Architect/Engineer Agreement, including, but not limited to, performance of the functions described as follows:

3.1.1.1 The A/E shall attend and conduct progress meetings. The A/E shall prepare an agenda and produce a written report of each progress meeting, and distribute the report to the Contracting Authority, Owner, and CM within three business days after the meeting. The A/E shall not delegate the duty to prepare the agenda and written reports of any progress meeting.

3.1.1.2 The A/E may authorize minor changes or alterations in the Work that are consistent with the intent of the Contract Documents and do not involve adjustment of the Contract Sum or Contract Times, or both. The A/E has no authority to authorize the CM to perform additional or extra Work for which the CM may seek adjustment of the Contract Sum or Contract Times, or both.

3.1.1.3 The A/E shall review and recommend, certify, or approve applicable forms required under the Contract Documents.

3.1.1.4 The A/E shall render decisions in connection with the CM's responsibilities under the Contract Documents, and submit recommendations to the Contracting Authority for enforcement of the Contract as necessary.

3.1.2 The A/E is the initial interpreter of all requirements of the Contract Documents. All decisions of the A/E are subject to final determination by the Contracting Authority.

3.2 Site Visits and Observation

3.2.1 The A/E shall notify, advise, and consult with the Contracting Authority and Owner and protect the State against Defective Work throughout completion of the Project, which includes the Correction Period.

3.2.1.1 The A/E shall designate a field representative, subject to the Contracting Authority's approval, to attend to the Project, observe and check the progress and quality of the Work, and take action as necessary or appropriate to achieve conformity with the Contract Documents.

3.2.1.2 The A/E shall have its consultants attend to the Project at intervals required by its agreement or the Contracting Authority.

3.2.2 The A/E is authorized to disapprove or reject Defective Work. The A/E shall immediately notify the Contracting Authority any time the A/E disapproves or rejects an item of Work.

3.2.3 The A/E is not responsible for construction means, methods, manners, techniques, sequences, procedures, or for safety precautions and programs in connection with the Work, or for the CM's failure to carry out the Work in conformity with the Contract Documents.

3.3 Testing and Inspection Services

3.3.1 Unless otherwise specified in the Contract Documents, the A/E shall apply for, secure, and pay for the costs of structural testing and special inspections under Chapter 17 of the Ohio Building Code; testing including geotechnical analysis, environmental testing and analysis, concrete, masonry, structural steel, reinforcing steel, welding, bolts, steel connections, HVAC systems and controls, plumbing and piping, air and water balancing and testing, or other testing; or approval required by Applicable Law.

3.4 Approval of A/E

3.4.1 The A/E's review and approval of the Work and any information the CM submits to the A/E is for the sole purpose of determining whether the Work and information are generally consistent with the Contract's intent, and will not relieve the CM of its sole responsibility for the performance, preparation, completeness, and accuracy of the Work and information.

3.5 Limitation of A/E's Authority

3.5.1 Under no circumstances is the A/E authorized to:

3.5.1.1 bind the Owner or Contracting Authority to any authorizations under, modifications of, or amendments to any contract other than as expressly described under **Section 3.1.1.2**;

3.5.1.2 accept any defective or non-conforming services, Work, or vendor-furnished items;

3.5.1.3 make any settlements on behalf of the Owner or Contracting Authority; or

3.5.1.4 assume any responsibilities of the CM, Consultants, or Subcontractors.

ARTICLE 4 - SUBCONTRACTORS

4.1 Applicability of Requirements

4.1.1 Sections 4.3 through 4.5 apply to all Work during the Construction Stage (including the CM's procurement of long-lead-time items before the Date of Commencement) except:

4.1.1.1 the CM's management and administration of the entire Work, including administration of Subcontracts;

4.1.1.2 General Conditions Work;

4.1.1.3 non-specialty Work valued in the aggregate for the Project at less than \$200,000 if the CM obtains the Contracting Authority's written approval before commencement of that Work;

4.1.1.4 if the CM obtains the Contracting Authority's prior written approval for **(1)** Work under a Subcontract where the CM is supplementing the associated Subcontractor and **(2)** the balance of the Work under a Subcontract where the CM terminated the Subcontract for cause; and

4.1.1.5 Work performed under a design-assist contract authorized by the Contracting Authority and entered into by the CM as described under **Section 4.8**.

4.2 Subcontracting Plan

4.2.1 The CM shall place development, review, and approval of the Subcontracting Plan on the Project Schedule.

4.2.2 Before soliciting Bids for any particular Subcontract, the Subcontracting Plan shall **(1)** include a proposed list of prequalified prospective Bidders for that Subcontract and a proposed Bidding Schedule for that Subcontract and **(2)** be submitted to and approved by the Contracting Authority.

4.3 Prequalification Criteria

4.3.1 The CM shall establish criteria for prequalification of prospective Bidders on Subcontracts that shall:

4.3.1.1 include the experience of a prospective Bidder, the prospective Bidder's financial condition, conduct and performance on previous contracts, facilities, management skills, and ability to execute the associated Subcontract properly;

4.3.1.2 further any goals set as part of the EDGE program or other diversity and inclusion program required by Applicable Law;

4.3.1.3 require a prospective Bidder to submit a valid certificate of compliance issued by the EOC under ORC Section 9.47 to establish that it has not been found in violation of any affirmative action program during the last five years preceding the date of the prequalification application; and

4.3.1.4 require a prospective Bidder to submit proof of current licenses to perform the associated Work as required by the Contracting Authority or by Applicable Law.

4.3.2 The CM shall include any additional criteria for specific Subcontracts required by the Owner or Contracting Authority that are consistent with the scope and needs of the Project.

4.3.3 The CM shall submit its proposed prequalification criteria for each Subcontract to the Contracting Authority and place establishment of prequalification criteria on the Project Schedule.

4.3.4 The Contracting Authority shall approve or reject, in whole or in part, the prequalification criteria submitted by the CM. The Contracting Authority will use the approved prequalification criteria for any future analysis it may conduct concerning a prospective Bidder's responsibility to perform a Subcontract.

4.4 Prequalification Process

4.4.1 The CM shall complete the Prequalification Process for each Subcontract no later than ten days before the CM intends to solicit Bids for that Subcontract unless the Contracting Authority agrees otherwise in writing.

4.4.2 During the Prequalification Process, the CM shall develop prospective Bidders' interest in the Project and invite at least three prospective Bidders to submit qualifications for evaluation. The Contracting Authority or Owner may require the CM to invite and evaluate more than three prospective Bidders, including specifically those prospective Bidders (if any) the Owner or Contracting Authority asks the CM to contact.

4.4.2.1 To reach prospective Bidders, the CM may place a notice on **(1)** the State's public notice website created under ORC 125.182 (with assistance of the Contracting Authority or Owner), **(2)** the official website of the Owner or Contracting Authority, **(3)** on other websites such as appropriate trade association websites, news media, or other public media websites, or **(4)** any combination of the foregoing.

4.4.3 The CM shall evaluate the qualifications of each prospective Bidder that timely submits its qualifications and notify each of them whether they are qualified. The CM's determination that a Bidder that timely submits its qualifications does not meet the prequalification criteria shall be final.

4.4.4 The CM shall submit the names and qualifications of at least three qualified prospective Bidders to the Contracting Authority. The CM may submit the names of fewer than three qualified prospective Bidders if the CM submits to the

Contracting Authority satisfactory documentation that fewer than three qualified prospective Bidders are available. The Contracting Authority, Owner, and CM may meet to review the qualifications of the prospective Bidders on the list the CM submits to the Contracting Authority.

4.4.4.1 Notwithstanding **Section 4.4.4**, the Contracting Authority may require the CM to submit the names and qualifications of more than three qualified prospective Bidders for all or any particular Bid package. In that case, the CM may submit the names of fewer than the required number of qualified prospective Bidders if the CM submits to the Contracting Authority satisfactory documentation that fewer than the required number of qualified prospective Bidders are available.

4.4.5 The Contracting Authority shall review the list of Bidders that the CM submits, and may rely on the CM's representations to verify that prospective Bidders meet the prequalification criteria. The Contracting Authority shall complete its review within the period agreed between the Contracting Authority and CM or otherwise with reasonable promptness. The Contracting Authority may eliminate any prospective Bidder it determines is not qualified and notify the CM of the Contracting Authority's determination and the basis for it. The CM shall promptly notify the prospective Bidder in writing of the Contracting Authority's decision to eliminate the prospective Bidder and the basis for the Contracting Authority's determination that the Bidder does not meet the prequalification criteria. The Contracting Authority's determination that the Bidder does not meet the prequalification criteria shall be final.

4.5 Subcontract Bidding Process

4.5.1 The CM shall create a Bid package for each Subcontract and solicit Bids from qualified prospective Bidders identified under **Section 4.4** for that Bid package in accordance with the Project Schedule.

4.5.1.1 Notwithstanding the Project Schedule, the CM shall not solicit Bids for any Bid package for any Work that is not the subject of an executed GMP Amendment unless the Contracting Authority first agrees otherwise in writing.

4.5.1.2 The CM shall not solicit a Bid from any Bidder not prequalified under **Section 4.4** unless the Contracting Authority first agrees otherwise in writing.

4.5.2 At completion of the Subcontract Bidding Process for each Subcontract and no later than 15 days before the Work is scheduled to begin under that Subcontract, the CM and Contracting Authority will meet to review the Bids of qualified prospective Bidders identified under **Section 4.4** for that Subcontract and to determine to which prospective Bidder the CM will award the Subcontract. During the review meeting, the CM shall identify the prospective Bidder to whom the CM proposes to award the Subcontract.

4.5.2.1 Each Bidder to whom the CM proposes to award a Subcontract shall to the CM's reasonable satisfaction **(1)** be qualified to perform the subcontracted portion of the Work and **(2)** have submitted a Bid, which conforms to the requirements of the Contract Documents.

- .1** For the purpose of evaluating and reconciling the Bids, the CM may conduct scope-review meetings with Bidders that are usual and customary within the Bidders' trade. Bids that have been reconciled with other Bids for the same scope of Work through that review process will be considered in conformance with the Contract Documents.
- .2** The CM is not required to propose to award the Subcontract to the Bidder that submitted the lowest Bid. Subject to **Section 4.7**, the CM may also propose to Self-Perform the Work in a Bid package even if the CM did not submit the lowest Bid for that Work.

4.5.2.2 If the Contracting Authority does not reject the CM-proposed Bidder, the CM shall enter into the Subcontract with the selected Bidder.

- .1** All Subcontracts shall be on the **State of Ohio Subcontract Form** prescribed by OAC Section 153:1-03-02.
- .2** No less than ten days before Work is to be performed by the Subcontractor, or within a shorter period as mutually agreed by the CM and Contracting Authority, the CM shall submit to the A/E a **Subcontractor and Material Supplier Declaration** form through which the CM identifies the Subcontractor. After receiving the form, the A/E shall verify that it is complete and deliver it to the Contracting Authority and Owner. If the A/E finds the form is incomplete, the A/E shall return it to the CM and identify the incomplete information.
- .3** Execution of a GMP Amendment concerning the Work to be performed by the Subcontractor is a condition precedent to the CM entering into the Subcontract with that Subcontractor.
- .4** No less than ten days before Work is to be performed by the Subcontractor, or within a shorter period as mutually agreed by the CM and Contracting Authority, the CM shall submit to the Contracting Authority a complete copy of the executed Subcontract between the CM and Subcontractor.

- .5 If the Project is administered using the State's web-based project management software, the CM shall identify its Subcontractors and submit its Subcontracts through the "Subcontractor Supplier Declaration" business process.

4.5.2.3 If the Contracting Authority rejects the CM-proposed Bidder, the CM shall propose a replacement Bidder, which shall be evaluated as described above.

- .1 If the majority of the Work included in the Bid package that the CM proposed to award to the rejected Bidder is covered by a GMP Amendment before the Contracting Authority rejects the CM-proposed Bidder, and the rejected Bidder was reasonably capable of performing the Work included in that Bid package, the CM may request an increase of the Contract Sum by giving written notice under **Section 7.3.2**; provided, however, that the increase shall not be greater than the difference between the Bid of the rejected Bidder and the Bid of the replacement Bidder as the CM presented those Bids as described under **Section 4.5.2**.
- .2 Notwithstanding **Section 4.5.2.3.1**, the CM shall not be entitled to any associated adjustment of the Contract Sum if the Contracting Authority rejected the CM-proposed Bidder because the Bidder was debarred as described under ORC Section 153.02.
- .3 Notwithstanding **Section 4.5.2.3.1**, the CM shall not be entitled to any associated adjustment of the Construction Budget or the Contract Sum if the majority of the Work included in the Bid package that the CM proposed to award to the rejected Bidder is not covered by a GMP Amendment before the Contracting Authority rejects the CM-proposed Bidder.

4.6 Evaluation of Lower-Tier Subcontractors

4.6.1 As used in this **Section 4.6**, a "lower-tier Subcontractor" is any Subcontractor not in privity with the CM.

4.6.2 No less than ten days before Work is to be performed by any lower-tier Subcontractor, or within a shorter period as mutually agreed by the CM and Contracting Authority, the CM shall submit to the A/E a **Subcontractor and Material Supplier Declaration** form through which the CM identifies lower-tier Subcontractors.

4.6.3 The CM's failure to timely submit the information regarding a proposed lower-tier Subcontractor may result in withholding payment in accordance with **Section 9.2.15**.

4.6.4 After receiving the **Subcontractor and Material Supplier Declaration** form, the A/E shall verify that it is complete and deliver it to the Contracting Authority and Owner. If the A/E finds the form incomplete, the A/E shall return it to the CM and identify the incomplete information.

4.6.5 If the Contracting Authority rejects any proposed lower-tier Subcontractor, the CM shall propose a replacement lower-tier Subcontractor with no adjustment of the Contract Sum. The proposed replacement lower-tier Subcontractor will be evaluated as described above.

4.6.6 If the Project is administered using the State's web-based project management software, the CM shall identify its proposed lower-tier Subcontractors through the "Subcontractor Supplier Declaration" business process.

4.7 Self-Performed Work

4.7.1 Neither the CM nor a CM Affiliated Entity shall Self-Perform any Work on the Project during the Construction Stage except:

4.7.1.1 Work not subject to Bidding as described under **Section 4.1**; and

4.7.1.2 as otherwise provided in this **Section 4.7**.

4.7.2 If the CM or a CM Affiliated Entity intends to Bid on any Work subject to Bidding as described under **Section 4.1**:

4.7.2.1 During preparation of the Subcontracting Plan, the CM shall notify the Contracting Authority that the CM or a CM Affiliated Entity may Bid on a portion of the Work. The Contracting Authority, CM, and A/E shall review that Work in detail and agree on its scope before the CM finalizes the Subcontracting Plan.

4.7.2.2 At least 14 days before issuing Bidding Documents for the scope of Work the CM or a CM Affiliated Entity intends to Bid on, the CM shall, in writing, seek the Contracting Authority's permission for the CM or CM Affiliated Entity to Bid on that particular Work.

4.7.3 If the Contracting Authority permits the CM or CM Affiliated Entity to submit a Bid for a particular scope of Work:

4.7.3.1 The CM or CM Affiliated Entity (as applicable) shall meet in all respects the Bidder prequalification criteria approved by the Contracting Authority under **Section 4.3**.

4.7.3.2 The Bidding Documents shall specifically state that the CM or a CM Affiliated Entity may submit a Bid for that Work.

4.7.3.3 The CM shall ensure strict separation of the personnel of the CM or CM Affiliated Entity involved with Bidding on the Work from the personnel of the CM or CM Affiliated Entity otherwise involved in the Project. That separation includes, without limitation, prohibiting any communication (other than communication that is permitted by all Bidders) between those two groups before the Contracting Authority opens the associated Bids.

4.7.3.4 The CM or CM Affiliated Entity (as applicable) will be subject to all requirements applicable to the other Bidders for that Work.

4.7.3.5 The CM or CM Affiliated Entity (as applicable) shall submit its sealed Bid to the Contracting Authority no less than four hours before the deadline for submission of Bids to the CM for that scope of Work.

4.7.4 If the CM or a CM Affiliated Entity submits a Bid as described under **Section 4.7.3** and less than two other Bidders submit Bids for the same Work, the Contracting Authority may require that Work to be rebid.

4.7.5 If the Contracting Authority awards to the CM or CM Affiliated Entity the right to Self-Perform a particular scope of Work by operation of **Sections 4.7.2** and **4.7.3**, the CM may not use CM Contingency for that Work. The foregoing prohibition applies specifically but not exclusively to using CM Contingency to make up for the CM's underestimation of that scope of Work in the CM's detailed estimate of the Cost of the Work described under **Section 5.7.6.4**.

4.7.6 If the Contracting Authority awards to a CM Affiliated Entity the right to Self-Perform a particular scope of Work by operation of **Sections 4.7.2** and **4.7.3**, the CM Affiliated Entity will be a Subcontractor under the Contract and the CM's Subcontract with the CM Affiliated Entity shall be on the **State of Ohio Subcontract Form** prescribed in OAC 153:1-03-02.

4.7.7 If the Contracting Authority awards to the CM the right to Self-Perform a particular scope of Work by operation of **Sections 4.7.2** and **4.7.3**, the CM shall not be a Subcontractor under the Contract and shall not enter into a Subcontract with itself for that Work.

4.8 Design-Assist Firms

4.8.1 Authorization. After receipt of a written request from the CM, the Contracting Authority may authorize the CM to engage a Design-Assist Firm to perform a scope of design-assist services and associated Work agreed upon by the Contracting Authority and CM.

4.8.1.1 The CM may request authorization to engage a Design-Assist Firm at any point in the Project that is appropriate or necessary to facilitate the Project's design and construction.

.1 The CM may not provide design-assist services directly or through a CM Affiliated Entity.

4.8.1.2 The CM shall include in its request **(1)** a detailed description of the scope of the design-assist services and associated Work, which the CM proposes to be performed by a Design-Assist Firm; **(2)** the date that the CM will be required to establish an estimated price for the scope of Work to be performed by the selected Design-Assist Firm; **(3)** the target date that the selected Design-Assist Firm will be required to propose a price to perform the associated Work.

4.8.1.3 If the Contracting Authority authorizes the CM to engage a Design-Assist Firm, the CM shall **(1)** follow the procedures described in this **Section 4.8** and **(2)** identify in the Project Schedule the dates described in **Section 4.8.1.2**.

4.8.1.4 If the CM fails to comply with this **Section 4.8**, the Contracting Authority may revoke the CM's authorization to engage a Design-Assist Firm in addition to other remedies available to the Contracting Authority and Owner under the Contract and Applicable Law.

4.8.1.5 Notwithstanding any provision of this **Section 4.8** to the contrary, at any time before entering into the authorized design-assist contract, the CM may abandon the effort to engage a Design-Assist Firm to perform the scope of design-assist services and associated Work agreed upon by the Contracting Authority and CM.

4.8.2 Design-Assist Firm Selection. The CM shall award authorized design-assist contracts on the basis of the CM's evaluation of a submission to the CM from each potential Design-Assist Firm that **(1)** establishes the qualifications of the potential Design-Assist Firm to provide the associated design-assist services and Work and **(2)** includes a proposal for **(a)** the potential Design-Assist Firm's portion of the CM's Preconstruction Stage Reimbursable Expenses, Preconstruction Stage Personnel Costs, and General Conditions Costs; and **(b)** the potential Design-Assist Firm's Construction Stage overhead and profit mark-ups and Construction Stage contingency. The CM may also **(1)** request from the potential Design-Assist Firms bids or cost estimates for performance of the associated scope of Work during the

Construction Stage and (2) include consideration of that information in the CM's evaluation of the potential Design-Assist Firms.

4.8.3 Design-Assist Contract Requirements. All design-assist contracts shall:

4.8.3.1 include the **State of Ohio Subcontract Form** prescribed by OAC Section 153:1-03-02;

4.8.3.2 provide that the Design-Assist Firm does not assume any professional design liability by virtue of performing the design-assist services; and

4.8.3.3 provide that (1) the CM may terminate the design-assist contract without cause if the CM and Design-Assist Firm fail to reach agreement on the compensation to be paid by the CM to the Design-Assist Firm on account of the Design-Assist Firm's performance of the Work associated with the design-assist contract and (2) in the event of that termination, (a) the CM shall be obligated to pay the Design-Assist Firm for design-assist services the Design-Assist Firm performed before the date of termination but (b) the CM shall not be obligated to pay any compensation to the Design-Assist Firm for design-assist services or the associated Work that the Design-Assist Firm did not perform on account of the termination.

4.8.4 Additional Design-Assist Requirements. Unless the Contracting Authority agrees otherwise in writing, the CM shall not be entitled to any adjustment of the Preconstruction Stage Compensation, Contract Sum, or Contract Times on account of the CM's effort to engage or engagement of a Design-Assist Firm.

4.8.4.1 In order to facilitate compensation of the Design-Assist Firm and establishment of the Contract Sum through the GMP Amendment, every Design-Assist Firm the CM engages shall be considered a Consultant under the Contract during the Preconstruction Stage and a Subcontractor during the Construction Stage.

- .1 If the CM and Design-Assist Firm agree that the CM will compensate the Design-Assist Firm for design-assist services the Design-Assist Firm performs during the Preconstruction Stage (1) the CM and Design-Assist Firm shall set forth that agreement in their design-assist contract, (2) that compensation is a part of and included in the Preconstruction Stage Compensation, and (3) the CM will not be entitled to an increase in the Preconstruction Stage Compensation on account of the CM's engagement of the Design-Assist Firm.
- .2 The compensation to be paid by the CM to the Design-Assist Firm on account of the Design-Assist Firm's performance of Work during the Construction Stage shall be included in the Contract Sum.

4.8.4.2 No less than ten days before design-assist services are to be performed by a Design-Assist Firm during the Preconstruction Stage, or within a shorter period as mutually agreed by the CM and Contracting Authority, the CM shall submit to the A/E a **Subcontractor and Material Supplier Declaration** form through which the CM identifies the Design-Assist Firm as a Subcontractor. After receiving the form, the A/E shall verify that it is complete and deliver it to the Contracting Authority and Owner. If the A/E finds the form incomplete, the A/E shall return it to the CM and identify the incomplete information.

- .1 If the Project is administered using the State's web-based project management software, the CM shall identify its Design-Assist Firms through the "Subcontractor Supplier Declaration" business process.

4.8.4.3 No less than ten days before Work is to be performed by a Design-Assist Firm during the Construction Stage, or within a shorter period as mutually agreed by the CM and Contracting Authority, the CM shall submit to the Contracting Authority and A/E a detailed estimate of the Work to be performed by the Design-Assist Firm and a complete copy of the executed Subcontract between the CM and Design-Assist Firm. After receiving the estimate and Subcontract, the A/E shall verify that they are complete and deliver them to the Contracting Authority. If the A/E finds the estimate and Subcontract incomplete, the A/E shall return them to the CM and identify the incomplete information.

- .1 Execution of a GMP Amendment concerning the Work to be performed by a Design-Assist Firm in the Construction Stage is a condition precedent to the CM incurring an obligation to pay the Design-Assist Firm on account of the Design-Assist Firm's performance of that Work in the Construction Stage.

4.9 Replacement of Subcontractors and Design-Assist Firms

4.9.1 The CM shall not replace any Subcontractor after execution of the Subcontract without the prior written approval of the Contracting Authority.

4.9.2 The CM shall not replace any Design-Assist Firm after execution of the design-assist contract without the prior written approval of the Contracting Authority.

4.10 CM's Responsibility

4.10.1 The CM is fully responsible for all acts and omissions of its Subcontractors and is responsible for scheduling and coordinating the Work of its Subcontractors.

4.10.1.1 The CM is fully responsible for any delay, interference, disruption, or hindrance attributable to its Subcontractors.

4.10.1.2 The CM shall require that each of its Subcontractors have a competent supervisor at the Site whenever the Subcontractor is performing Work.

4.10.1.3 The CM shall bind its Subcontractors to the terms of the Contract Documents, so far as applicable to the Work of the Subcontractor.

4.10.1.4 The CM shall not agree to any provision, which seeks to bind the State to terms inconsistent with or at variance from the Contract Documents.

4.10.2 The CM will not be relieved of its full responsibility for Subcontractors and their performance of the Work by **(1)** the participation of the Owner, Contracting Authority, and A/E in the processes described under this **Article 4** or other related provisions of the Contract Documents or **(2)** the Contracting Authority's rejection of a Bidder or failure to reject a Bidder under **Section 4.4.5**.

4.11 Contingent Assignment of Subcontracts

4.11.1 The CM hereby assigns its agreement with each Subcontractor to the Contracting Authority provided that the assignment is effective only after termination of the Contract in whole or in part by the Contracting Authority and only for those agreements that the Contracting Authority accepts by notifying the CM and applicable Subcontractors in writing. The Contracting Authority may re-assign accepted agreements.

4.11.1.1 If the Contracting Authority terminates the Contract in part, the Contracting Authority may **(1)** take assignment of any entire Subcontract affected by the termination or **(2)** take partial assignment of only the portion of any Subcontract associated with the terminated part of the Contract.

4.12 Prompt Payment

4.12.1 The CM shall make payments to Subcontractors in accordance with Applicable Law, including ORC Section 4113.61.

4.12.2 The CM may reduce the amount to be paid to a Subcontractor pursuant to **Section 4.12.1** at a rate equal to the percentage retained from the CM and may withhold amounts necessary to **(1)** resolve disputed liens or claims involving the Work of the Subcontractor or **(2)** account for the failure of the Subcontractor to perform its obligations under its agreement with the CM.

ARTICLE 5 - PRECONSTRUCTION SERVICES

5.1 General Requirements

5.1.1 Commencement.

5.1.1.1 The CM's Preconstruction Services will begin on the date set forth in a notice that the Contracting Authority will issue to the CM ("Notice to Commence Services").

5.1.2 Scope of Preconstruction Services.

5.1.2.1 The CM shall perform the Preconstruction Services, which consist of the activities and stages set forth in **Sections 5.2** through **5.7**, inclusive, and include any services necessary to comply with the ORC Section 3379.10 Percent for Arts Program. The CM shall provide its services according to the Staffing Plan approved by the Contracting Authority.

5.1.3 Consultation.

5.1.3.1 The CM and A/E shall jointly schedule and attend regular meetings with the Contracting Authority and Owner. The CM shall consult with the Contracting Authority, Owner, and A/E regarding Site use and improvements and the selection of materials, building systems, and equipment. The CM shall provide recommendations to the Contracting Authority, Owner, and A/E on construction feasibility; actions designed to minimize adverse effects of labor or material shortages; time requirements for procurement, installation and construction completion; and factors

related to construction cost, including estimates of alternative designs or materials, budgets and possible economies of scale.

5.1.3.2 At all appropriate times throughout the performance of the Work, the CM shall contact, meet, consult, and otherwise coordinate with the Contracting Authority, Owner, A/E, governmental authorities with jurisdiction over the Project, and others for the purpose of facilitating the Project's design and construction.

5.1.4 Project Schedule.

5.1.4.1 The CM shall provide and maintain a Project Schedule with a logical sequence of events coordinated with the A/E's Design Schedule; reasonable periods of time for the Contracting Authority, Owner, and A/E to review the CM's deliverables and for the CM to revise and resubmit those deliverables; and sufficient detail to properly anticipate and monitor progress on the Project.

5.1.5 Estimating.

5.1.5.1 To facilitate the usefulness and reliability of the A/E's and CM's respective estimating deliverables, **(1)** before the start of estimating, the A/E and CM shall reach agreement on a common estimating protocol and deliverable format for the Project, but **(2)** the CM shall otherwise complete its estimating services independent of the A/E's estimating services.

5.1.6 Long-Lead-Time Items.

5.1.6.1 The CM shall recommend to the Contracting Authority, Owner, and A/E a schedule for procurement of long-lead-time items that will constitute part of the Work as required to meet the Project Schedule.

5.1.6.2 The Owner may procure long-lead-time items itself before the Contract Sum is established. In that case, after the Contract Sum is established, the Owner will assign the contracts for the long-lead-time items to the CM, who shall accept responsibility for those items as if procured by the CM. The CM shall expedite the delivery of long-lead-time items.

5.2 Organizational Meeting

5.2.1 Unless the Contracting Authority agrees otherwise in writing, the CM's Preconstruction Services will begin with an organizational meeting between the Contracting Authority, Owner, A/E, and CM. All of the CM's key personnel involved in the Project shall attend the organizational meeting.

5.2.2 During the organizational meeting, the attendees may:

5.2.2.1 review the responsibilities of each of the Contracting Authority's and Owner's key personnel involved in the Project;

5.2.2.2 review the responsibilities of each of the CM's key personnel involved in the Project;

5.2.2.3 review the responsibilities of each of the A/E's key personnel involved in the Project;

5.2.2.4 review and establish lines of communication between the Contracting Authority, Owner, A/E, and CM;

5.2.2.5 review then-available programming and other documents that reflect the current status of the Project's design;

5.2.2.6 review the various time periods established in **Article 4** and **Article 5** to determine whether any adjustments are needed in view of the Project's scope, schedule, and budget requirements while providing reasonable periods for the Contracting Authority, Owner, and A/E if applicable, to review the CM's deliverables and for the CM to revise and resubmit those deliverables;

- .1 If the parties agree to adjust the periods as described under **Section 5.2.2.6**, they will promptly enter into an associated Modification.

5.2.2.7 review and reach agreement on the number and timing of GMP Amendments and GMP Proposal and Amendment processes for the Project in view of the Project's scope, schedule, and budget requirements;

- .1 Unless the parties agree otherwise, there will be one GMP Amendment and one GMP Proposal and Amendment process which will commence on the date on which the A/E notifies the Contracting Authority, Owner, and CM that the Construction Documents are 50 percent complete.
- .2 If the parties agree to adjust the number and timing of the GMP Amendments and GMP Proposal and Amendment processes to other than as described under **Section 5.2.2.7.1**, they will promptly enter into an associated Modification. Through that Modification, the parties shall **(1)** memorialize their agreement regarding the number and timing of the GMP Amendments and GMP Proposal and Amendment processes and **(2)** identify the anticipated scope of Work subject to each GMP Amendment. Through that

- Modification, the parties may also agree to **(1)** adjust the documentation requirements under **Section 5.7.6** as it applies to each GMP Amendment and **(2)** adjust the periods under **Section 5.7** as it applies to the GMP Proposal and Amendment process for each GMP Amendment.
- 5.2.2.8** review and reach agreement on the scope and timing of the A/E's deliverables and other information the CM needs to properly prepare its proposed GMP Amendment(s) and to solicit Bids for the Work;
- 5.2.2.9** review and reach agreement on timing and sequencing requirements for the A/E's and CM's deliverables and related review and revision periods; and
- 5.2.2.10** determine the need for and schedule follow-up meetings to resolve **(1)** the estimating protocol and deliverable format to be used on the Project; **(2)** adjustments of the various time periods established in the General Conditions; **(3)** the number and timing of GMP Amendments and GMP Proposal and Amendment processes; **(4)** the development of the Project Schedule, etc.
- 5.2.3** If the CM has not submitted a proposed Project Schedule to the Contracting Authority, Owner, and A/E before the organizational meeting or if the organizational meeting resulted in changes to a previously submitted Project Schedule, within five days after the organizational meeting is adjourned the CM shall submit a proposed or revised Project Schedule to the Contracting Authority, Owner, and A/E.
- 5.2.3.1** The Contracting Authority, Owner, CM, and A/E will promptly thereafter consult with one another as necessary to reach agreement on the initial Project Schedule, which shall be used as the basis for moving forward with the Project subject to revision as described elsewhere in the Contract.
- 5.2.4** Within five days after the organizational meeting is adjourned, the A/E will prepare and distribute the meeting's minutes.
- 5.2.4.1** If the Project is administered using the State's web-based project management software, the CM shall receive the minutes of the organizational meeting from the A/E through the "Meeting Minutes" business process.

5.3 Program Verification

- 5.3.1** Commencement. Unless the Contracting Authority directs otherwise in writing, the Program Verification Stage will begin upon completion of the activities described under **Section 5.2**.
- 5.3.2** In addition to performing those services required to comply with **Sections 5.3.3** through **5.3.5**, during the Program Verification Stage, the CM shall:
- 5.3.2.1** advise the Contracting Authority, Owner, and A/E in writing if at any time it appears that the Project Schedule or Construction Budget may be exceeded and make recommendations for corrective action;
- 5.3.2.2** if a GMP Amendment has been entered into, notify the Contracting Authority, Owner, and A/E in writing of any revision of the Project that would cause a change in the established Contract Sum or Contract Times;
- .1** If the Contracting Authority and Owner approve of any such revision, the parties shall promptly enter into an associated Modification.
- 5.3.2.3** meet with the Contracting Authority, Owner, and A/E at intervals acceptable to the Contracting Authority and Owner, to review drawings and other documents that depict the current status of the Program Verification Stage of the Project;
- 5.3.2.4** review the preliminary building needs, design, schedule, budget, and other information furnished by the Contracting Authority or Owner and arrive at a mutual understanding of the Project's requirements with the Contracting Authority, Owner, and A/E;
- 5.3.2.5** review and provide comments to the A/E's investigation of existing conditions and verification of the accuracy of Owner-provided information about existing conditions, as appropriate;
- 5.3.2.6** complete a detailed constructability review to the extent appropriate during the Program Verification Stage;
- 5.3.2.7** assist the A/E in the evaluation of the Project's impact on adjacent properties and rights-of-way; and
- 5.3.2.8** evaluate Site use and improvements, selection of materials, building systems and equipment, constructability, logistics, availability and suitability of labor and materials, time requirements, costs of alternative designs or materials, and possible economies of scale.
- 5.3.3** Review of Provisional Program Documents.
- 5.3.3.1** The A/E will submit the provisional Program Documents to the Contracting Authority, Owner, and CM on or before the date identified in the Project Schedule for that submission.

5.3.3.2 Within ten days after receiving the provisional Program Documents, the CM shall perform a detailed review of the provisional Program Documents. At the completion of that review, the CM shall notify the Contracting Authority, Owner, and A/E in writing if in the CM's opinion, the CM is unable to make the representation described under **Section 5.3.4.2** and provide with that notice a description of specific examples of the deficiencies.

5.3.3.3 If the CM notifies the Contracting Authority, Owner, and A/E in writing that in the CM's opinion, the CM is unable to make the representation described under **Section 5.3.4.2**:

- .1 The CM shall immediately meet to discuss the CM's opinion with the Contracting Authority, Owner, and A/E. The Contracting Authority and the Owner will thereafter determine an appropriate course of action, which may include the A/E's revision and resubmission of the provisional Program Documents and the CM's re-evaluation of them.
- .2 The CM shall not proceed with its services under **Section 5.3.4** until further notice from the Contracting Authority.

5.3.3.4 If the Project is administered using the State's web-based project management software, the CM shall receive the provisional Program Documents and issue its notice to the Contracting Authority, Owner, and A/E through the "Program of Requirements" business process.

5.3.4 CM's Program Verification Stage Submission.

5.3.4.1 Within 14 days after the completion of the activities described under **Section 5.3.3** (except as provided under **Section 5.3.3.3**), and on the basis of the provisional Program Documents and other Contracting Authority-provided information, the CM shall prepare the following documents and submit them to the Contracting Authority, Owner, and A/E:

- .1 a preliminary Construction Progress Schedule ("Program Schedule") for the Project in accordance with the requirements described under **Section 6.5** to the extent appropriate during program verification;
- .2 a draft of the assumptions and clarifications the CM intends to include with a future GMP Proposal;
- .3 a preliminary scope-of-Work description for each anticipated Subcontract for the Work;
- .4 a preliminary scope-of-Work description for all Self-Performed Work that the CM proposes to provide itself or through a CM Affiliated Entity;
- .5 a complete list of all Allowances (if any) including a detailed description with related measurement and payment terms;
- .6 a complete list of all Unit Price Work (if any) including a detailed description with related measurement and payment terms;
- .7 a complete list of all Alternates (if any) including a detailed description with related measurement and payment terms; and
- .8 an updated Staffing Plan.

5.3.4.2 By submitting the CM's Program Verification Stage Submission, the CM represents to the Contracting Authority and Owner that the provisional Program Documents are consistent with what CM would reasonably expect to see in program documents on a similar project in terms of:

- .1 clarity of the documents;
- .2 completeness of the documents;
- .3 coordination of the documents;
- .4 constructability of the Work described in the documents to the extent appropriate during the Program Verification Stage;
- .5 the consistency of the Work described in the documents with the Project Schedule;
- .6 the consistency of the Work described in the documents with the Construction Budget; and
- .7 if a GMP Amendment has been entered into, the consistency of the Work described in the documents with the GMP Documents and the established Contract Sum and Contract Times.

5.3.4.3 If a GMP Amendment has been entered into at the time of the CM's Program Verification Stage Submission, the CM shall include with the CM's Program Verification Stage Submission a detailed description of any change in the scope of the Work described in the provisional Program Documents as compared to the scope of the Work described in the GMP Documents and an estimate of the cost and time impact of each change.

5.3.4.4 If not all of the Work is subject to an executed GMP Amendment at the time of the CM's Program Verification Stage Submission, the CM shall include a preliminary estimate of Construction Cost ("Program Estimate") using area, volume, or similar conceptual estimating techniques.

- .1 For any Work that is subject to an executed GMP Amendment at the time of the CM's Program Verification Stage Submission, the CM shall include associated line items for the CM's Fee and CM's Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .2 For any Work that is not subject to an executed GMP Amendment at the time of the CM's Program Verification Stage Submission, the CM shall include reasonable contingencies for design development/refinement and price escalation, and line items for the estimated CM's Fee and CM's Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .3 If the Program Estimate exceeds the Construction Budget or varies from the A/E's program estimate of the Construction Cost, the Contracting Authority may require the CM to immediately work with the A/E to develop viable proposals to reconcile the estimates with each other and the Construction Budget. The CM will present those proposals as an addendum to its Program Verification Stage Submission.

5.3.4.5 If the Project is administered using the State's web-based project management software, the CM shall create, approve, and submit the CM's Program Verification Stage Submission to the Contracting Authority, Owner, and A/E through the "Program of Requirements" business process.

5.3.5 Program Documents Review.

5.3.5.1 After the Contracting Authority and Owner have had a reasonable period to review the provisional Program Documents and the CM's Program Verification Stage Submission, the Contracting Authority, Owner, A/E, and CM shall meet to discuss the submissions and reach agreement on any Contracting Authority-authorized adjustments to the Project Schedule, Construction Budget, or Project Budget and any necessary clarifications of the provisional Program Documents and the CM's Program Verification Stage Submission.

5.3.5.2 Unless the Contracting Authority agrees otherwise in writing, within five business days after the review meeting, the A/E and CM shall revise their respective Program Verification submissions to reflect the adjustments and clarifications agreed upon in the review meeting, and resubmit those documents to each other, the Owner, and Contracting Authority.

5.3.5.3 When the Contracting Authority and the Owner approve the revised Program Verification submissions and sign the related Design Review Acceptance form, the revised Program Verification submissions shall become the Approved Program of Requirements.

5.4 Schematic Design

5.4.1 Commencement. Unless the Contracting Authority agrees otherwise in writing, the Schematic Design Stage will begin upon completion of the activities described in **Section 5.3**.

5.4.2 In addition to performing those services required to comply with **Sections 5.4.3** through **5.4.6**, during the Schematic Design Stage, the CM shall:

5.4.2.1 advise the Contracting Authority, Owner, and A/E in writing if at any time it appears that the Project Schedule or Construction Budget may be exceeded and make recommendations for corrective action;

5.4.2.2 if a GMP Amendment has been entered into, notify the Contracting Authority, Owner, and A/E in writing of any revision of the Project that would cause a change in the established Contract Sum or Contract Times;

- .1 If the Contracting Authority and Owner approve of any such revision, the parties shall promptly enter into an associated Modification.

5.4.2.3 meet with the Contracting Authority, Owner, and A/E at intervals acceptable to the Contracting Authority and Owner, to review Drawings and other documents that depict the current status of the Schematic Design Stage of the Project;

5.4.2.4 review and provide comments to the A/E's further evaluation or refinement of the Approved Program of Requirements and the A/E's development of the Schematic Design Documents;

5.4.2.5 assist the A/E with identifying and analyzing requirements of Applicable Law;

5.4.2.6 review and provide comments to the A/E's investigation of existing conditions and verification of the accuracy of Owner-provided information about existing conditions, as appropriate;

5.4.2.7 assist the Owner and A/E with filing documents required for the approvals of governmental authorities with jurisdiction over the Project;

5.4.2.8 coordinate the location of new grading, drainage, and Site utilities;

5.4.2.9 update and re-issue the Project Schedule as necessary to keep the Contracting Authority, Owner, and A/E apprised of the schedule's current status;

- 5.4.2.10 prepare a preliminary analysis of the types and quantities of labor required for the Project;
- 5.4.2.11 make recommendations to the Contracting Authority, Owner, and A/E for actions designed to minimize adverse effects of labor shortages;
- 5.4.2.12 complete a detailed constructability review to the extent appropriate during the Schematic Design Stage;
- 5.4.2.13 review and provide recommendations concerning Site use and improvements, and alternative approaches to selection of materials, building systems, and equipment; and
- 5.4.2.14 provide recommendations on constructability, logistics, availability of materials and labor, time requirements for construction, and factors related to Project cost, including costs of alternative designs or materials, preliminary budgets, and possible economies of scale.

5.4.3 Life Cycle Cost Analysis.

- 5.4.3.1 The A/E will submit practical alternative design concepts, considering passive and/or active building components, for the purpose of minimizing future energy consumption, to the CM. The CM shall promptly review, comment on, and forward the alternative design concepts with the CM's comments to the Owner and Contracting Authority.
- 5.4.3.2 If the Project constructs or renovates an area 5,000 square feet or more, the CM shall assist the A/E to submit a design to the Commission that incorporates a life cycle cost analysis that shall determine the reasonably expected costs of facility ownership, operation, maintenance, and disposal including labor and materials for the economic life of the facility.

5.4.4 Review of Provisional Schematic Design Documents.

- 5.4.4.1 The A/E shall submit the provisional Schematic Design Documents to the Contracting Authority, Owner, and CM on or before the date identified in the Project Schedule for that submission.
- 5.4.4.2 Within ten days after receiving the provisional Schematic Design Documents, the CM shall review the documents in detail. At the completion of that review, the CM shall notify the Contracting Authority, Owner, and A/E in writing if in the CM's opinion, the CM is unable to make the representation described under **Section 5.4.5.2** and provide with that notice a description of specific examples of the deficiencies.
- 5.4.4.3 If the CM notifies the Contracting Authority, Owner, and A/E in writing that in the CM's opinion, the CM is unable to make the representation described under **Section 5.4.5.2**:
 - .1 The CM shall immediately meet to discuss the CM's opinion with the Contracting Authority, Owner, and A/E. The Contracting Authority and Owner will thereafter determine an appropriate course of action, which may include the A/E's revision and resubmission of the provisional Schematic Design Documents and the CM's re-evaluation of them.
 - .2 The CM shall not proceed with its services under **Section 5.4.5** until further notice from the Owner.
- 5.4.4.4 If the Project is administered using the State's web-based project management software, the CM shall receive the provisional Schematic Design Documents and issue its notice to the Contracting Authority, Owner, and A/E through the "Design Review" business process.

5.4.5 CM's Schematic Design Submission.

- 5.4.5.1 Within 14 days after the completion of the activities described under **Section 5.4.4** (except as provided under **Section 5.4.4.3**), and on the basis of the provisional Schematic Design Documents and other Owner-provided information, the CM shall prepare the following documents and submit them to the Contracting Authority, Owner, and A/E:
 - .1 a preliminary Construction Progress Schedule ("Schematic Design Schedule") for the Project, to the extent appropriate during schematic design, that shall identify preliminary manpower requirements by critical trade;
 - .2 cost evaluations of alternative materials and systems;
 - .3 a schedule analysis of alternative phasing and sequencing;
 - .4 a preliminary Site Logistics Plan indicating how the CM intends to use the Site and illustrating things such as areas to be used for lay down of material and equipment; office and storage trailer locations; vehicular access gates with ingress and egress routes; locations of wheel wash and concrete truck wash-out activities; and offloading and hoisting locations;
 - .5 a draft of the assumptions and clarifications the CM intends to include with a future GMP Proposal;
 - .6 a preliminary scope-of-Work description for each anticipated Subcontract for the Work;

- .7 a preliminary scope-of-Work description for all Self-Performed Work that the CM proposes to provide itself or through a CM Affiliated Entity;
- .8 a complete list of all Allowances (if any) including a detailed description with related measurement and payment terms;
- .9 a complete list of all Unit Price Work (if any) including a detailed description with related measurement and payment terms;
- .10 a complete list of all Alternates (if any) including a detailed description with related measurement and payment terms; and
- .11 an updated Staffing Plan.

5.4.5.2 By submitting the CM's Schematic Design Stage Submission, the CM represents to the Contracting Authority and Owner that the provisional Schematic Design Documents are consistent with what CM would reasonably expect to see in schematic design documents on a similar project in terms of:

- .1 clarity of the documents;
- .2 completeness of the documents;
- .3 coordination of the documents;
- .4 constructability of the Work described in the documents to the extent appropriate during the Schematic Design Stage;
- .5 the consistency of the Work described in the documents with the Project Schedule;
- .6 the consistency of the Work described in the documents with the Construction Budget; and
- .7 if a GMP Amendment has been entered into, the consistency of the Work described in the documents with the GMP Documents and the established Contract Sum and Contract Times.

5.4.5.3 If a GMP Amendment has been entered into at the time of the CM's Schematic Design Stage Submission, the CM shall include with the CM's Schematic Design Stage Submission a detailed description of any change in the scope of the Work described in the provisional Schematic Design Documents as compared to the scope of the Work described in the GMP Documents and an estimate of the cost and time impact of each change.

5.4.5.4 If not all of the Work is subject to an executed GMP Amendment at the time of the CM's Schematic Design Stage Submission, the CM shall include an estimate of the Construction Cost ("Schematic Design Estimate") using area, volume or similar conceptual estimating techniques.

- .1 For any Work that is subject to an executed GMP Amendment at the time of the CM's Schematic Design Stage Submission, the CM shall include associated line items for the CM's Fee and CM's Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .2 For any Work that is not subject to an executed GMP Amendment at the time of the CM's Schematic Design Stage Submission, the CM shall include reasonable contingencies for design development/refinement and price escalation, and line items for the estimated CM's Fee and CM's Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .3 If the Schematic Design Estimate exceeds the Construction Budget or varies from the A/E's schematic design estimate of the Construction Cost, the Contracting Authority may require the CM to immediately work with the A/E to develop viable proposals to reconcile the estimates with each other and the Construction Budget. The CM will present those proposals as an addendum to its Schematic Design Stage Submission.

5.4.5.5 If the Project is administered using the State's web-based project management software, the CM shall create, approve, and submit the CM's Schematic Design Stage Submission to the Contracting Authority, Owner, and A/E through the "Design Review" business process.

5.4.6 Schematic Design Documents Review.

5.4.6.1 After the Contracting Authority and Owner have had a reasonable period to review the provisional Schematic Design Documents and the CM's Schematic Design Stage Submission, the Contracting Authority, Owner, A/E, and CM shall meet to discuss the submissions and reach agreement on any Owner-authorized adjustments to the Approved Program of Requirements, Project Schedule, or Construction Budget and any necessary clarifications of the provisional Schematic Design Documents and the CM's Schematic Design Stage Submission.

- .1 Unless the Contracting Authority agrees otherwise in writing, within five business days after the review meeting, the A/E and CM shall revise their respective submissions to reflect the adjustments and clarifications agreed upon in the review meeting, and resubmit those documents to each other, the Owner, and Contracting Authority.

5.4.6.2 When the Contracting Authority and Owner approve the revised Schematic Design submissions and sign the related Design Review Acceptance form, the revised Schematic Design submissions shall become the final Schematic Design Documents.

5.5 Design Development

5.5.1 Commencement. Unless the Contracting Authority agrees otherwise in writing, the Design Development Stage will begin upon completion of the activities described in **Section 5.4**.

5.5.2 In addition to performing those services required to comply with **Sections 5.5.3** through **5.5.5**, during the Design Development Stage, the CM shall:

5.5.2.1 advise the Contracting Authority, Owner, and A/E in writing if at any time it appears that the Project Schedule or Construction Budget may be exceeded and make recommendations for corrective action;

5.5.2.2 if a GMP Amendment has been entered into, notify the Contracting Authority, Owner, and A/E in writing of any revision of the Project that would cause a change in the established Contract Sum or Contract Times;

.1 If the Contracting Authority and Owner approve of any such revision, the parties shall promptly enter into an associated Modification.

5.5.2.3 meet with the Contracting Authority, Owner, and A/E at intervals acceptable to the Contracting Authority and Owner, to review Drawings and other documents that depict the current status of the Design Development Stage of the Project;

5.5.2.4 schedule any necessary meetings with the A/E and Contracting Authority and provide recommendations and information for discussion at such meetings regarding the assignment of responsibilities for refuse removal and for safety precautions and programs; temporary Project facilities and utilities, weather protection, fire protection and scaffolding; and equipment, materials and services for common use of Subcontractors, if any;

5.5.2.5 develop the Construction Progress Schedule in increasing detail taking into account A/E-provided information and related requirements and the Owner's occupancy requirements;

5.5.2.6 update and re-issue the Project Schedule as necessary to keep the Contracting Authority, Owner, and A/E apprised of the schedule's current status;

5.5.2.7 refine the analysis of the types and quantities of labor required for the Project and review the availability of appropriate categories of labor required for critical portions of the Work;

5.5.2.8 make recommendations to the Contracting Authority, Owner, and A/E for actions designed to minimize adverse effects of labor shortages;

5.5.2.9 complete a detailed constructability review to the extent appropriate during the Design Development Stage;

5.5.2.10 assist the Owner and A/E with filing documents required for the approvals of governmental authorities with jurisdiction over the Project; and

5.5.2.11 provide recommendations on value engineering, constructability, logistics, site use and improvements, availability and suitability of materials, equipment, labor and systems, long-lead items, safety and security plans, quality control, time requirements for construction, and factors related to the cost of the Project including costs of alternative designs or materials, preliminary budgets, and possible economies of scale.

5.5.3 Review of Provisional Design Development Documents.

5.5.3.1 The A/E shall submit the provisional Design Development documents to the Contracting Authority, Owner, and CM on or before the date identified in the Project Schedule for that submission.

5.5.3.2 Within ten days after receiving the provisional Design Development Documents, the CM shall review the documents in detail. At the completion of that review, the CM shall notify the Contracting Authority, Owner, and A/E in writing if in the CM's opinion, the CM is unable to make the representation described under **Section 5.5.4.2** and provide with that notice a description of specific examples of the deficiencies.

5.5.3.3 If the CM notifies the Contracting Authority, Owner, and A/E in writing that in the CM's opinion, the CM is unable to make the representation described under **Section 5.5.4.2**:

- .1 The CM shall immediately meet to discuss the CM's opinion with the Contracting Authority, Owner, and A/E. The Contracting Authority and Owner will thereafter determine an appropriate course of action, which may include the A/E's revision and resubmission of the documents and the CM's re-evaluation of them.
- .2 The CM shall not proceed with its services under **Section 5.5.4** until further notice from the Owner.

5.5.3.4 If the Project is administered using the State’s web-based project management software, the CM shall receive the provisional Design Development Documents and issue its notice to the Contracting Authority, Owner, and A/E through the “Design Review” business process.

5.5.4 CM’s Design Development Submission.

5.5.4.1 Within 14 days after the completion of the activities described under **Section 5.5.3** (except as provided under **Section 5.5.3.3**), and on the basis of the provisional Design Development Documents and other Owner-provided information, the CM shall prepare the following documents and submit them to the Contracting Authority, Owner, and A/E:

- .1 an updated Project Schedule;
- .2 a written description of all proposed or previously agreed upon Alternates (if any);
- .3 a written description of all proposed or previously agreed upon Allowances (if any);
- .4 a written description of all proposed or previously agreed upon Unit Price Work (if any) including a detailed description with related measurement and payment terms;
- .5 a developed Construction Progress Schedule (“Design Development Schedule”) for the entire Project;
- .6 a cash-flow forecast for the Project;
- .7 a refined Site Logistics Plan;
- .8 a refined draft of the assumptions and clarifications the CM intends to include with a future GMP Proposal;
- .9 a refined scope-of-Work description for each anticipated Subcontract for the Work;
- .10 a refined scope-of-Work description for all Self-Performed Work that the CM proposes to provide itself or through a CM Affiliated Entity; and
- .11 an updated Staffing Plan.

5.5.4.2 By submitting the CM’s Design Development Stage Submission, the CM represents to the Contracting Authority and Owner that the provisional Design Development Documents are consistent with what CM would reasonably expect to see in design development documents on a similar project in terms of:

- .1 clarity of the documents;
- .2 completeness of the documents;
- .3 coordination of the documents;
- .4 constructability of the Work described in the documents to the extent appropriate during the Design Development Stage;
- .5 the consistency of the Work described in the documents with the Project Schedule;
- .6 the consistency of the Work described in the documents with the Construction Budget; and
- .7 if a GMP Amendment has been entered into, the consistency of the Work described in the documents with the GMP Documents and the established Contract Sum and Contract Times.

5.5.4.3 If a GMP Amendment has been entered into at the time of the CM’s Design Development Stage Submission, the CM shall include with the CM’s Design Development Stage Submission a detailed description of any change in the scope of the Work described in the provisional Design Development Documents as compared to the scope of the Work described in the GMP Documents and an estimate of the cost and time impact of each change.

5.5.4.4 If not all of the Work is subject to an executed GMP Amendment at the time of the CM’s Design Development Stage Submission, the CM shall include in its Design Development Stage Submission a detailed, unit-cost estimate of the Construction Cost (“Design Development Estimate”).

- .1 For any Work that is subject to an executed GMP Amendment at the time of the CM’s Design Development Stage Submission, the CM shall include associated line items for the CM’s Fee and CM’s Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .2 For any Work that is not subject to an executed GMP Amendment at the time of the CM’s Design Development Stage Submission, the CM shall include reasonable contingencies for design development/refinement and price escalation, and line items for the estimated CM’s Fee and CM’s Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .3 If the Design Development Estimate exceeds the Construction Budget or varies from the A/E’s design development estimate of the Construction Cost, the Contracting Authority may require the CM to immediately work with the A/E to develop viable proposals to reconcile the estimates with each other and the Construction Budget. The CM will present those proposals as an addendum to its Design Development Stage Submission.

5.5.4.5 If the Project is administered using the State's web-based project management software, the CM shall create, approve, and submit the CM's Design Development Stage Submission to the Contracting Authority, Owner, and A/E through the "Design Review" business process.

5.5.5 Design Development Documents Review.

5.5.5.1 After the Contracting Authority and Owner have had a reasonable period to review the provisional Design Development Documents and the CM's Design Development Stage Submission, the Contracting Authority, Owner, A/E, and CM shall meet to discuss the submissions and reach agreement on any Owner-authorized adjustments to the Approved Program of Requirements, Project Schedule, or Construction Budget and any necessary clarifications of the Design Development Documents and the CM's Design Development Stage Submission.

5.5.5.2 Unless the Contracting Authority agrees otherwise in writing, within five business days after the review meeting, the A/E and CM shall revise their respective Design Development submissions to reflect the adjustments and clarifications agreed upon in the review meeting, and resubmit those documents to each other, the Owner, and Contracting Authority.

5.5.5.3 When the Contracting Authority and Owner approve the revised Design Development submissions and sign the related Design Review Acceptance form, the revised Design Development submissions shall become the final Design Development Documents.

5.6 Construction Documents

5.6.1 Commencement. Unless the Contracting Authority agrees otherwise in writing, the Construction Documents Stage will begin upon completion of the activities described in **Section 5.5**.

5.6.2 In addition to performing those services required to comply with **Sections 5.6.3** through **5.6.6**, during the Construction Documents Stage, the CM shall:

5.6.2.1 advise the Contracting Authority, Owner, and A/E in writing if at any time it appears that the Project Schedule or Construction Budget may be exceeded and make recommendations for corrective action;

5.6.2.2 if a GMP Amendment has been entered into, notify the Contracting Authority, Owner, and A/E in writing of any revision of the Project that would cause a change in the established Contract Sum or Contract Times;

.1 If the Contracting Authority and Owner approve of any such revision, the parties shall promptly execute an associated Modification.

5.6.2.3 meet with the Contracting Authority, Owner, and A/E at intervals acceptable to the Contracting Authority and Owner, to review Drawings and other documents that depict the current status of the Construction Documents Stage of the Project;

5.6.2.4 update and re-issue the Project Schedule and Construction Progress Schedule as necessary to keep the Contracting Authority, Owner, and A/E apprised of the schedules' current status;

5.6.2.5 develop, prepare, and compile all forms and information needed to properly bid and complete the Project including without limitation the "front-end" of the Project Manual;

5.6.2.6 work with the A/E to prepare Division 01 of the Specifications (the CM shall not amend the General Conditions except by Supplementary Conditions approved as provided under **Section 12.4.1**);

5.6.2.7 ensure that the scopes of Work of the various Subcontractors is coordinated, all requirements for the Project have been assigned to the appropriate subcontract, the likelihood of jurisdictional disputes between trades has been minimized, and proper coordination has been provided for phased construction (if any);

5.6.2.8 refine the analysis of the types and quantities of labor required for the Project and review the availability of appropriate categories of labor required for critical portions of the Work;

5.6.2.9 make recommendations to the Contracting Authority, Owner, and A/E for actions designed to minimize adverse effects of labor shortages;

5.6.2.10 complete a detailed constructability review to the extent appropriate during the Construction Documents Stage;

5.6.2.11 assist the Owner and A/E with filing documents required for the approvals of governmental authorities with jurisdiction over the Project; and

5.6.2.12 provide recommendations on value engineering, constructability, logistics, site use and improvements, availability and suitability of materials, equipment, labor and systems, long-lead items, safety and security plans, quality control, time requirements for construction, and factors related to the cost of the Project including costs of alternative designs or materials, preliminary budgets, and possible economies of scale.

5.6.3 During the A/E's completion of the Construction Documents:

5.6.3.1 The CM shall verify that the Construction Documents include requirements and assignment of responsibilities for safety precautions and programs and for temporary facilities for common use of the CM and Subcontractors.

5.6.3.2 The CM shall review the Construction Documents for each Bid package to minimize areas of conflict, gaps, and overlaps in the Work to be performed by various Subcontractors.

5.6.3.3 In conjunction with the A/E, the CM shall identify areas that the CM recognizes as having incomplete documentation and uncoordinated multi-discipline Work.

5.6.3.4 With the prior written consent of the Owner, which may have been given in a GMP Amendment, the CM shall assist the A/E to develop and include Alternates in the Construction Documents.

5.6.4 Review of Provisional Construction Documents.

5.6.4.1 The A/E shall submit the provisional Construction Documents to the Contracting Authority, Owner, and CM on or before the date identified in the Project Schedule for that submission.

- .1 If a portion of the Work is subject to an executed GMP Amendment at the time of the A/E's Construction Documents submission, the Contracting Authority, Owner, A/E, and CM may mutually agree to waive the requirements of **Sections 5.6.4** through **5.6.6** for that portion of the Work, subject to the provisions of **Section 5.7.13**.

5.6.4.2 Within ten days after receiving the provisional Construction Documents, the CM shall review the documents in detail. At the completion of that review, the CM shall notify the Contracting Authority, Owner, and A/E in writing if in the CM's opinion, the CM is unable to make the representation described under **Section 5.6.5.2** and provide with that notice a description of specific examples of the deficiencies.

5.6.4.3 If the CM notifies the Contracting Authority, Owner, and A/E in writing that in the CM's opinion, the CM is unable to make the representation described under **Section 5.6.5.2**:

- .1 The CM shall immediately meet to discuss the CM's opinion with the Contracting Authority, Owner, and A/E. The Contracting Authority and Owner will thereafter determine an appropriate course of action, which may include the A/E's revision and resubmission of the provisional Construction Documents and the CM's re-evaluation of them.
- .2 The CM shall not proceed with its services under **Section 5.6.5** until further notice from the Owner.

5.6.4.4 If the Project is administered using the State's web-based project management software, the CM shall receive the provisional Construction Documents and issue its notice to the Contracting Authority, Owner, and A/E through the "Design Review" business process.

5.6.5 CM's Construction Documents Submission.

5.6.5.1 Within 14 days after the completion of the activities described under **Section 5.6.4** (except as provided under **Section 5.6.4.3**), and on the basis of the provisional Construction Documents and other Owner-provided information, the CM shall prepare the following documents and submit them to the Contracting Authority, Owner, and A/E:

- .1 an updated Staffing Plan;
- .2 an updated Project Schedule;
- .3 a fully developed Construction Progress Schedule;
- .4 a fully developed submittal schedule;
- .5 a revised cash-flow forecast for the Project;
- .6 fully developed assumptions and clarifications the CM intends to include with a future GMP Proposal;
- .7 a fully developed scope-of-Work description for each anticipated Subcontract for the Work;
- .8 a fully developed scope-of-Work description for all Self-Performed Work that the CM proposes to provide itself or through a CM Affiliated Entity;
- .9 a complete list of all Allowances (if any) including a detailed description with related measurement and payment terms;
- .10 a complete list of all Unit Price Work (if any) including a detailed description with related measurement and payment terms;
- .11 a complete list of all Alternates (if any) including a detailed description with related measurement and payment terms; and
- .12 a fully developed Site Logistics Plan.

5.6.5.2 By submitting the CM's Construction Documents Stage Submission, the CM represents to the Contracting Authority and Owner that the provisional Construction Documents are consistent with what CM would reasonably expect to see in construction documents on a similar project in terms of:

- .1 clarity of the documents;
- .2 completeness of the documents;
- .3 coordination of the documents;
- .4 constructability of the Work described in the documents to the extent appropriate during the Construction Documents Stage;
- .5 the consistency of the Work described in the documents with the Project Schedule;
- .6 the consistency of the Work described in the documents with the Construction Budget; and
- .7 if a GMP Amendment has been entered into, the consistency of the Work described in the documents with the GMP Documents and the established Contract Sum and Contract Times.

5.6.5.3 If a GMP Amendment has been entered into at the time of the CM's Construction Documents Stage Submission, the CM shall include with the CM's Construction Documents Stage Submission a detailed description of any change in the scope of the Work described in the provisional Construction Documents as compared to the scope of the Work described in the GMP Documents and an estimate of the cost and time impact of each change.

5.6.5.4 If all of the Work is not subject to an executed GMP Amendment at the time of the CM's Construction Documents Stage Submission, the CM shall include a detailed, unit cost estimate of the Construction Cost ("Construction Documents Estimate").

- .1 For any Work that is subject to an executed GMP Amendment at that time, the CM shall include associated line items for the CM's Fee and CM's Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .2 For any Work that is not subject to an executed GMP Amendment at that time, the CM shall include reasonable contingencies for price escalation, and line items for the estimated CM's Fee and CM's Contingency consistent with **Sections 9.2.3.3** and **9.2.6.7**.
- .3 If the Construction Documents Estimate exceeds the Construction Budget or varies from the A/E's construction documents estimate of the Construction Cost, the Contracting Authority may require the CM to immediately work with the A/E to develop viable proposals to reconcile the estimates with each other and the Construction Budget. The CM will present those proposals as an addendum to its Construction Documents Stage Submission.

5.6.5.5 If the Project is administered using the State's web-based project management software, the CM shall create, approve, and submit the CM's Construction Documents Stage Submission to the Contracting Authority, Owner, and A/E through the "Design Review" business process.

5.6.6 Construction Documents Review.

5.6.6.1 After the Contracting Authority and Owner have had a reasonable period to review the provisional Construction Documents and the CM's Construction Documents Stage Submission, the Contracting Authority, Owner, A/E, and CM shall meet to discuss the submissions and reach agreement on any Owner-authorized adjustments to the Approved Program of Requirements, Project Schedule, or Construction Budget and any necessary clarifications of the provisional Construction Documents and the CM's Construction Documents Stage Submission.

5.6.6.2 Unless the Contracting Authority agrees otherwise in writing, within five business days after the review meeting, the A/E and CM shall revise their respective Construction Documents submissions to reflect the adjustments and clarifications agreed upon in the review meeting, and resubmit those documents to each other, the Owner, and Contracting Authority.

5.6.6.3 When the Contracting Authority and Owner approve the revised Construction Documents submissions and sign the related Design Review Acceptance form, the revised Construction Documents submissions shall become the final Construction Documents, subject to **(1)** execution of an appropriate Modification to incorporate the adjustments into the Contract and **(2)** further revisions as provided in the General Conditions.

5.7 GMP Proposal and Amendment

5.7.1 Commencement. Unless the Contracting Authority agrees otherwise in writing as provided under **Section 5.2.2.7** or **Section 5.7.1.1**, the GMP Proposal and Amendment process will begin on the date on which the A/E notifies the Contracting Authority, Owner, and CM that the Construction Documents are 50 percent complete.

5.7.1.1 This **Section 5.7** and related provisions of this Contract are based upon the assumption that there will be only one GMP Amendment for the Project. The parties recognize, however, that during the Preconstruction Stages,

they may decide to use more than one GMP Amendment for the Project in order to accommodate phased construction. In that case, the parties will execute each GMP Amendment for one or more Phase(s) with each amendment after the first one supplementing the previous amendment(s).

5.7.2 The purpose of the GMP Amendment is to establish the commercial terms of the Contract rather than to modify its substantive terms.

5.7.3 At the beginning of the GMP Proposal and Amendment process, the Contracting Authority, Owner, A/E, and CM shall agree upon and identify in writing which documents will be the starting point for the Basis Documents. Those Basis Documents may be revised and developed further throughout the GMP Proposal and Amendment process.

5.7.4 If the GMP Proposal and Amendment process takes place before the completion of the Construction Documents Stage for the associated Work:

5.7.4.1 within 14 days after commencement of the GMP Proposal and Amendment process, the A/E shall prepare and submit the Design Intent Statement to the Contracting Authority, Owner, and CM;

5.7.4.2 within 14 days after receiving the Design Intent Statement, the CM shall prepare and submit the GMP Proposal to the Contracting Authority and Owner, and send a copy of it to the A/E; and

5.7.4.3 the CM shall provide in the GMP Proposal for the A/E's further development of the Construction Documents consistent with and reasonably inferable from the Design Intent Statement and then-current design documents, Construction Budget, and Project Schedule.

5.7.5 If the GMP Proposal and Amendment process takes place after the completion of the Construction Documents Stage for the associated Work, within 14 days after the start of the GMP Proposal and Amendment process, the CM shall prepare and submit the GMP Proposal to the Contracting Authority and Owner, and send a copy of it to the A/E.

5.7.6 Unless the Contracting Authority agrees otherwise in writing as described under **Section 5.2.2.7**, the CM shall include the following documents and information in the GMP Proposal:

5.7.6.1 a completed and signed proposed GMP Amendment, through which the CM proposes the Contract Sum, the Cost of the Work, the CM's Fee, the CM's Contingency, and the Contract Times (the required form of the GMP Amendment is attached to the Agreement);

5.7.6.2 a complete list of the Basis Documents which, at a minimum, identifies each of those documents by number, title, and date;

5.7.6.3 a complete list of the assumptions and clarifications made by the CM in the preparation of the GMP Proposal;

5.7.6.4 a detailed estimate of the Construction Cost for the Work that is the subject of the GMP Proposal that **(1)** allocates the cost of each of item of trade Work to labor and materials/equipment organized by trade categories and clearly identifies whether the CM proposes that the Work will be performed by a Subcontractor or Self-Performed by the CM or a CM Affiliated Entity; **(2)** provides a detailed breakdown of the CM's Construction Stage Personnel Costs and General Conditions Costs; and **(3)** does not contain a lump-sum estimate for any item other than the CM's Fee and the CM's Contingency;

5.7.6.5 the current Project Schedule, which shall be fully developed for the Work that is the subject of the GMP Proposal;

5.7.6.6 the current Construction Progress Schedule, which shall be fully developed for the Work that is the subject of the GMP Proposal;

5.7.6.7 an updated Staffing Plan including an outline of the qualifications and experience of the CM's proposed project manager and proposed superintendent, including references, unless the CM previously submitted that information and the CM's project manager and superintendent were approved;

5.7.6.8 a detailed scope-of-Work description for each anticipated Subcontract for the Work that is the subject of the GMP Proposal;

5.7.6.9 a detailed scope-of-Work description for all Self-Performed Work that is the subject of the GMP Proposal and that the CM proposes to provide itself or through a CM Affiliated Entity if the requirements of **Section 4.7** are met (otherwise this scope of Work will be performed by a Subcontractor);

5.7.6.10 a complete list of all Allowances (if any) including a detailed description with related measurement and payment terms;

5.7.6.11 a complete list of all Unit Price Work (if any) including a detailed description with related measurement and payment terms;

5.7.6.12 a complete list of all Alternates (if any) including a detailed description with related measurement and payment terms; and

5.7.6.13 a complete list of all performance incentives/bonuses (if any) applicable to the Work that is the subject of the GMP Proposal including a detailed description of the incentives/bonuses and related measurement/entitlement and payment terms.

5.7.7 By submitting a GMP Proposal or a revised GMP Proposal (as applicable), the CM represents and affirms as to the scope of Work which is the subject of the GMP Proposal that:

5.7.7.1 the GMP Documents are sufficient to provide for completion of the Work, and include all Work, whether or not shown or described, which may be reasonably inferred to be required or useful for the completion of the Work in accordance with Applicable Law and customary standards of the construction industry; and

5.7.7.2 the CM is familiar with Applicable Law and reasonably observable local and Site conditions that may in any manner affect cost, progress, or performance of the Work.

5.7.8 After the Contracting Authority, Owner, and A/E have had at least five business days to review the GMP Proposal, the Contracting Authority, Owner, A/E, and CM shall meet to discuss the GMP Proposal and agree on necessary clarifications or adjustments of the GMP Proposal. Unless the Contracting Authority agrees otherwise in writing, within five business days after the review meeting, the CM shall revise the GMP Proposal to reflect the clarifications and adjustments, and resubmit it to the Contracting Authority, Owner, and A/E. After the Contracting Authority, Owner, and A/E have had a reasonable period to review the revised GMP Proposal, the Contracting Authority, Owner, A/E, and CM shall meet to discuss the revised GMP Proposal and agree on necessary clarifications or adjustments of the GMP Proposal.

5.7.9 If the CM's proposed Contract Sum exceeds the CM's most-recent, pre-GMP Proposal estimate of the Construction Cost of the scope of Work which is the subject of the GMP Proposal (as that estimate was adjusted on account of CM proposals intended to reconcile that estimate with the Construction Budget that the Contracting Authority has accepted), the Contracting Authority may in its complete discretion **(1)** require the CM to re-perform previously completed Preconstruction Services as necessary to reconcile the Contract Sum with that estimate; or **(2)** terminate the Agreement.

5.7.9.1 If the Parties ultimately enter into a GMP Amendment through which the Contract Sum exceeds the CM's most-recent, pre-GMP Proposal estimate of the Construction Cost of the scope of Work which is the subject of the GMP Proposal, the CM will not be entitled to CM Fee on the portion of the Contract Sum that is equal to the difference between **(1)** the Cost of the Work identified in that GMP Amendment and **(2)** the Cost of the Work identified in the CM's most-recent, pre-GMP Proposal estimate of the Construction Cost of the scope of Work which is the subject of the GMP Proposal.

5.7.10 The period for the Contracting Authority's acceptance of the proposed GMP Amendment will be no less than the later of the date 30 days after the date of the initial review meeting under **Section 5.7.8** or the date ten days after the date of any subsequent review meeting under **Section 5.7.8**. After expiration of the acceptance period, the GMP Proposal will not be effective without written acceptance by the CM.

5.7.11 Subject to **Section 5.7.11.1**, the GMP Amendment shall become binding and effective upon execution by the Contracting Authority and CM, with concurrence of the Owner. Thereafter, the GMP Amendment, and the Work will be subject to Modifications as provided in the Contract Documents.

5.7.11.1 It is expressly understood by the CM that none of the rights, duties, and obligations described in the GMP Amendment shall be valid and enforceable unless the Director of the Office of Budget and Management first certifies that there is a balance in the Owner's appropriation not already encumbered to pay existing obligations.

5.7.11.2 If the Project is administered using the State's web-based project management software, the Contracting Authority, Owner, and CM shall execute and distribute the GMP Amendment using the "Change Order" or "Contract Modification" business process with the "GMP Amendment" workflow.

5.7.12 If the GMP Amendment is entered into before the completion of the Construction Documents Stage for the associated Work, as the Drawings and Specifications are developed, the A/E shall inform the CM, Owner, and Contracting Authority of the need for any changes in Project requirements or in construction materials, systems, or equipment and of the need for any adjustments in the detailed estimate of Construction Cost and the Project Schedule.

5.7.12.1 Upon prior written approval of the Owner and Contracting Authority of any such changes or adjustments in Project requirements or in construction materials, systems, or equipment, the CM, with the assistance of the A/E, shall revise the detailed estimate of Construction Cost and Project Schedule, as applicable, incorporating such changes or adjustments.

5.7.13 The Contracting Authority may direct the A/E to revise the A/E-prepared GMP Documents to the extent necessary to reflect the agreed-upon assumptions and clarifications contained in the GMP Amendment. The A/E will deliver the revised A/E-prepared GMP Documents to the Contracting Authority, Owner, and CM for review. When the Contracting Authority, Owner, and CM approve of the revised A/E-prepared GMP Documents, the revised A/E-prepared GMP Documents will become part of the GMP Amendment.

5.7.14 Before the Contracting Authority accepts the GMP Proposal and issues a Notice to Proceed, the CM shall not incur any cost under the Contract Sum without the Contracting Authority's prior written authorization.

5.8 Building and Trade Permits and Licenses

5.8.1 Plan Approval.

5.8.1.1 The A/E shall secure the required structural, plumbing, HVAC, and electrical plan approvals.

5.8.1.2 The CM shall schedule and attend all intermediate and final inspections required for any permit applicable to the Work. The CM shall schedule the State Fire Marshal or local fire authority for the life safety inspection for occupancy permits. The CM shall give the A/E, Contracting Authority, and Owner reasonable notice of the dates and times arranged for inspections.

- .1 The CM shall pay for any reinspection required as a result of the CM's failure to receive approval of its Work.

5.8.2 Trade Permits and Licenses.

5.8.2.1 The CM shall obtain, maintain, and pay for any permit, inspection, or license applicable to the CM's particular trade.

5.8.3 Local Permits.

5.8.3.1 The CM shall secure and pay the fees for any permits, inspections, licenses, capacity charges, or tap fees required by local authorities having jurisdiction over the Project. The CM shall give the A/E, Contracting Authority, and Owner reasonable notice of the date arranged for inspections.

5.8.4 National Pollutant Discharge Elimination System ("NPDES") Storm Water General Permit.

5.8.4.1 The A/E shall secure the NPDES general permit by submitting a Notice of Intent ("NOI") application form to the Ohio Environmental Protection Agency at least 45 days prior to the start of construction. The CM shall be a "co-permittee" if required under Applicable Law.

5.8.4.2 The A/E shall prepare and certify a storm water pollution prevention plan to provide sedimentation and erosion controls at the Project.

5.8.4.3 The A/E shall prepare and process the required Notice of Termination ("NOT") prior to Contract Completion.

ARTICLE 6 - CONSTRUCTION AND CLOSEOUT

6.1 Commencement of Work on the Site

6.1.1 Unless the Contracting Authority agrees otherwise in writing, the Construction Stage will commence with the Contracting Authority's issuance of the Notice to Proceed and will terminate upon Contract Completion.

6.1.2 Until the Contract Sum and Contract Times are established through a GMP Amendment for a particular scope of Work, the Contracting Authority shall not issue a Notice to Proceed for that scope of Work and the CM shall not commence that scope of Work. This **Section 6.1.2** is not intended to preclude the use of multiple GMP Amendments on the Project or to restrict the appropriate use of Change Directives.

6.2 CM's General Responsibilities

6.2.1 Consistent with the CM Staffing Plan approved by the Contracting Authority, the CM shall maintain a competent, full-time staff at the Site at all times that Work is in preparation or progress on the Project and shall establish and implement on-Site organization and authority so that the Work is accomplished in conformance with the Project Schedule.

6.2.2 The CM must perform the Work so as not to interfere with, disturb, hinder, or delay the services of Separate Consultants or the work of Separate Contractors. The CM must cooperate and coordinate fully with all Separate Consultants and Separate Contractors and must freely share all of the CM's Project-related information with them to

facilitate the timely and proper performance of the Work and of the services and work of the Separate Consultants and Separate Contractors.

6.2.3 The CM must afford every Separate Consultant and Separate Contractor proper and safe access to the Site and a reasonable opportunity for the introduction and storage of materials and equipment and the execution of their services and work.

6.2.4 If the CM damages the property or work of any Separate Consultant or Separate Contractor, or by failure to perform the Work with due diligence, delays, interferes with, hinders, or disrupts the services of any Separate Consultant or the work of any Separate Contractor who suffers additional expense and damage as a result, the CM is responsible for that damage, injury, or expense.

6.2.5 The intent of **Sections 6.2.2** through **6.2.4** is to benefit the Separate Consultants and Separate Contractors, and to demonstrate that the Separate Consultants and Separate Contractors are intended third-party beneficiaries of the CM's obligations under the Contract.

6.2.6 If the proper execution or results of any part of the Work depends upon work performed or services provided by the Owner, a Separate Consultant or Separate Contractor, the CM must inspect that other work and appropriate instruments of service, and promptly report to the Contracting Authority in writing any defects or deficiencies in that other work or services that render it unavailable or unsuitable for the proper execution and results of the Work. The CM's failure to report before starting the affected part of its Work will constitute an acceptance of the other work and services as fit and proper for integration with the CM's Work except for defects and deficiencies in the other work or services that were not reasonably discoverable at the time of the CM's inspection.

6.2.7 The CM shall not delay the Work on account of any claim, dispute, or action between the CM and a Separate Consultant or Separate Contractor.

6.2.8 The CM shall develop and keep current the Construction Progress Schedule in accordance with **Section 6.5**, and prepare and keep current a schedule of submittals that is coordinated with the Construction Progress Schedule, for the A/E and Contracting Authority's acceptance.

6.2.9 The CM shall monitor the progress of the Work for conformance with the Construction Progress Schedule and shall initiate revisions as required by **Section 6.5.14**.

6.2.10 The CM shall establish the Project's regular working hours, subject to the Owner's approval.

6.2.11 The CM shall coordinate the Work with the activities and responsibilities of the A/E, Owner, and Contracting Authority to complete the Project in accordance with the Contract Documents.

6.2.12 In the event of default of the CM, the CM shall cooperate with the A/E, Owner, Contracting Authority, and CM's Surety to achieve the Substantial Completion date and Contract Completion.

6.2.13 The CM shall remove all snow and ice as may be required for reasonably safe access to the Site including, but not limited to, building entries, driveways, parking lots, and sidewalks.

6.2.14 The CM shall keep a daily log containing a record of weather, number of workers on Site, identification of equipment, Work accomplished, problems encountered, and other similar relevant data.

6.3 Construction Procedures

6.3.1 The CM is solely responsible for and has control over all construction means, methods, manners, techniques, sequences, and procedures, for safety precautions and programs in connection with the Work, and for coordinating all portions of the Work.

6.3.1.1 If the Contract Documents give instructions that affect construction means, methods, manners, techniques, sequences, or procedures, the CM shall evaluate the jobsite safety of them and, except as stated below, shall be fully and solely responsible for the jobsite safety of the means, methods, manners, techniques, sequences, or procedures.

6.3.1.2 If the CM determines that the means, methods, manners, techniques, sequences, or procedures specified in the Contract Documents may not be safe, the CM shall give timely written notice to the A/E, Owner, and Contracting Authority. The CM shall not proceed with that portion of the Work without further written instructions from the A/E in accordance with **Article 7**.

6.3.2 The CM shall lay out and coordinate all lines, levels, elevations, and measurements for all of the Work, coordinate and verify existing conditions, and notify the A/E of discrepancies and conflicts before proceeding with installation or excavation.

6.3.3 The CM shall perform all cutting, fitting, or patching required for the Work and shall not endanger the Project by cutting, excavating, or otherwise altering the Project, or any part of it.

6.3.3.1 If the CM requires sleeves for the Work, the CM shall furnish and install the sleeves. The CM is responsible for the exact location and size of all holes and openings required to be formed or built for the Work.

6.3.3.2 The CM's patching shall match and blend with the existing or adjacent surface(s).

6.3.4 The CM shall comply with ORC Sections 3781.25 through 3781.32. In addition, before starting excavation or trenching, the CM shall determine the location of any underground utilities and notify any public authority or utility having jurisdiction over the Project and secure any required approval.

6.3.5 The CM shall install all Work in accordance with the Contract Documents and any installation recommendations of the manufacturer, including required temperature and humidity limits for installation of the various materials.

6.3.6 The CM shall comply with all requirements and conditions of the NPDES general permit, including, but not limited to, implementing and maintaining the sedimentation and erosion control measures specified in the storm water pollution prevention plan prepared by the A/E pursuant to **Section 5.8.4**, which are related to the Work, maintaining records of its construction activities, removing materials no longer required, and taking proper action if there is a reportable quantity spill.

6.4 Construction Supervision

6.4.1 Unless waived by the Contracting Authority in writing, the CM shall provide continuous supervision at the Site by a competent superintendent when any Work is being performed, and the CM's superintendent shall not be involved with any work other than the Project.

6.4.2 The CM's project manager and superintendent shall each have the responsibility and authority to act on behalf of the CM. All communications to the CM's project manager or superintendent shall be binding as if given directly to the CM.

6.4.3 For all Subcontracts in excess of \$200,000, the CM shall submit an outline of the qualifications and experience of the Subcontractor's proposed project manager and proposed superintendent, including references, to the Contracting Authority no less than ten days before the Subcontractor is scheduled to begin Work on the Site. For all other Subcontracts, upon receiving a request from the Contracting Authority, the CM shall submit an outline of the qualifications and experience of the Subcontractor's proposed project manager and proposed superintendent, including references, to the Contracting Authority.

6.4.3.1 The Contracting Authority may reject the Subcontractor's proposed project manager or proposed superintendent. If the Contracting Authority does not notify the CM of the rejection within 30 days after receiving the required information, it shall indicate that the Contracting Authority has no objection, but does not affect the Contracting Authority's rights under **Section 6.10.2** or any other provision relative to that project manager or superintendent.

6.4.3.2 If the Contracting Authority rejects the Subcontractor's proposed project manager or proposed superintendent, the CM shall cause the Subcontractor to replace the project manager or superintendent (as appropriate) with someone acceptable to the Contracting Authority at no additional cost.

6.4.4 The CM and its Subcontractors shall not replace their respective project managers or superintendents without prior written approval of the Contracting Authority.

6.4.4.1 If the CM or a Subcontractor proposes to change its project manager or superintendent, the CM shall submit written justification to the Contracting Authority, along with the name and qualifications of the proposed replacement.

6.4.4.2 The procedure provided in **Section 6.4.3** shall be conducted to evaluate the CM or Subcontractor's (as applicable) proposed replacement project manager or superintendent.

6.5 Construction Progress Schedule

6.5.1 The CM shall prepare and maintain a resource-loaded Construction Progress Schedule using the critical-path method of scheduling that provides the following information:

6.5.1.1 a graphic presentation of the sequence of the Work for the Project in the media and format required for the Project;

6.5.1.2 identification of each stage of the Work and any Milestone dates;

6.5.1.3 identification of activities and durations for review and approval of Shop Drawings and other action submittals, fabrication and review of mock-up Work, product review and procurement, fabrication, shop inspection, and delivery, including, but not limited to, lead time, coordination drawing delivery, Substantial Completion, Punch List, Punch List Correction, Project close-out requirements, occupancy requirements, and Contract Completion;

6.5.1.4 identification of disruptions and shutdowns due to other operations;

6.5.1.5 identification of the critical path of the Work;

6.5.1.6 identification of the crew size and total resource hours for each activity in the schedule; and

6.5.1.7 the CM's signature and date indicating approval.

6.5.2 The CM shall develop the Construction Progress Schedule using commercially available, personal computer software acceptable to the Contracting Authority and shall submit all baseline and updated schedules to the A/E in the schedules' native electronic format.

6.5.3 The Construction Progress Schedule shall not exceed the time limits current under the Contract Documents, shall provide for reasonable, efficient, and economical execution of the Project, and shall relate to the entire Project to the extent required by the Contract Documents.

6.5.4 The CM shall use the Construction Progress Schedule to plan, organize, and execute the Project, record and report actual performance and progress, and show how it plans to coordinate and complete all remaining Work within applicable Milestones. The Project participants shall use the Construction Progress Schedule as a tool for scheduling and reporting sequenced progress of the Work. The CM shall provide a clear graphics legend and other data including, but not limited to, Milestone dates, constraints, and other items required by the Project, A/E, Contracting Authority, and Owner. Each submission shall show the Contracting Authority's Project number and Project name, and provide a signature approval and date line for the CM.

6.5.5 The CM shall provide in each schedule: Activity identification and description for each activity broken down to a maximum duration that is appropriate for the activity, responsibility of the CM, CM's resources and crew size for each activity, provide early start, early finish, late start, late finish dates. Each schedule shall show predecessor activities and successor activities for each activity, entry free float, total float, and percentage of completion, and identify the appropriate predecessors and successors for all related activities.

6.5.6 The Construction Progress Schedule shall show all submittal dates, review and approval durations for coordination drawings, Shop Drawings, other action submittals, and mock-up Work.

6.5.7 The CM shall submit the initial and all updates of the Construction Progress Schedule in graphic and tabular form to the A/E. With each monthly schedule update, the CM shall include a list of all changes to the previously approved baseline schedule or monthly updated schedule.

6.5.7.1 After receiving the Construction Progress Schedule, the A/E shall review and submit a copy of the Construction Progress Schedule to the Contracting Authority and Owner for review and acceptance, or reject and return it to the CM with recommendations for revisions.

6.5.7.2 If the Project is administered using the State's web-based project management software, the CM shall create, approve, and submit the initial and all updates of the Construction Progress Schedule to the A/E, Contracting Authority, and Owner through the "Schedule Approvals" business process.

6.5.8 The Construction Progress Schedule shall be managed using early start dates and early finish dates. The CM must exhaust existing float before claiming additional time for a Change Order, or show that it is not possible to use float to cover the time requirements of the Change Order.

6.5.9 The CM's failure to timely submit and properly maintain an approved Construction Progress Schedule may result in withholding payment in accordance with **Section 9.2.15**.

6.5.10 For each progress meeting, the CM shall provide a two- to six-week look-ahead schedule, as appropriate for the Project.

6.5.11 On a weekly basis, the CM shall prepare and submit to the A/E a written report describing:

6.5.11.1 activities begun or finished during the preceding week;

6.5.11.2 activities in progress and expected completion;

6.5.11.3 activities to be started or finished in the upcoming two weeks, including but not limited to, the CM's workforce size and total resource hours associated with those activities; and

6.5.11.4 other information requested by the A/E.

6.5.12 The A/E shall attach the above information to the minutes of the weekly progress meetings.

6.5.13 The CM shall provide monthly Progress Status Reports to the Contracting Authority, A/E, and Owner, which shall include recommendations for adjusting the Construction Progress Schedule to meet Milestone dates and the Substantial Completion date.

6.5.13.1 If it is apparent to the A/E that the CM may be unable to meet critical path activities, Milestone completion dates, or the Substantial Completion date; the A/E shall direct the CM to submit within three days a recovery plan to avoid or minimize delay to the Project.

6.5.13.2 A recovery plan shall include, but is not limited to, adjustments to one or more of the following:

- .1 workforce;
- .2 hours per shift;
- .3 shifts per workday;
- .4 workdays per week;
- .5 equipment;
- .6 activity logic.

6.5.13.3 If the A/E approves the recovery plan, the CM shall prepare a revised Construction Progress Schedule approved in accordance with **Section 6.5.7**. If the A/E does not approve the recovery plan, the CM shall submit within three days an alternate recovery plan to the A/E in writing for review and approval in accordance with **Section 6.5.7**.

6.5.14 The CM shall update the Construction Progress Schedule on a monthly basis, or other interval approved by the Contracting Authority, in accordance with **Section 6.5.7**.

6.5.14.1 The updated Construction Progress Schedule approved by the CM shall serve as an affirmation that the CM can meet the requirements of the updated Construction Progress Schedule.

6.5.14.2 The CM shall submit a tabular copy showing all changes to the previously approved schedule including, but not limited to, logic, float, and actual start date of activities. The original or initially approved Construction Progress Schedule and all subsequent Construction Progress Schedules submitted by the CM, and accepted by the A/E, shall serve as an affirmation that the CM agrees to and can meet the applicable requirements of the updated Construction Progress Schedule.

6.5.14.3 The CM's failure to timely submit an approved, updated Construction Progress Schedule may result in withholding payment in accordance with **Section 9.2.15**.

6.6 Progress Meetings

6.6.1 The A/E shall schedule a weekly progress meeting for the CM and other Persons involved in the Project. The purpose of the progress meeting is to review progress on the Project during the previous week, discuss anticipated progress during the following weeks, review critical operations, and discuss critical problems.

6.6.2 The CM shall be represented at every progress meeting by a Person authorized with signature authority to make decisions regarding possible modification of the Contract Documents or Construction Progress Schedule.

6.6.2.1 The A/E shall notify the CM and other Persons involved in the Project of the time and place of the progress meeting that shall thereafter be the same day and hour of the week for the duration of the Project, unless the A/E notifies the CM and other Persons involved in the Project of a different day and hour at least two days in advance.

6.6.2.2 The CM shall have any of its Subcontractors attend the progress meeting as determined advisable by the CM, or as requested by the A/E.

6.6.3 The A/E shall prepare a written report of each progress meeting and distribute the report to the Contracting Authority, Owner, and CM. The A/E shall not delegate the duty to prepare a written report of any progress meeting.

6.6.3.1 If any Person in attendance objects to anything in a report of a progress meeting, the Person shall notify the A/E, Contracting Authority, and any other affected Person in writing explaining the objection within five days.

6.6.3.2 The report of each progress meeting shall reflect any objection made to the report of the previous progress meeting and any response.

6.6.3.3 If the Project is administered using the State's web-based project management software, the CM shall receive written reports of progress meetings from the A/E through the "Meeting Minutes" business process, and issues identified during progress meetings that require resolution by one or more Project participants shall be documented through the "Action Items" business process.

6.7 Review of Contract Documents and Field Conditions

6.7.1 Before starting each portion of the Work, the CM shall carefully study and compare the various Contract Documents relative to that portion of the Work, shall take field measurements of any existing conditions related to that portion of the Work, and shall observe any conditions at the Site affecting it.

6.7.2 If the CM finds any perceived ambiguity, conflict, error, omission, or discrepancy on or between any of the Contract Documents, or between any of the Contract Documents and any Applicable Law, the CM, before proceeding with the Work, shall promptly submit a Request for Information (“RFI”) to the A/E for an interpretation or clarification.

6.7.2.1 Before submitting any RFI to the A/E, the CM shall carefully review the Contract Documents to ensure that the Contract Documents do not answer the RFI.

6.7.2.2 The A/E shall respond to an RFI within three days of receiving the RFI.

6.7.2.3 Any interpretation or clarification of the Contract Documents made by any Person other than the A/E, or in any manner other than writing, shall not be binding and the CM shall not rely upon it.

6.7.2.4 If the Project is administered using the State’s web-based project management software, the CM shall submit RFIs to the A/E through the “Requests for Interpretation” business process.

6.7.3 If the CM believes that it is entitled to an adjustment of the Contract Sum or Contract Times, or both, on account of clarifications or instructions issued by the A/E in response to an RFI, the CM may request a Change Order by giving written notice under **Section 7.3.2** within seven days of receiving the A/E’s RFI response.

6.7.4 If the CM does not notify the A/E per **Section 6.7.3**, the CM will have accepted the RFI response without an adjustment to the Contract Sum or Contract Times.

6.8 Protection of the Project

6.8.1 The CM shall protect the Work from weather and maintain the Work and all materials, apparatus, and fixtures free from injury or damage until Substantial Completion of the Work.

6.8.1.1 The CM shall at all times cover or protect the Work.

6.8.1.2 The CM, at its expense, shall remove, and replace with new, any Work damaged as a result of the CM’s failure to provide coverage or protection.

6.8.1.3 The CM, at its expense, shall repair or replace any adjacent property, including, but not limited to, roads, walks, shrubbery, plants, trees, or turf, damaged during performance of the Contract.

6.8.1.4 After the date of Substantial Completion, the Owner is responsible for protecting and maintaining all materials, apparatus, and fixtures for the occupied portion of the Project free from injury or damage.

6.8.2 The CM shall protect the Project and existing or adjacent property from damage at all times and shall erect and maintain necessary barriers, furnish and keep lighted necessary danger signals at night, and take reasonable precautions to prevent injury or damage to individuals or property.

6.8.3 The CM shall not load, or permit any part of the Project to be loaded, in any manner that endangers the Project, or any portion thereof. The CM shall not subject any part of the Project or existing or adjacent property to stress or pressure that endangers the Project or property.

6.8.4 The CM shall provide all temporary bracing, shoring, and other structural support required for safety and proper execution of the Work.

6.8.5 Vibration, Noise, and Dust Control.

6.8.5.1 The CM shall provide controls/barriers for vibrations, noise, and dust control in occupied buildings as required by the construction operations.

6.8.5.2 The CM will not be permitted to exhaust or release unfiltered air, dust, construction debris, or other undesirable products into the exterior atmosphere or into occupied areas of the building outside the Site. The Project Manager may limit or stop the Work if the CM does not maintain proper air-quality standards.

6.8.5.3 In certain occupied buildings, tasks might be of such a nature that noise and vibration cannot be tolerated. In such spaces, Work shall be scheduled for other than normal working hours. The CM is cautioned that weekend or overtime work, if required, shall be performed at no additional cost. The CM shall obtain the Contracting Authority’s written permission before working other than standard hours. Weekend and overtime Work shall be reflected in the Construction Progress Schedule.

6.8.5.4 The CM is responsible for vibration control and control of transmission of noise arising from the Work. Principal considerations that shall be given to noise and vibration control are:

- .1** Noise control in compliance with Occupational Safety and Health Administration (“OSHA”) requirements for the health and safety of building occupants; control shall be for all areas of the facility, including equipment rooms, boiler rooms, and fan rooms.
- .2** Vibration control to limit sound produced by construction equipment, and for protection of the equipment existing in a building and the building structure.
- .3** Vibration control to provide for maximum usefulness of the facility by keeping levels of vibration within ranges conducive to study and work or other uses for which the facility is designed.

6.9 Materials and Equipment

6.9.1 The CM shall bring to or store at the Site only the materials and equipment required in the Work. If possible, materials and equipment should be installed in their final positions when brought to the Site.

6.9.1.1 The CM shall properly store and protect all materials and equipment it provides to the Project.

6.9.1.2 The CM shall timely remove from the Site any materials or equipment no longer required for the Work.

6.9.2 The CM shall not allow materials or equipment to damage the Project or adjacent property, or to endanger any individual at or near the Site.

6.9.3 If the CM provides an Acceptable Component, the CM shall be solely responsible for the costs of coordination and modification required.

6.9.4 If the CM provides approved Substitutions that require changes to the Contract Documents, the CM shall be solely responsible for the additional costs incurred as a result, including, but not limited to, changes to the design by the A/E.

6.9.5 The A/E shall consider Requests for Substitutions after the Contract Sum is initially established only when the CM can conclusively demonstrate to the A/E the following conditions:

6.9.5.1 the specified Basis of Design Components, Acceptable Components, or previously-approved Substitutions, through no fault of the CM or a Subcontractor, are not available; or

6.9.5.2 the specified Basis of Design Components, Acceptable Components, or previously-approved Substitutions will not perform as designed or intended.

6.9.6 The CM’s incorporation of unapproved Substitutions in the Work is Defective Work.

6.10 Labor

6.10.1 The CM shall maintain a sufficient workforce and enforce good discipline and order among its employees and the employees of its Subcontractors. The CM shall not permit employment of individuals not skilled in tasks assigned to them.

6.10.2 The CM shall dismiss from the Project any individual employed by the CM or a Subcontractor who the Contracting Authority finds, in its sole discretion, to be incompetent, guilty of misconduct, or detrimental to the Project.

6.10.3 The CM shall employ all legal efforts to minimize the likelihood or effect of any strike, Work stoppage, or other labor disturbance. Informational pickets shall not justify any Work stoppage.

6.11 Safety Precautions

6.11.1 The CM shall take reasonable precautions to ensure the safety of individuals on the Project.

6.11.1.1 The CM is responsible for designing and implementing its own safety program, including compliance with OSHA regulations. The CM’s safety plans, such as fall protection, hazards, communications, competent person, etc., shall meet or exceed the Owner’s safety plan (if any).

6.11.2 The CM shall pay any fine or cost incurred because of the CM’s violation, or alleged violation, of Applicable Law.

6.11.3 Before starting any Work, the CM shall submit to the Contracting Authority a copy of the CM’s site-specific safety plan and safety manuals.

6.11.4 The CM shall not introduce Hazardous Materials to the Project (other than as specified in the Contract Documents or customary construction materials or equipment) or burn any fires on the Site.

6.11.4.1 If the CM brings Hazardous Materials to the Project, the CM must take reasonable precautions to prevent the Hazardous Materials from causing bodily injury or death, property damage, or environmental damage.

6.11.4.2 The CM shall notify the Project Manager 24 hours before the start of non-routine or non-recurring hot-work. Use of sources of fire, flame or sparks and flammable materials shall be kept to an absolute minimum. At the beginning of the Project, the CM shall inform the Project Manager of the CM's intent to use blowtorches, welding apparatus or similar exposed flame and sparking devices. The CM shall give similar notice in regard to the use of flammable liquids, adhesives, and cleaners.

6.11.4.3 The CM shall furnish an appropriate number of fire extinguishers (minimum of one), which shall be within the immediate areas where work is being done at all times. The extinguisher(s) shall be adequate and suitable for the class of fire likely to be caused by the CM's operations.

6.11.5 Work Stoppage Due to Hazardous Materials.

6.11.5.1 If the CM encounters material the CM reasonably believes to be or contain a Hazardous Material that has not been rendered harmless, the CM shall immediately stop Work in the affected area and verbally report the condition to the Contracting Authority and A/E, and within one business day deliver written notice of the condition to the Contracting Authority and A/E.

6.11.5.2 The Contracting Authority will promptly determine the necessity of the Owner retaining a qualified environmental consultant to evaluate the suspected Hazardous Material and to issue a related written report. Where appropriate, the Owner will engage a licensed abatement contractor to remove the material or render it harmless as directed.

6.11.5.3 The CM shall resume Work in the affected area upon written notice from the A/E that **(1)** the suspect material was evaluated and found not to be or contain a Hazardous Material, or **(2)** the suspect material has been removed or rendered harmless.

6.11.5.4 If the CM knowingly or negligently proceeds with the Work in an area where a Hazardous Material exists and has not been rendered harmless, the CM shall be solely responsible for all related claims, damages, losses, and expenses, including, but not limited to, attorneys' fees, arising out of or resulting from performing the Work in the affected area.

6.11.5.5 The term "rendered harmless" means that the level of exposure is less than any applicable exposure standards set forth in Applicable Law.

6.11.6 Safety Data Sheets.

6.11.6.1 The CM shall identify any material it uses at the Site with a Safety Data Sheet ("SDS") meeting the requirements of OSHA's Hazard Communication Standard.

6.11.6.2 The CM shall maintain a notebook containing all of its applicable SDSs. That notebook shall be kept at the Site for the duration of the Project.

6.12 Construction Facilities, Utilities, and Equipment

6.12.1 Facilities.

6.12.1.1 The CM shall provide and maintain clean and suitable temporary facilities, equipment, services, and enclosed storage for its use at the Site.

6.12.1.2 The CM shall provide and maintain in a clean condition:

- .1 suitable facilities, equipment, and services for use by the A/E and Contracting Authority;
- .2 adequate space, equipment, and furnishings to conduct progress meetings, and store approved documents and permits; and
- .3 adequate sanitary facilities for use by all Persons at the Site.

6.12.2 Environmental Controls.

6.12.2.1 The CM shall protect its Work and materials from weather and damage from heat, cold, and humidity.

6.12.2.2 Until the permanent HVAC system is complete and available for use:

- .1 The CM shall make arrangements and pay for installation and maintenance of temporary heating and ventilating systems; and
- .2 The CM shall pay the costs incurred in operating the temporary heating and ventilating systems.

6.12.2.3 When the permanent HVAC system is complete and available for use:

- .1 The CM shall start up and maintain operation of the permanent HVAC system, including filters, and promptly remove temporary heating and ventilating systems.
- .2 If the Project consists entirely of new construction, the CM shall pay the costs of energy consumed in operating the permanent HVAC system until Substantial Completion.
- .3 If the Project is a renovation of an existing building or structure, addition(s) to an existing building or structure, or any combination of new construction and renovation work that does not allow separate metering of utilities, the Owner shall pay the costs of energy consumed in operating the permanent HVAC system.

6.12.2.4 From the date of Substantial Completion, the Owner shall pay the cost of operating the permanent HVAC system for the occupied portion of the Project.

6.12.2.5 If the permanent HVAC system is used during construction, the CM shall furnish an extended warranty and service contract in effect until the expiration of the Correction Period.

6.12.3 Water and Drainage.

6.12.3.1 The CM shall provide water necessary for the Work until the permanent plumbing system is available for use.

6.12.3.2 The CM shall provide temporary drainage and dewatering necessary for the Work and shall employ pumps, trenches, drains, sumps, and other necessary elements required to provide satisfactory working conditions for the protection, execution, and completion of the Project.

6.12.3.3 The CM shall make arrangements and pay for installation and maintenance of temporary plumbing systems until the permanent plumbing system is available for use.

6.12.3.4 When the permanent plumbing system is complete and available for use:

- .1 The CM shall start up and maintain operation of the permanent plumbing systems, and make arrangements and pay for removal of temporary plumbing systems.
- .2 If the Project consists entirely of new construction, the CM shall pay the costs of water consumed and sewerage charges until Substantial Completion.
- .3 If the Project is a renovation of an existing building or structure, addition(s) to an existing building or structure, or any combination of new construction and renovation work that does not allow separate metering of utilities, the Owner shall pay the costs of water consumed and sewerage charges.

6.12.3.5 From the date of Substantial Completion, the Owner shall pay the costs of water consumed and sewerage charges for the occupied portion of the Project.

6.12.3.6 If the permanent plumbing system is used during construction, the CM shall furnish an extended warranty and service contract in effect until the expiration of the Correction Period.

6.12.4 Electric Service.

6.12.4.1 The CM shall provide temporary light and power; and pay the charges for temporary electric service installation, and removal if required.

6.12.4.2 If the Project consists entirely of new construction, the CM shall pay the cost of energy consumed until Substantial Completion.

6.12.4.3 If the Project is a renovation of an existing building or structure, addition(s) to an existing building or structure, or any combination of new construction and renovation work that does not allow separate metering of utilities, the Owner shall pay the cost of energy consumed.

6.12.4.4 From the date of Substantial Completion, the Owner shall pay the cost of energy consumed for the occupied portions of the Project.

6.12.4.5 If the permanent electrical system is used during construction, the CM shall furnish an extended warranty and service contract in effect until the expiration of the Correction Period.

6.12.5 Hoisting Facilities.

6.12.5.1 The CM shall erect and maintain any hoisting equipment required for its Work.

6.12.5.2 If the electric service requirements of hoisting facilities differ from that available at the Site, the CM shall provide and pay for all necessary connections.

6.12.5.3 If a permanent elevator is identified in the Contract Documents to be used for hoisting materials or personnel during construction, the CM shall furnish an extended warranty and service contract in effect until the expiration of the Correction Period.

6.13 Progress Cleaning

6.13.1 The CM shall remove all waste materials, rubbish, and mud attributable to the Work to an appropriate disposal location at or near the Site.

6.13.2 The CM shall perform weekly broom cleaning of hard flooring surfaces in the area of the Work.

6.13.3 The CM shall remove, once each working day or as appropriate for the Project, all waste materials and rubbish from the disposal location at or near the Site.

6.13.4 The CM shall remove, as appropriate for the Project or as the A/E or Owner directs, any waste materials or rubbish from areas adjacent to the Project.

6.13.4.1 The CM shall dispose of waste materials, rubbish, and construction debris in a lawful manner in approved recycling facilities or landfills.

6.13.5 If the CM fails to clean up during the progress of the Work, the Contracting Authority may clean up on behalf of the CM and at the CM's expense. If the CM fails to maintain the areas adjacent to the Project clean and free of waste materials and rubbish, the Contracting Authority may also direct the local jurisdiction responsible for the area to have the area cleaned to its satisfaction at the CM's expense.

6.13.5.1 The Contracting Authority may deduct the cleaning costs from payments then or thereafter due the CM. If payments then or thereafter due the CM are not sufficient to cover those amounts, the CM shall immediately pay the amount of the insufficiency to the Owner.

6.13.6 The CM shall remove excavated material and spoil to a suitable off-site location approved by the Contracting Authority.

6.13.6.1 If the Owner designates a location on its property for disposal or storage of clean topsoil and/or subsoil in the Contract Documents, the CM shall remove such materials to the designated location.

6.14 Use of Premises

6.14.1 The CM shall use corridors, stairs, and elevators as designated by the Contracting Authority. The CM shall exercise extreme care to not exceed the carrying capacity of elevators or damage the cab interior in any way.

6.14.2 Loitering or wandering through the interior of buildings or exterior grounds outside the limits of the Work will not be permitted.

6.14.3 The CM shall confine its apparatus, materials, and the operations of its workers to the limits indicated by Applicable Law and the directions of the A/E or Project Manager.

6.14.4 No signs or advertising of any kind will be permitted on or about the Site, except those appearing on trucks and trailers.

6.14.5 Smoking and Tobacco Products.

6.14.5.1 All State buildings are smoke free. Smoking will not be permitted in any indoor area. The ban on tobacco products will be observed in all indoor and outdoor areas and parking areas on all State owned and leased property. The CM shall enforce these restrictions on any individual employed by the CM or a Subcontractor.

6.15 Interruption of Existing Services

6.15.1 Whenever it becomes necessary to interrupt existing services in use by the Owner or its tenants, including but not limited to sewer, water, gas, and steam lines, electric, telephone, and cable service, the CM shall continue the associated Work on a non-stop 24-hour per day basis until that Work is completed and the service restored, or at an alternate time required by the Contracting Authority.

6.15.2 Before beginning that Work, the CM shall apply in writing to, and receive approval in writing from, the Owner, through the A/E, to establish a time when interruption of the service will cause a minimum of interference with the activities of the Owner and its tenants.

6.16 Explosives and Blasting

6.16.1 The CM shall not conduct blasting on, or bring explosives to, the Site without the prior written approval of the Contracting Authority, Owner, and other authorities with jurisdiction.

6.16.2 The CM shall perform all blasting, storing, and handling of explosives as required under Applicable Law.

6.16.2.1 The CM shall carry appropriate liability insurance coverage, as required by the Contract Documents, for its blasting and explosives storage and handling operations. Immediately upon request, the CM shall deliver evidence of that insurance to the Contracting Authority.

6.17 Building Commissioning

6.17.1 If the Project scope includes building commissioning, the CM shall participate in the Commissioning Process, as prescribed in the Contract Documents.

6.17.2 The CM shall permit the A/E, or a third-party Commissioning Agent (“CxA”) if applicable, access to commission performance based equipment, fixtures, and/or systems (e.g., HVAC, fire protection, smoke evacuation, fume hoods, emergency power, etc.), prior to Substantial Completion.

6.17.3 The A/E, or CxA if applicable, shall promptly notify the CM in writing of any deficiency identified during the Commissioning Process.

6.17.4 To facilitate the Commissioning Process, the CM shall submit four sets of Operation and Maintenance Manuals for dynamic and engineered systems to the A/E, and CxA if applicable, for approval. That submission shall occur within 30 days following approval of all related CM submittals required by the Contract Documents.

6.18 Action Submittals

6.18.1 Submittal Description. Shop Drawings, Product Data, Samples, and other submittals for the A/E’s review and action shall be provided by the CM for any item required by the Contract Documents but not fully described in the Contract Documents, unless waived by the A/E, and include, but are not limited to:

6.18.1.1 construction of the various parts, method of joinery, type of materials, grade, quality and thickness of materials, alloy of materials, profiles of all sections, reinforcement, method of hanging doors or installing windows, anchorage, and type and grade of finish;

6.18.1.2 capacities, types of materials and performance charts that are pertinent to the materials, and performance charts that are pertinent to the equipment item; and

6.18.1.3 wiring diagrams, control diagrams, schematic diagrams, working and erection dimensions, arrangement and specifications.

6.18.2 Form of Submittals. The CM shall provide a transmittal letter, review and stamp its approval, and transmit the submittals to the A/E in accordance with the submittal schedule established by the A/E and CM.

6.18.2.1 The CM shall submit a minimum of one reproducible and three copies of Shop Drawings, and a minimum of four copies of any other submittal, except when using the State’s web-based project management software under **Section 6.18.2.4**.

6.18.2.2 The data shown on the Shop Drawings shall be complete with respect to quantities, dimensions, specified performance and design criteria, materials, and similar data to communicate to the A/E the materials and equipment that the CM proposes to provide.

6.18.2.3 Each Sample shall be identified clearly as to materials, supplier, pertinent data such as catalog numbers, the intended use, and other uses as the A/E may require enabling the A/E to review the submittal.

6.18.2.4 If the Project is administered using the State’s web-based project management software, the CM shall submit electronic files of its submittals for review, using the “Submittals” business process.

6.18.3 Variation from Contract Documents. If the submittals show variations from the requirements of the Contract Documents, the CM shall specifically and clearly identify the variations in its letter of transmittal.

6.18.3.1 Variations that may affect the construction quality, cost or timeline shall be submitted by the A/E to the Contracting Authority for review, and if approved, shall be incorporated into the Work by Change Order.

6.18.3.2 The CM shall not be relieved of responsibility for deviations from the Contract Documents by the A/E’s approval of submittals.

6.18.3.3 Submittals are not Contract Documents. In the event of conflicts between submittals and the Contract Documents, the Contract Documents take precedence and govern the Work.

6.18.4 CM's Submittal Review. The CM shall review and stamp "approved" all submittals before forwarding them to the A/E. If it is apparent to the A/E that the CM has not reviewed the submittals, or has conducted an incomplete review, the A/E may reject the submittals.

6.18.4.1 The CM shall field verify conditions as necessary and make corrections of dimensions, locations of various items, encroachments of work of Separate Contractors, or variations from the requirements of the Contract Documents.

6.18.4.2 If required by the Contract Documents or Applicable Law, the CM shall have Shop Drawings or other submittals prepared by Persons possessing expertise and experience in an appropriate trade or profession or by a registered architect, professional engineer, or other professional.

6.18.4.3 By approving and submitting submittals, the CM represents that the CM has determined and verified materials, field measurements, and field construction criteria related to the associated Work, or shall do so, and has checked and coordinated the information contained within the submittals with the requirements of the Work and of the Contract Documents.

6.18.5 A/E's Submittal Review. The A/E shall review submittals for conformity with design intent within 14 days after receiving them or in accordance with the approved submittal schedule, or other period as mutually agreed by the A/E and CM. The A/E's review of submittals is to determine if the items covered by the submittals will, after installation and incorporation into the Work, conform to the Contract Documents and be compatible with the design concept of the Project as a functioning whole.

6.18.5.1 The CM shall make corrections required by the A/E and resubmit the required number of corrected copies of submittals until approved, which resubmission shall be acted upon by the A/E within 14 days after receiving them, or other period mutually agreed by the A/E and CM.

6.18.5.2 When resubmitting corrected submittals, the CM shall direct the A/E's attention to revisions made by noting revisions on the resubmittal.

6.18.5.3 The CM shall pay all reasonable costs of the A/E, Owner, and Contracting Authority for attendant delay, interference, hindrance, or disruption of the Project due to excessive resubmittals without fault of the A/E, Owner, or Contracting Authority. Resubmittals in excess of two without fault of the A/E, Owner, or Contracting Authority may be determined excessive by the Contracting Authority.

6.18.5.4 The A/E may hold Samples and other submittals used to coordinate finishes, colors, patterns, textures, or other characteristics until submittals for adjacent materials are available. Within seven days after receiving the submittal, the A/E shall issue a written notice to the CM stating that the submittal is being held.

6.18.5.5 If coordinating submittals are not received within the period required for action on previously received submittals that are held in accordance with **Section 6.18.5.4**, review of the previously received submittals may be delayed.

6.18.5.6 The A/E's review shall not extend to means, methods, manners, techniques, sequences, or procedures of construction, or to safety precautions or incident programs.

6.18.5.7 The review and approval of a separate item shall not indicate approval of the assembly in which the item functions.

6.18.6 Risk of Nonpayment. The CM shall not commence any portion of the Work requiring Shop Drawings, Product Data, Samples, or other submittals until the submittal has been approved by the A/E. If the CM starts Work before the A/E's final approval of the submittal, the CM does so at its own risk that payment may not be approved by the Contracting Authority or made by the Owner for the related Work.

6.18.7 Equipment Statement. Shop Drawings on equipment shall include the following written statement from the manufacturer of the equipment:

6.18.7.1 "This equipment submitted for approval shall perform as specified when installed in the arrangement shown on this drawing and in the Contract Documents and in conjunction with all other accessories such as flues, breechings, piping, controls, and equipment not furnished by this manufacturer, but required as an accessory or supplement to this equipment, providing that the accessory or supplementary items perform as specified and are installed as shown in the Contract Documents."

.1 The CM will be deemed to have included the above statement as required even if the associated Shop Drawing does not actually contain the statement.

6.18.7.2 This equipment statement shall not be required for Samples, Product Data, and other standard submittals that are not created specifically for this Project.

6.18.8 Domestic Steel Certifications. The CM shall include the following written certifications on the front cover or initial sheet of each structural steel fabrication Shop Drawing, signed and dated prior to fabrication:

6.18.8.1 “Steel Fabricator Certification: The steel fabricator identified below certifies that for this project all load-bearing structural steel has been fabricated or produced, to the best of its knowledge, only from steel made in the United States in accordance with Ohio Revised Code Section 153.011. Further, the steel fabricator hereby certifies that it has read and understands that a monetary penalty for violations may be imposed under the authority of Ohio Revised Code Section 153.99.” This certification shall be followed by the name of the fabrication company, name of the company official signing the certification, the signature of that company official, and the date of that signature.

- .1 The CM will be deemed to have included the above certification as required even if the associated Shop Drawing does not actually contain the certification.

6.18.8.2 “Contractor Certification: The contractor identified below certifies that it has required as a condition of purchase, that for this project all load-bearing structural steel shall be fabricated and produced using, to the best of its knowledge, only steel made in the United States in accordance with Ohio Revised Code Section 153.011. Further, the contractor hereby certifies that it has read and understands that a monetary penalty for violations may be imposed under the authority of Ohio Revised Code Section 153.99.” This certification shall be followed by the name of the CM company, name of the company official signing the certification, the signature of that company official, and the date of that signature.

- .1 The CM will be deemed to have included the above certification as required even if the associated Shop Drawing does not actually contain the certification.

6.19 Warranty

6.19.1 The CM warrants to the Contracting Authority and Owner that all materials and equipment furnished under the Contract shall be new and of good quality unless otherwise required or permitted by the Contract Documents, that the Work shall be free from defects not inherent in the quality required or permitted, and that the Work shall conform to the requirements of the Contract Documents. Work not conforming to those requirements, including Substitutions not properly approved and authorized is Defective Work. If required by the A/E, the CM shall furnish satisfactory evidence as to the kind and quality of materials and equipment.

6.19.2 If the CM or a Subcontractor recommends a particular product, material, system, or item of equipment for incorporation into the Project and the Owner accepts that recommendation, the above warranty includes a warranty from the CM to the Owner that the recommended product, material, system, or item of equipment is fit and appropriate for the associated purpose.

6.20 Additional Tests and Inspections

6.20.1 If before or after Substantial Completion the A/E or Contracting Authority determines that any portion of the Work requires special inspection, testing, or approval not otherwise required under the Contract Documents, the A/E shall order such inspection, testing, or approval.

6.20.1.1 If the special inspection, testing, or approval reveals Defective Work, the CM shall pay all associated costs and will not be entitled to any related adjustment of the Contract Times. Those costs may include, but are not limited to:

- .1 the cost of the special inspection, testing, or approval;
- .2 the cost of conducting the special inspection, testing, or approval on similar Work regardless of whether the similar Work is also revealed as Defective Work;
- .3 the cost of additional special inspections, testing, or approvals to evaluate remedial Work;
- .4 the cost of correcting the Defective Work; and
- .5 all related Owner-incurred fees and charges of contractors, engineers, architects, attorneys, and other professionals.

6.20.1.2 The Contracting Authority may deduct the costs described under **Section 6.20.1.1** from payments then or thereafter due the CM. If payments then or thereafter due the CM are not sufficient to cover those amounts, the CM shall immediately pay the amount of the insufficiency to the Owner.

6.20.1.3 If the special inspection, testing, or approval reveals that the Work complies with the Contract Documents and the CM believes that it is entitled to an adjustment of the Contract Sum or Contract Times, or both, on account

of the special inspection, testing, or approval, the CM may request a Change Order by giving written notice under **Section 7.3.2** within seven days after the special inspection, testing, or approval.

6.20.2 If the CM is aware of a need for inspection, testing, or approval, or of a need to have any inspection, testing, or approval completed by a particular time to avoid delay, then the CM shall timely communicate such information to the A/E and Contracting Authority.

6.20.3 Except as described under **Section 6.20.1.1**, the Owner shall pay for any inspection, testing, or approval that did not become a requirement until after the Contract Sum for the associated Work is initially established.

6.20.4 The CM shall coordinate with and give the A/E, Contracting Authority, and Owner reasonable notice of the anticipated dates of all inspections, testing, or approvals.

6.20.5 Within five days after completion of an inspection, testing, or approval, the A/E shall provide an original report/certificate of the inspection, testing, or approval to the CM and Contracting Authority with a recommendation for or against acceptance of the results therein.

6.21 Uncovering the Work

6.21.1 If the CM covers Work contrary to the requirements of the Contract Documents or contrary to the written request of the Contracting Authority or A/E, the CM shall, if the Contracting Authority or A/E requests in writing, uncover that Work for observation, correct it if not in conformity with the Contract Documents, and recover it at the CM's expense without adjustment of the Contract Times.

6.21.2 If the CM covers Work in accordance with the Contract Documents and not contrary to a request from the A/E or Contracting Authority for an opportunity to observe the Work prior to covering, the CM shall, if the A/E requests in writing, uncover that Work.

6.21.2.1 If the uncovered Work is Defective Work, the CM shall pay the costs of uncovering, correcting, and recovering the Work and shall not be entitled to an adjustment of the Contract Times.

6.21.2.2 If the uncovered Work is not Defective Work and the CM believes that it is entitled to an adjustment of the Contract Sum or Contract Times, or both, on account of the uncovering and recovering of the Work, the CM may request a Change Order by giving written notice under **Section 7.3.2** within seven days after the Contracting Authority or A/E observes the uncovered Work.

6.22 Correction of the Work

6.22.1 Before Substantial Completion.

6.22.1.1 If the CM provides Defective Work or fails or neglects to perform the Work in accordance with the Construction Progress Schedule, the Contracting Authority or A/E may issue a written notice to the CM and CM's Surety directing the CM to correct the Defective Work or recover schedule deficiencies. Unless otherwise specified in that written notice, the CM shall promptly commence and diligently pursue correction of the Defective Work and recovery of schedule deficiencies within no more than three days after the Contracting Authority issues the written notice ("72-Hour Notice").

6.22.1.2 If the CM fails to promptly commence and diligently pursue correction of the Defective Work and recovery of schedule deficiencies required under **Section 6.22.1.1**, the Owner may correct the Defective Work or take action to recover schedule deficiencies without giving further notice to the CM or CM's Surety.

6.22.2 After Substantial Completion.

6.22.2.1 In addition to the CM's other obligations under the Contract Documents, if any of the Work is found to be Defective Work after Substantial Completion, the CM shall correct it promptly after receipt of written notice from the A/E, Contracting Authority, or Owner to do so, unless the Contracting Authority and Owner have previously acknowledged and accepted the Defective Work in writing as described under **Section 6.23.1**. The A/E, Contracting Authority, or Owner may send a copy of the written notice to the CM's Surety, but are not obligated to do so.

6.22.2.2 During the Correction Period. If the Contracting Authority or Owner issues a notice under **Section 6.22.2.1** during the Correction Period, the Owner may correct the Defective Work itself without giving further notice to the CM or the CM's Surety if the CM fails to **(1)** notify the Owner in writing of the CM's intent to correct the Defective Work within seven days after the Contracting Authority or Owner issues the notice and **(2)** thereafter promptly commence and diligently pursue correction of Defective Work.

6.22.2.3 The Correction Period:

- .1 commences on the date of Substantial Completion of the Work or a designated portion of the Work which the Contracting Authority and Owner have agreed to take Partial Occupancy;
- .2 relates only to the CM's specific obligation and opportunity to correct the Work during the Correction Period;
- .3 does not establish a period of limitation with respect to any of the CM's other obligations under the Contract Documents;
- .4 has no relationship to the time within which the State or Owner may seek to enforce the Contract;
- .5 does not establish a period of limitation within respect to the commencement of litigation to establish the CM's liability under the Contract or otherwise; and
- .6 shall not be extended by corrective Work performed by the CM under this **Section 6.22.2**.

6.22.2.4 After the Correction Period. If the Owner issues notice under **Section 6.22.2.1** after expiration of the Correction Period, the Owner may correct the Defective Work itself without giving further notice to the CM or CM's Surety if the CM fails to **(1)** notify the Owner in writing of the CM's intent to correct the Defective Work within 14 days after the Owner issues the notice and **(2)** thereafter promptly commence and diligently pursue correction of Defective Work.

6.22.3 Emergency Correction of Defective Work.

6.22.3.1 Notwithstanding any other provision of the Contract to the contrary, if in the Contracting Authority's or Owner's opinion the Defective Work presents a threat of imminent harm or danger to people, property, or the environment, the Contracting Authority or Owner may order the CM to immediately correct Defective Work or the Owner may correct the Defective Work itself without any prior notice to the CM or CM's Surety.

6.22.4 Responsibility for Costs of Correction.

6.22.4.1 The CM shall pay all of the costs and damages associated with the correction of Defective Work and the recovery of schedule deficiencies under this **Section 6.22**. Those costs and damages may include, but are not limited to, the related fees and charges of contractors, engineers, architects, attorneys, and other professionals; and the cost of correcting or replacing adjacent work. The Contracting Authority may deduct those costs and damages from payments then or thereafter due the CM. If payments then or thereafter due the CM are not sufficient to cover those amounts, the CM shall immediately pay the amount of the insufficiency to the Owner.

6.23 Acceptance of Defective Work

6.23.1 The Owner may accept any Defective Work instead of requiring its removal or correction, in which case the Contract Sum must be equitably reduced as described under **Article 7**.

6.23.1.1 Before final Contract Completion, the Owner may only accept Defective Work though a deduct Change Order that makes explicit reference to this **Section 6.23**.

6.23.1.2 After final Contract Completion, the Owner may only accept Defective Work by giving written notice to the CM that the Owner is accepting the associated Defective Work.

6.23.2 None of the following will constitute **(1)** acceptance of Defective Work, **(2)** a release of the CM's obligation to perform the Work in accordance with the Contract, or **(3)** a waiver of any rights set forth in the Contract or otherwise provided by Applicable Law:

- 6.23.2.1** observations or inspections by the Owner, Contracting Authority, or A/E;
- 6.23.2.2** the making of any payment;
- 6.23.2.3** Substantial Completion or the issuance of a Certificate of Substantial Completion;
- 6.23.2.4** Partial Occupancy and the Owner's use or occupancy of the Work or any part of it;
- 6.23.2.5** Contract Completion or the issuance of a partial or final Certificate of Contract Completion;
- 6.23.2.6** any review or approval of a submittal;
- 6.23.2.7** any inspection, test, or approval by other Persons; or
- 6.23.2.8** any correction of Defective Work by the Owner.

6.24 Project Document Maintenance and Submittal

6.24.1 During Construction.

6.24.1.1 The CM shall maintain in good order at a secure location on the Site:

- .1 a complete copy of all Contract Documents; Shop Drawings, Product Data, Samples and similar required submittals; manufacturer operating and maintenance instructions; certificates; warranties; RFIs and responses thereto; and other Project-related documents, all marked currently and accurately to record field changes and selections made during construction and to show actual installation where installation varies from Work as originally shown, including the exact location and depth of underground utility lines; and
- .2 a set of Drawings and Specifications, approved in accordance with **Section 5.8.1.1**, and the records required by **Section 6.2.14**.

6.24.1.2 Before submitting each CM Payment Request, the CM shall record all changes on the Contract Documents, neatly in a contrasting color, noting new information not shown on the original Contract Documents. Failure to record all changes may cause payment to be withheld or delayed by the Contracting Authority.

6.24.1.3 The CM shall keep a record of changes made to the Specifications, noting particularly any approved variation from manufacturers' installation instructions and recommendations.

6.24.1.4 If the CM uses Shop Drawings to indicate as-built conditions, the CM shall cross-reference the Shop Drawing sheet numbers to the corresponding sheet numbers on the Contract Documents. The CM shall note related numbers where applicable.

6.24.1.5 The CM shall at all times permit access to the documents described in this **Section 6.24.1** to authorized representatives of the State, local authorities having jurisdiction, Contracting Authority, Owner, and A/E.

6.24.2 Before Contract Completion.

6.24.2.1 The CM, as a condition precedent to execution of the Certificate of Contract Completion and final payment, shall organize the As-Built Documents into manageable sets, bind the sets with durable paper cover sheets, and deliver the As-Built Documents to the A/E.

6.24.2.2 The CM's As-Built Documents submission shall include, but is not limited to:

- .1 Certificate of Occupancy;
- .2 inspection certificates for pressure piping, elevator, boiler, electrical, plumbing or piping purification, etc.;
- .3 Letter of Approval from the local fire authority or State Fire Marshal for the fire suppression system;
- .4 Operation and Maintenance Manuals, organized into suitable sets of manageable size. Indexed data bound in individual binders, with pocket folders for folded sheet information and appropriate identification marked on the front and the spine of each binder;
- .5 neatly and accurately marked sets of As-Built Documents, and other Contract Documents reflecting the actual construction of the Project;
- .6 detailed Drawings reflecting the exact location of any concealed utilities, mechanical or electrical systems, and components;
- .7 assignment to the Owner of all warranties and guarantees, including the most-recent address and telephone number of any Subcontractors or manufacturers;
- .8 an affidavit to certify that all Subcontractors have been paid in full for all Work performed or materials furnished for the Project;
- .9 final certified payroll reports; and
- .10 an affidavit to certify that the CM and each of its Subcontractors, regardless of tier, have complied with all requirements of ORC Chapter 4115.

6.24.2.3 By submitting the As-Built Documents to the A/E, the CM certifies that its As-Built Documents are complete, correct, and accurate.

6.24.3 Record Documents.

6.24.3.1 The A/E shall revise the original Contract Documents and related Electronic Files with the information contained on the As-Built Documents. The A/E shall label the revised original Contract Documents and related Electronic Files as "Record Documents" and reflect the date of the A/E's incorporation of the As-Built Documents.

6.24.3.2 The Owner may thereafter use the Record Documents for any purpose relating to the Project including, but not limited to, additions to or completion of the Project.

6.25 Final Cleaning

6.25.1 Before requesting the Substantial Completion inspection of the Work, the CM shall clean the Site, remove waste materials and rubbish attributable to the Project, and restore the property to its original condition so that upon Substantial Completion, the premises are ready for occupancy by the Owner.

6.25.2 If the CM performs any Work after final cleaning, the CM shall clean the affected area as provided above so that upon Substantial Completion, the premises are ready for occupancy by the Owner.

6.25.3 Final cleaning shall be done to the reasonable satisfaction of the A/E and Contracting Authority.

6.26 Substantial Completion

6.26.1 CM's Punch List.

6.26.1.1 When the CM considers the Work, or a designated portion thereof, Substantially Complete the CM shall inspect the Work and prepare a list of Defective Work and incomplete or unacceptable Work ("CM's Punch List"). The CM shall list all items of Work not in compliance with the Contract Documents, including items the CM is requesting to be deferred.

- .1 The CM shall proceed to correct all items listed on the CM's Punch List and certify that the incomplete items listed on the CM's Punch List are to its knowledge an accurate and complete list by signing the CM's Punch List.
- .2 The CM's failure to include an item on the CM's Punch List shall not alter the CM's responsibility to complete the Work in accordance with the Contract Documents.
- .3 The CM shall submit the signed CM's Punch List to the A/E, together with a request for the Substantial Completion inspection of the Work.

6.26.1.2 If the Project is administered using the State's web-based project management software, the CM shall submit the CM's Punch List, using the "Punch List" business process.

6.26.2 Substantial Completion Inspection.

6.26.2.1 Within three business days after receipt of the request for the Substantial Completion inspection of the Work, the A/E shall notify the CM of acceptance or rejection of the request, stating reasons for any rejection.

- .1 Within seven days after its acceptance of the CM's request, the A/E shall conduct the Substantial Completion inspection to determine whether the Work, or designated portion, is in conformity with the Contract Documents and Substantially Complete. The A/E shall notify the CM, Contracting Authority, and Owner of the scheduled time of the inspection.
- .2 If the A/E determines that the Work is Substantially Complete, within three business days after the Substantial Completion inspection, the A/E shall prepare a Certificate of Substantial Completion that shall establish the date of Substantial Completion and include a list of Defective, incomplete, or unacceptable Work ("A/E's Punch List"). The A/E's Punch List shall include (1) the items on the CM's Punch List that are not yet completed or corrected as of the date of the Substantial Completion inspection, and (2) comments from the Contracting Authority and Owner.
- .3 The A/E shall submit the Certificate of Substantial Completion to the Contracting Authority, Owner, and CM for their written acceptance. Upon their acceptance and consent of the CM's Surety, and subject to the Owner's right to withhold payment, the Owner shall release retainage as described under **Section 9.2.14.3**.
- .4 The A/E's failure to include an item on the A/E's Punch List shall not alter the Contractor's responsibility to complete the Work in accordance with the Contract Documents.
- .5 If the A/E accepts the request for the Substantial Completion inspection and subsequently determines that the Work is not Substantially Complete, the A/E may request compensation for expenses related to excessive Punch List activities. The Contracting Authority may deduct that additional compensation to the A/E from payments then or thereafter due the CM. If payments then or thereafter due the CM are not sufficient to cover those amounts, the CM shall immediately pay the amount of the insufficiency to the Owner.

6.26.3 Completion of Punch List Items.

6.26.3.1 Before expiration of the Punch List Milestone and before the date of Contract Completion, the CM shall complete all items on the A/E's Punch List. After completing all items on the A/E's Punch List, the CM shall provide a written request for Final Inspection of the Work to the A/E.

- .1 If Work on the A/E's Punch List cannot be timely completed, the CM shall justify in writing to the reasonable satisfaction of the Contracting Authority and A/E, the reasons the items cannot be completed,

and the CM may propose, for the Contracting Authority and A/E's approval, an adjustment of the Punch List Milestone for the associated Punch List items to establish a time when the CM shall complete those items.

- 2 Within three business days after receipt of the CM's request for Final Inspection, the A/E shall complete a Final Inspection of the Work for compliance with the Contract Documents.
- 3 If multiple inspections of items on the A/E's Punch List are required due to the CM's failure to properly and timely complete them, the CM shall pay any additional costs incurred by the A/E, Owner, and Contracting Authority resulting from any attendant delay. The Contracting Authority may deduct those additional costs from payments then or thereafter due the CM. If payments then or thereafter due the CM are not sufficient to cover those amounts, the CM shall immediately pay the amount of the insufficiency to the Owner.

6.26.3.2 If the Project is administered using the State's web-based project management software, the CM shall receive the A/E's Punch List and submit its request for Final Inspection, using the "Punch List" business process.

6.27 Partial Occupancy

6.27.1 The Owner may occupy or use a portion of the Project prior to Substantial Completion of all Work if:

6.27.1.1 the building authority with jurisdiction over the Project issues a partial certificate of occupancy for the portion of the Project the Owner intends to occupy;

6.27.1.2 the Owner with the CM's and A/E's assistance has provided written notice of the Partial Occupancy to the insurers providing builder's risk property insurance for the Project; and

6.27.1.3 the Contracting Authority has received notice of the Partial Occupancy from the A/E and has consented to it.

6.27.2 Before the Owner commences Partial Occupancy, the Owner, Contracting Authority, A/E, and CM shall proceed as described under **Section 6.26** for the area designated for Partial Occupancy.

6.27.3 The CM shall be relieved of the obligation to maintain the area accepted for Partial Occupancy, but shall remain obligated to complete and correct the Work and to carry the insurance required by the Contract Documents during performance of any such Work.

6.28 Demonstration and Training, Operating Appurtenances

6.28.1 The CM, as a condition precedent to execution of the Certificate of Contract Completion and final payment, shall perform demonstration and training of the Owner's maintenance personnel as specified in the Contract Documents.

6.28.2 The CM, as a condition precedent to execution of the Certificate of Contract Completion and final payment, shall organize and submit operating appurtenances and loose items related to operation and maintenance of the completed Project to the Owner, including, but not limited to:

6.28.2.1 keys to door and window hardware, panels, and other devices not directly provided to the Owner from the manufacturer;

6.28.2.2 operating handles, levers, cranks, specialized wrenches or drivers, remote controls, and similar items; and

6.28.2.3 extra materials (e.g., attic stock).

6.29 Contract Completion

6.29.1 Partial Contract Completion.

6.29.1.1 When items of Work cannot be completed until a subsequent date, the A/E shall prepare a partial Certificate of Contract Completion that shall include a detailed list of the deferred Work and the date(s) by which the CM will complete that Work.

6.29.1.2 The A/E shall submit the partial Certificate of Contract Completion to the Contracting Authority, Owner, and CM for their written acceptance. Upon their acceptance of the partial Certificate of Contract Completion and consent of the CM's Surety, the Contracting Authority may release payment to the CM, as determined in the sole discretion of the Contracting Authority.

6.29.2 Final Contract Completion.

6.29.2.1 When all items on the A/E's Punch List have been completed to the satisfaction of the A/E, all requirements of the Contract Documents have been completed, and the provisions of **Sections 6.24** through **6.28** have been fulfilled, the A/E shall prepare and recommend execution of a final Certificate of Contract Completion.

6.29.2.2 The date that the Contracting Authority executes the final Certificate of Contract Completion is the date of Contract Completion.

ARTICLE 7 - MODIFICATIONS

7.1 General

7.1.1 Preconstruction Services Amendments.

7.1.1.1 Preconstruction Stage obligations under this Contract may be modified only through a Preconstruction Services Amendment prepared by the Contracting Authority and signed by both the CM and Contracting Authority, with concurrence of the Owner.

7.1.1.2 The CM may initiate a Preconstruction Services Amendment by submitting written notice to the Owner and Contracting Authority accompanied by a Proposal meeting the requirements of **Section 9.1.5** or **Section 9.1.6** as applicable.

7.1.1.3 If the Project is administered using the State's web-based project management software, the CM shall initiate a Preconstruction Services Amendment using the "Change Order" or "Contract Modifications" business process.

7.1.2 Changes in the Work.

7.1.2.1 The Contracting Authority may order changes in the Work without invalidating the Contract. Subject to the limitations stated in this **Article 7** and elsewhere in the Contract Documents, a change in the Work may be accomplished by a Change Order, Change Directive, or order for a minor change in the Work.

- .1 The CM shall proportionately increase the amount of the Bonds whenever the Contract Sum is increased.
- .2 If notice of any change affecting the Contract is required by the provision of any Bond, notice is the CM's responsibility, and the amount of each applicable Bond shall be adjusted accordingly.

7.1.2.2 The CM shall not proceed with any change in the Work without the Contracting Authority's prior written authorization except as provided under **Sections 1.10** and **7.5**.

7.1.2.3 Except as provided in **Section 1.10**, the CM's failure to obtain prior written authorization for a change in the Work constitutes a waiver by the CM of an adjustment to the Contract Sum or Contract Times, or both, for the related Work.

7.1.2.4 The CM shall perform all changes in the Work under the applicable provisions of the Contract Documents, and the CM shall proceed promptly with the change unless otherwise provided in the Change Order, Change Directive, or order for a minor change in the Work.

7.1.3 Paperwork Consolidation.

7.1.3.1 Related Modifications, with the same or similar justification (e.g., Owner Request or field resolution), may be consolidated into the same Change Order.

7.1.3.2 Add and deduct Modifications, with the same or similar justification, may be included on the same Change Order.

7.1.3.3 Modifications resulting from errors or omissions shall not be combined with other Modifications for which the A/E will receive a fee.

7.1.4 Modification Numbering.

7.1.4.1 The A/E shall assign a number to each Modification, which shall uniquely identify it.

7.1.4.2 The A/E shall not duplicate or reuse any number throughout the Project or reuse assigned numbers for Proposal Requests that are initiated but cancelled in process.

7.1.4.3 The number for each Change Order shall be coordinated with any associated Proposal Request or Change Directive.

7.1.5 Modification Log.

7.1.5.1 The A/E shall create and maintain a Modification Log for the Project, which shall contain the following minimum information:

- .1 number of the Modification;
- .2 a brief description of the Modification;
- .3 cost of the Modification;

- .4 schedule impact of the Modification; and
- .5 dates sent to, and received from, the parties.

7.1.6 Reconciliation of Unit Price Items.

7.1.6.1 The Contracting Authority may increase, decrease, or delete entirely the scheduled quantities of Unit Price Work.

7.1.6.2 The A/E shall issue a Change Order to reconcile the difference between the scheduled and actual quantities of Unit Price Work performed and materials furnished.

7.1.6.3 If the actual quantity of a Unit Price item differs from the scheduled quantity by 20 percent or more, so that application of the Unit Price to the quantities of Work proposed would create an undue hardship on either the Owner or CM, the A/E shall issue a Proposal Request and subsequent Change Order to adjust the Unit Price.

- .1 If a Unit Price is adjusted as described under **Section 7.1.6.3**, the new Unit Price will only apply to the units of Work performed that are **(1)** less than the 20 percent threshold if the Unit Price is changed on account of an over-estimation of the scheduled quantity of a Unit Price item involved in the Work or **(2)** in excess of the 20 percent threshold if the Unit Price is changed on account of an under-estimation of the scheduled quantity of a Unit Price item involved in the Work.

7.1.6.4 If the actual quantity of a Unit Price item exceeds the scheduled quantity by 20 percent or more, the CM shall immediately notify the A/E, who shall issue a Change Directive and subsequent Change Order to authorize an adjustment in the scheduled quantity.

7.1.7 Notice of Credits and Schedule Reductions.

7.1.7.1 Notwithstanding any other provision of the Contract to the contrary, the CM shall promptly notify the Contracting Authority, Owner, and A/E in writing whenever any change in the Project (including without limitation through an order for a minor change in the Work) may entitle the Owner to a credit from the CM or a reduction of the time for completion of the Project regardless of whether the change occurs during the Preconstruction Stages or the Construction Stage.

7.2 Change Order Procedure

7.2.1 A Change Order is a written instrument prepared by the A/E and executed by the Contracting Authority and CM, stating their agreement upon all of the following:

- 7.2.1.1** a change in the Work;
- 7.2.1.2** the amount of the adjustment of the Contract Sum, if any; and
- 7.2.1.3** the extent of the adjustment of the Contract Times, if any.

7.2.2 Except with the Contracting Authority's written consent as explicitly provided under **Section 7.4.8**, the CM is not entitled to reserve any rights or take other similar action with respect to a Change Order if the effect or intent of the reservation or action would be to accommodate a further adjustment of the Contract Sum or Contract Times, or both, after the CM signs the Change Order. By signing a Change Order, the CM irrevocably certifies that the elements of a Change Order described in **Section 7.2.1** are completely and fully satisfied, and waives all rights, if any, to seek further adjustment of the Contract Sum or Contract Times, or both, at a later date with respect to the associated change in the Work including without limitation on account of **(1)** the "cumulative impact" of the associated change in the Work in combination with one or more other changes in the Work; **(2)** all direct and indirect costs, including interest on those costs; and **(3)** any delays, inefficiencies, disruptions, suspensions, extended overhead, and acceleration.

7.2.3 The A/E shall prepare each Change Order form, attach the supporting documentation, and issue the Change Order to the CM for signature.

7.2.4 If the CM is in agreement with the Change Order under **Section 7.2.1**, the CM shall sign and return the Change Order to the A/E within three days after receiving it.

7.2.4.1 If the Project is administered using the State's web-based project management software, the CM shall indicate its agreement with the Change Order using the "Change Order" or "Contract Modifications" business process.

7.2.5 When the A/E receives the Change Order signed by the CM, the A/E will recommend approval by signing the form and transmitting the Change Order and the revised Change Order Log to the Owner.

7.2.6 When the Owner receives the Change Order, the Owner may sign the form accepting the Change Order, attach certification of funding, and transmit the Change Order to the Contracting Authority; or, if the Owner does not accept the Change Order, the Owner will reject and return it to the A/E.

7.2.7 When the Contracting Authority receives the Change Order, the Contracting Authority may sign the form approving the Change Order, and transmit the fully executed Change Order to all signers; or, if the Contracting Authority does not accept the Change Order, the Contracting Authority will reject and return it to the A/E.

7.2.8 When the Change Order is signed by the CM, Owner, and Contracting Authority, the fully executed Change Order modifies the Contract Documents and authorizes and directs the CM to proceed, and the CM shall promptly proceed with the associated change in the Work.

7.3 Initiation of Change Orders

7.3.1 Proposal Request.

7.3.1.1 The A/E shall prepare and issue a Proposal Request to the CM to obtain the CM's Proposal for the adjustment of the Contract Sum or Contract Times, or both, associated with a contemplated Modification.

- .1 In any Proposal for an adjustment of the Contract Sum, the CM shall specifically identify the items set forth in **Section 7.7**.
- .2 In any Proposal for an adjustment of the Contract Times, the CM shall specifically identify the items set forth in **Section 7.8**.
- .3 The CM's cost of preparing and providing Proposals is included in the Contract Sum.

7.3.1.2 The CM shall respond with a Proposal to the A/E and Contracting Authority within 14 days after receiving the Proposal Request. The allowable time for the CM's response may be extended by written agreement of the CM and A/E.

7.3.1.3 The CM shall hold the Proposal valid and open for acceptance for at least 45 days. The acceptance period may be adjusted by mutual consent of the CM and Contracting Authority. The time limits described under this **Section 7.3.1.3** apply only to Proposals submitted in response to a Proposal Request.

7.3.1.4 A Proposal may be accepted by the Contracting Authority only through a Change Order. A Proposal Request does not authorize the CM to proceed with a change in the Work.

7.3.1.5 If the CM does not timely submit a Proposal within the time required in **Section 7.3.1.2**, the CM waives its right to an adjustment to the Contract Sum or Contract Times, or both, associated with the contemplated change in the Work.

7.3.1.6 If the Project is administered using the State's web-based project management software, the CM shall respond to a Proposal Request issued by the A/E with its Proposal using the "Change Order" or "Contract Modifications" business process.

7.3.2 Request for Change Order.

7.3.2.1 The CM may initiate a change in the Work by submitting written notice to the A/E accompanied by a Proposal meeting the requirements of **Section 7.3.1**.

7.3.2.2 If the Project is administered using the State's web-based project management software, the CM shall initiate its Request for Change Order using the "Change Order" or "Contract Modifications" business process with the "Request for Change Order" workflow.

7.4 Change Directives

7.4.1 A Change Directive is a written order prepared by the A/E and executed by the Contracting Authority directing a change in the Work and may, if necessary:

- 7.4.1.1** state a proposed basis for adjustment, if any, in the Contract Sum or Contract Times, or both; or
- 7.4.1.2** limit the scope of the change in the Work on a time and materials basis, not to exceed a fixed adjustment of the Contract Sum.

7.4.2 If a change in the Work must start immediately to avoid an imminent impact to the schedule of the Project, the A/E may prepare a Change Directive, for the Contracting Authority's and the Owner's signatures pursuant to **Section 7.4.1**, authorizing the CM to proceed.

7.4.3 A Change Directive shall be used to direct a change in the Work in the absence of total agreement on the terms of a Change Order.

7.4.3.1 For the purposes of clarity, the Contract refers to a Change Directive as if it is only to be used in the absence of total agreement on the terms of a Change Order concerning the associated change of the Work. A Change Directive may also be used in the absence of agreement as to whether the subject of the Change Directive actually constitutes a change in the Work; such as the situation described under **Section 7.5.3**.

7.4.4 Upon receipt of a Change Directive, the CM shall promptly proceed with the change in the Work involved.

7.4.5 The CM may sign the Change Directive to accept the proposed basis for adjustment, if any, of the Contract Sum or Contract Times, or both. Thereafter, the A/E shall prepare and the A/E, Contracting Authority, Owner, and CM shall promptly execute an associated Change Order as described under **Section 7.2**.

7.4.6 Within 14 days after receiving the Change Directive, the CM shall respond with a Proposal meeting the requirements of **Section 7.3.1** to the A/E and Contracting Authority for adjustment of the Contract Sum or Contract Times, or both, on account of the change, unless the Change Directive is performed on a time and materials basis under **Section 7.4.1.2**. If the Change Directive is performed on a time and materials basis, the CM shall submit its Proposal within seven days after completing the Work.

7.4.6.1 The Proposal for the adjustment of the Contract Sum, if any, shall include: **(1)** written documentation as described under **Section 7.7**; and **(2)** a written statement from the CM that the proposed adjustment is the entire adjustment in the Contract Sum associated with the change.

7.4.6.2 The Proposal for the change in the Contract Times, if any, shall include: **(1)** written documentation as described under **Section 7.8**; and **(2)** a written statement from the CM that the proposed adjustment is the entire adjustment of the Contract Times associated with the change.

7.4.7 If the CM does not respond to a Change Directive as required under **Section 7.4.5** or **Section 7.4.6**, the Contracting Authority shall determine the adjustments, if any, of the Contract Sum and Contract Times, and the A/E shall prepare a Change Order consistent with that determination. Notwithstanding any other provision of the Contract to the contrary, that Change Order will modify the Contract Documents when it is signed by the Owner and Contracting Authority. If the CM does not agree with the Contracting Authority's determination, the CM shall initiate a Claim under **Article 8** within ten days after the date that the Contracting Authority issues its determination, and the CM's failure to do so shall constitute an irrevocable waiver of the Claim.

7.4.8 Pending final determination of the total adjustment of the Contract Times on account of a Change Directive, the period of time not in dispute for that change in the Work may be included in the Construction Progress Schedule accompanied by a Change Order indicating the parties' agreement with part or all of the time adjustment.

7.4.9 If the Contracting Authority, Owner, and CM agree on the adjustments of the Contract Sum and Contract Times associated with a Change Directive, the A/E shall prepare an appropriate Change Order within seven days after receiving the CM's Proposal. The A/E, Contracting Authority, Owner, and CM shall promptly sign the Change Order as described under **Section 7.2**.

7.4.10 If the Contracting Authority, Owner, and CM do not agree on the adjustments of the Contract Sum and Contract Times associated with a Change Directive within 60 days after the Change Directive is issued, the Contracting Authority shall determine the adjustments, if any, of the Contract Sum and Contract Times, and the A/E shall prepare a Change Order consistent with that determination. Notwithstanding any other provision of the Contract to the contrary, that Change Order will modify the Contract Documents when it is signed by the Owner and Contracting Authority. If the CM does not agree with the Contracting Authority's determination, the CM shall initiate a Claim under **Article 8** within ten days after the date that the Contracting Authority issues its determination, and the CM's failure to do so shall constitute an irrevocable waiver of the Claim.

7.4.11 If the Project is administered using the State's web-based project management software, the CM shall respond to a Change Directive issued by the A/E with its Proposal using the "Change Order" or "Contract Modifications" business process.

7.5 Minor Changes in the Work

7.5.1 The A/E may order minor changes in the Work not involving adjustment of the Contract Sum or extension of the Contract Times and not inconsistent with the intent of the Contract Documents. Those changes shall be effected by written order issued to the CM.

7.5.2 The CM shall promptly carry out each order for a minor change in the Work if the CM agrees that the order does not involve adjustment of the Contract Sum or Contract Times, or both.

7.5.3 If the CM reasonably believes that it would be entitled to an adjustment of the Contract Sum or Contract Times, or both, on account of an order for a minor change in the Work, the CM, within three business days after receiving the order, shall give the Contracting Authority and A/E written notice of the CM's position, and not proceed with the subject Work without first receiving a Change Directive or Change Order related to it.

7.5.4 The CM waives its right to an adjustment of the Contract Sum or Contract Times on account of an order for a minor change in the Work by:

7.5.4.1 starting the Work that is the subject of the order for a minor change in the Work; or

7.5.4.2 failing to give the notice described under **Section 7.5.3** within three business days after receiving the order for a minor change in the Work.

7.5.5 If the Project is administered using the State's web-based project management software, the order for a minor change in the Work shall be documented through the "Action Items" business process.

7.6 Differing Site Conditions

7.6.1 If the CM encounters a Differing Site Condition, the CM shall stop Work on that Differing Site Condition and give immediate written notice of the condition to the A/E and Contracting Authority.

7.6.1.1 The CM's failure to give notice of the Differing Site Condition as required under this **Section 7.6.1** shall constitute an irrevocable waiver of any associated Claim.

7.6.1.2 The written notice of a Differing Site Condition under this **Section 7.6.1** shall be required before the notice of Claim under **Article 8**.

7.6.2 Promptly after receiving notice from the CM under **Section 7.6.1**, the A/E shall investigate to determine whether the CM has encountered a Differing Site Condition. The A/E shall give written notice of its determination to the Contracting Authority and CM within ten days after completing the investigation.

7.6.2.1 If the A/E determines that the CM has encountered a Differing Site Condition and the Contracting Authority agrees with the A/E's determination, the A/E shall process an appropriate Change Order.

7.6.2.2 If the A/E determines that the CM has encountered a Differing Site Condition but the Contracting Authority disagrees with the A/E's determination, the A/E shall process an appropriate Change Directive through which the Contracting Authority may convey its disagreement with the A/E's determination.

7.6.2.3 If the A/E determines that the CM has not encountered a Differing Site Condition and the CM does not agree with that determination, the CM shall initiate a Claim under **Article 8** within ten days after the date that the A/E issues its determination.

7.7 Change Order Cost or Credit Determination

7.7.1 General.

7.7.1.1 The maximum cost or credit resulting from a change in the Work shall be determined as described below.

- .1** Proposals shall include the information required by **Section 7.7.1.4**.
- .2** A Unit Price Proposal shall only be valid when incorporated into the Contract by Change Order except for Unit Price Work included in the GMP Amendment.
- .3** The maximum cost or credit includes all compensation for impact costs. Additional costs for impacts shall not be allowed.

7.7.1.2 The CM shall not assign any portion of the Work to another Person whereby the CM would benefit directly or indirectly from the double application of charges for overhead or profit.

Example: Assume that **(1)** the CM is or is capable of Self-Performing general trades Work and **(2)** the change in the Work includes both electrical trade Work and general trades Work. The CM may not assign the general trades Work to the CM's electrical Subcontractor and then perform that general trades Work as a sub-subcontractor to the CM's electrical Subcontractor.

7.7.1.3 The Contracting Authority may require notarized invoices for material costs and may audit the records of the CM and Subcontractors.

7.7.1.4 For each change in the Work, the CM shall furnish a detailed Proposal itemized on the **Proposal Worksheet Summary Form (CM at Risk)** published by the Ohio Facilities Construction Commission through which the CM shall document the related changes in the Contract Sum as described under **Section 7.7.2**. Any Subcontractor pricing shall be itemized on the appropriate **Proposal Worksheet Summary Form**.

7.7.1.5 Section 7.7.2 establishes the exclusive and maximum amount that the Owner shall pay for any Change Order, including, but not limited to, all amounts for interference with, delay, hindrance, disruption of, or impact on the Work (“Pricing Criteria”). These Pricing Criteria also govern the value of deduct Change Orders and the CM’s entitlement to additional compensation or damages through the Claims and dispute resolution processes on account of changes in the Work. In order to expedite the review and approval process, Proposals shall be prepared in the categories and order listed in **Section 7.7.2**.

7.7.2 Pricing Criteria.

7.7.2.1 CM Construction Stage Personnel Costs. Any cost or credit arising from a change in the quantity of the CM’s on-Site management, supervision, and administrative personnel not subject to prevailing wage under ORC Chapter 4115 shall be calculated on an hourly basis according to the rates set forth in the Personnel Costs Rate Schedule attached to the Agreement.

- .1 In no event will the CM be entitled to an increase in the Contract Sum on account of Construction Stage Personnel Costs unless the CM actually incurs additional Construction Stage Personnel Costs solely on account of the associated change in the Work.
- .2 Under no conditions will the increase under this **Section 7.7.2.1** exceed those additional Construction Stage Personnel Costs the CM actually incurs.

7.7.2.2 Labor. Any cost or credit arising from a change in the quantity of field labor directly involved in the Work shall be based upon the actual rate of pay to the worker. If the Project is subject to payment of prevailing wage rates, field labor shall be paid according to the relevant classification of labor as established in the applicable prevailing wage determination for the Project locality, as determined by the Ohio Department of Commerce, Wage and Hour Bureau.

- .1 In no event will the CM be entitled to an increase in the Contract Sum on account of labor costs unless the CM actually incurs additional labor costs solely on account of the associated change in the Work.
- .2 Under no conditions will the increase under this **Section 7.7.2.2** exceed those additional labor costs the CM actually incurs.
- .3 The cost for supervision above the level of working forepersons (such as general forepersons, superintendent, project manager, etc.) is included in the adjustment under **Section 7.7.2.1** for the CM and under **Section 7.7.2.10** for Subcontractors.

7.7.2.3 Fringes. Fringe benefit credit for labor provided under **Section 7.7.2.2** is only allowable for prevailing wage fringe benefits pursuant to ORC Chapter 4115, including, but not limited to, Health and Welfare, vacation, apprenticeship training, and certain types of pension plans. The parties shall defer to the Ohio Department of Commerce’s policy on which benefits are granted fringe benefit credit. Each fringe benefit for which credit is requested shall be calculated on an hourly basis and listed as a separate line item. The CM shall submit documentation supporting the calculation of the amounts for each fringe benefit for each worker classification, including labor provided by Subcontractors.

7.7.2.4 Allowable Payroll Expenses. Allowable payroll expenses for labor provided under **Section 7.7.2.2** including payroll taxes as well as other benefits that are required by Applicable Law, such as federal and state Unemployment and Workers’ Compensation shall each be a separate line item and shall not be credited for compliance with ORC Chapter 4115.

7.7.2.5 Equipment Rentals. Any cost or credit arising from a change in the quantity of non-owned heavy or specialized equipment shall be based on the documented rental cost, but shall not exceed 100 percent of that documented cost. No rental charges shall be allowed for hand tools, minor equipment, simple scaffolds, etc. Downtime due to repairs, maintenance, and weather delays shall not be allowed. CM shall submit copies of actual paid invoices to substantiate rental costs.

7.7.2.6 Owned Equipment. Any cost or credit arising from a change in the quantity of heavy or specialized equipment owned by the CM or Subcontractor performing the Work shall be based on the cost listed by the current edition of the Associated Equipment Distributors’ *AED Green Book* heavy equipment rental rates, but shall not exceed 100 percent of that documented cost. No recovery shall be allowed for hand tools, minor equipment, simple scaffolds, etc. The longest period of time that the equipment is to be required for the Work shall be the basis for the pricing. Downtime due to repairs, maintenance, and weather delays shall not be allowed.

7.7.2.7 Trucking. Any cost or credit arising from a change in the quantity of trucking shall be based on a reasonable delivery charge or per-mile trucking charge for delivery of required materials or equipment. Charges for use of a pick-up truck shall not be allowed.

7.7.2.8 Materials. Any cost or credit arising from a change in the quantity of materials incorporated into the changed Work shall be based on the actual cost (including all discounts, rebates or related credits) of those materials. Documentation shall show costs, quantities, or Unit Prices of all items, as appropriate.

- .1 The cost or credit for reusable materials (e.g., concrete form lumber, shoring, or temporary enclosures) shall be limited to 33 percent of the material cost for each use.

7.7.2.9 CM's General Conditions Costs. Any cost or credit arising from a change in the quantity of the CM's General Conditions Costs shall be limited to the extent to which the change is attributable to an associated change in the Contract Time for achievement of Substantial Completion resulting from the change in the Work.

- .1 In no event shall the Contract Sum adjustment per day of Contract Time adjustment exceed an amount equal to (1) the sum of the General Conditions Costs line items in the CM's Schedule of Values attached to the GMP Amendment, (2) divided by the total number of days of the original Contract Time for achievement of Substantial Completion.
- .2 The CM shall (1) exclude the Bond premium from the Schedule of Values for the purposes of the calculation under **Section 7.7.2.9.1**, and (2) include the actual adjustment of the Bond premium attributable to an associated change in the Contract Sum.
- .3 If the CM purchases the builder's risk insurance for the Project, the CM shall (1) exclude the builder's risk insurance premium from the Schedule of Values for the purposes of the calculation under **Section 7.7.2.9.1**, and (2) include the actual adjustment of the builder's risk insurance premium attributable to an associated change in the Contract Sum.

7.7.2.10 Subcontractor Overhead and Profit. Any cost or credit arising from a change in Subcontractor-performed Work shall include the Subcontractor's aggregate overhead and profit allowance equal to 15 percent of the sum of the Subcontractor's costs described under **Sections 7.7.2.2** through **7.7.2.8** that are associated with that changed Work.

- .1 The allowance applies to CM Affiliated Entities and to each Subcontractor tier. The CM is not entitled to recover overhead and profit under **Section 7.7.2.10** on account of changes in CM Self-Performed Work or Work the CM performs as a Subcontractor at any tier.

Example: Assume that (1) the CM is Self-Performing general trades Work; (2) the change in the Work includes both \$25,000 of electrical trade Work and \$10,000 general trades Work; and (3) the percentage for the CM's Fee identified in the Agreement for the associated scope of Work is two percent. Under this **Section 7.7.2.10**, (1) the CM's Subcontractor would be entitled to overhead and profit mark-up but (2) the CM would not be entitled to any mark-up. Under **Section 7.7.2.11**, the CM would be entitled to CM's Fee mark-up on its Self-Performed Work and on the electrical Work. The amount of the Change Order would be calculated as follows: Subcontractor Change Order = \$25,000 + (\$25,000 x 15%) = \$28,750; CM Change Order = \$10,000 + \$28,750 + ((\$10,000 + \$28,750) x 2%) = \$39,525.

- .2 The allowance covers: the costs required to schedule and coordinate the Work, telephone, telephone charges, facsimile, telegrams, postage, photos, photocopying, hand tools, simple scaffolds (one level high), tool breakage, tool repairs, tool replacement, tool blades, tool bits, home office estimating and expediting, home office clerical and accounting support, home office labor (management, supervision, engineering), all other home office expense, legal services, travel, and parking expenses.
- .3 An exception is allowed for shop or engineering labor on items in **Section 7.7.2.10.2**, which shall not be subject to Prevailing Wage rates for steel fabricators, sheet metal fabricators, and sprinkler system fabricators performing work off Site. Recovery for these matters shall be allowed on an hourly basis under items in **Sections 7.7.2.2**, **7.7.2.3**, and **7.7.2.4** of these Pricing Criteria.
- .4 An exception is allowed for field supervision labor on items in **Section 7.7.2.10.2**, for those portions of the Change Order Work that will be performed, or was performed, at times when the superintendent is not required to be on Site under **Section 6.4**, including but not limited to overtime hours due to acceleration and extensions of the Contract Times. Recovery for this matter will be allowed on an hourly basis under items in **Sections 7.7.2.2**, **7.7.2.3**, and **7.7.2.4** of these Pricing Criteria.

7.7.2.11 CM's Fee. Any cost or credit arising from a change in the Work shall include an allowance for the CM's Fee equal to (1) the percentage for the CM's Fee identified in the Agreement for the associated scope of Work times (2) the sum of the costs described under **Sections 7.7.2.1** through **7.7.2.10**.

7.7.2.12 Miscellaneous. Any cost or credit arising from a change in Work may include the following costs with no allowance for CM's Fee under **Section 7.7.2.11** or Subcontractor overhead and profit under **Section 7.7.2.10**.

- .1 The premium portion only for approved overtime (labor and fringes). The straight time portion is included in items in **Sections 7.7.2.2**, **7.7.2.3**, and **7.7.2.4**.

.2 State sales tax shall be allowed on items as defined by **Section 12.7.2**.

7.7.3 Costs that shall not be reimbursed for Change Order Work include the following:

7.7.3.1 Voluntary employee deductions including, but not limited to, deductions for charitable donations or U.S. savings bonds.

7.7.3.2 Employee profit sharing.

7.8 Time Extension

7.8.1 Every adjustment of the Contract Times associated with any change in the Work shall be determined as provided in this **Section 7.8**, which establishes the CM's maximum entitlement for any change in the Work, including without limitation all adjustments for interference, delay, hindrance, disruption of, or impact on the Work. This **Section 7.8** also governs time adjustments for deduct Change Orders and the CM's entitlement to additional time through the Claims and dispute resolution processes on account of changes in the Work.

7.8.2 The CM shall substantiate all changes in the Contract Times with:

7.8.2.1 A written description of the nature of the interference, disruption, hindrance, or delay;

7.8.2.2 Identification of Persons and events responsible for the interference, disruption, hindrance, or delay;

7.8.2.3 Date or anticipated date of commencement of the interference, disruption, hindrance, or delay;

7.8.2.4 Identification of activities by schedule activity number and name on the Construction Progress Schedule, which may be affected by the interference, disruption, hindrance, or delay, or new activities created by the interference, disruption, hindrance, or delay and the relationship with existing activities;

7.8.2.5 Anticipated duration of the interference, disruption, hindrance, or delay and of any remobilization period;

7.8.2.6 Specific number of days of extension requested and specific number of days for remobilization requested;

7.8.2.7 Recommended action to avoid or minimize any future interference, disruption, hindrance, or delay;

7.8.2.8 A detailed written Proposal as described under **Section 7.7** for an increase in the Contract Sum that would fully compensate the CM for all costs of acceleration of the Work needed to completely overcome the associated delay, if any.

7.8.3 Critical Path. Time extensions shall depend upon the extent to which the Work on the critical path of the Construction Progress Schedule is affected, if applicable.

7.8.3.1 A Change Order granting a time extension may provide that the Contract Times shall be extended for only those specific elements so interfered with, disrupted, hindered, or delayed and related remobilization and that remaining Milestone dates shall not be altered and may further provide for adjustment of Liquidated Damages.

7.9 Examination and Audit of CM's Records

7.9.1 The Contracting Authority and Owner may examine all books, records, documents and other data of the CM and its Subcontractors related to the bidding, pricing, or performance of the Work for the purpose of evaluating any CM Payment Request, Proposal, Modification, or Claim.

7.9.2 The above-referenced materials shall be made available at the office of the CM or Subcontractor, as applicable, at all reasonable times for inspection, audit, and reproduction until the expiration of six years after the date of Substantial Completion of all Work.

7.9.2.1 The CM shall maintain and require its Subcontractors to maintain complete and accurate business records at its principal place of business. If the principal place of business is greater than 50 miles from the Site, the CM shall timely make records available, and shall require its Subcontractors to timely make records available, at the office of the Contracting Authority or Owner upon request for the records.

7.9.3 To the extent that the CM or a Subcontractor, as applicable, informs the Contracting Authority or Owner in writing that any documents provided to the Contracting Authority or Owner are trade secrets, the Contracting Authority or Owner shall treat those documents, to the extent permitted by law, as trade secrets of the CM or Subcontractor, as applicable.

7.9.3.1 If a dispute arises with any other Person about whether that Person should be given access to the documents, the CM or Subcontractor as applicable, shall indemnify the Contracting Authority and Owner against all costs, expenses, and damages, including but not limited to attorneys' fees, incurred or paid by reason of that dispute.

7.9.4 The right of inspection, audit, and reproduction extends to all documents necessary to permit adequate evaluation of the cost of pricing data submitted along with the computations and projections used therein.

7.9.5 If the Contract has been terminated in whole or in part, the records relating to the Work terminated shall be made available to the Contracting Authority or Owner for a period of six years from the date of any applicable final settlement or payment, as applicable.

7.9.6 Records that relate to disputes, litigation, or settlement of Claims arising out of the performance of the Work shall be made available until the dispute, litigation or Claims have been finally decided or settled.

ARTICLE 8 - DISPUTE RESOLUTION

8.1 Initiation of a Claim

8.1.1 Every Claim shall accrue upon the date of occurrence of the event giving rise to the Claim.

8.1.2 The CM shall initiate every Claim by giving written notice of the Claim to the A/E and Contracting Authority within ten days after occurrence of the event giving rise to the Claim, with the following exceptions:

8.1.2.1 The ten-day time limit on initiating a Claim arising from a determination of the Contracting Authority concerning a Change Directive begins to run on the date that the Contracting Authority issues its determination under **Section 7.4.7** or **Section 7.4.10**, as applicable.

8.1.2.2 The ten-day time limit on initiating a Claim arising from the response of the A/E to an RFI begins to run on the date that the A/E issues the A/E's response to the RFI.

8.1.2.3 The ten-day time limit on initiating a Claim arising from the A/E's determination concerning a Differing Site Condition begins to run on the date that the A/E issues the A/E's determination under **Section 7.6**.

8.1.3 The CM's written notice of a Claim shall provide the following information to permit timely and appropriate evaluation of the Claim, determination of responsibility, and opportunity for mitigation:

8.1.3.1 nature and anticipated amount of the impact, including all costs for any interference, disruption, hindrance, or delay, which shall be calculated in accordance with **Section 7.7** and be a fair and reasonably accurate assessment of the damages suffered or anticipated by the CM;

8.1.3.2 identification of the circumstances responsible for causing the impact, including, but not limited to, the date or anticipated date, of the commencement of any interference, disruption, hindrance, or delay;

8.1.3.3 identification of activities on the Construction Progress Schedule that will be affected by the impact or new activities that may be created and the relationship with existing activities;

8.1.3.4 anticipated impacts and anticipated duration of any interference, disruption, hindrance, delay, or impact, and any remobilization period;

8.1.3.5 the CM's planned actions to mitigate damages by avoiding interference, disruption, hindrance, delay, or impact; and

8.1.3.6 recommended action to avoid or minimize any interference, disruption, hindrance, delay, or impact.

8.1.4 The CM's failure to initiate a Claim as and when required under this **Section 8.1** shall constitute the CM's irrevocable waiver of the Claim.

8.1.5 The A/E, in consultation with the Contracting Authority, shall respond to the written notice of the Claim within a reasonable time of receipt, but not to exceed ten days.

8.2 Substantiation of Claims

8.2.1 Within 30 days after the initiation of a Claim, the CM shall submit four copies of all information and statements required to substantiate a Claim as provided in this **Article 8** and all other information that the CM believes substantiates the Claim. The CM shall file the four copies by delivery of one copy to the A/E, one copy to the Owner, and two copies to the Contracting Authority.

8.2.2 The CM shall substantiate all of its Claims by providing the following minimum information:

8.2.2.1 a narrative of the circumstances, which gave rise to the Claim, including without limitation the start date of the event or events and the actual or anticipated finish date;

8.2.2.2 detailed identification of the Work (e.g., activity codes from the Construction Progress Schedule) affected by the event giving rise to the Claim;

- 8.2.2.3 copies of the CM's daily log (**Section 6.2.14**) for each day of impact;
- 8.2.2.4 copies of relevant correspondence and other information regarding or supporting CM entitlement;
- 8.2.2.5 copies of the CM's most recent income statement and complete and detailed job-cost report, including segregated general and administrative expenses for the most recent reporting period, and for the period of the Contract, if available, and similar information for any Subcontractor claim included; and
- 8.2.2.6 the notarized certification described under **Section 8.5.1.1**.

8.2.3 The CM's failure to comply with the requirements of this **Section 8.2** shall constitute an irrevocable waiver of any related Claim.

8.3 Substantiation of Claims for Increase of the Contract Sum

8.3.1 The CM shall substantiate each Claim for an increase of the Contract Sum with:

- 8.3.1.1 written documentation as described under **Section 7.7** of the actual additional direct and indirect costs to the CM due to the event giving rise to the Claim;
- 8.3.1.2 a written statement from the CM that the increase requested is the entire increase in the Contract Sum associated with the Claim; and
- 8.3.1.3 the general substantiation documentation described under **Section 8.2**.

8.3.2 The CM's failure to comply with the requirements of this **Section 8.3** shall constitute an irrevocable waiver of any related Claim.

8.4 Substantiation of Claims for Extension of the Contract Times

8.4.1 The CM shall substantiate each Claim for an extension of the Contract Times with:

- 8.4.1.1 written documentation as described under **Section 7.8** of the actual delay to the critical path of the Construction Progress Schedule due to the event giving rise to the Claim;
- 8.4.1.2 a detailed written Proposal as described under **Section 7.7** for an increase in the Contract Sum that would fully compensate the CM for all costs of acceleration of the Work needed to completely overcome the associated delay together with a statement consistent with **Section 8.3.1.2**;
- 8.4.1.3 a written statement from the CM that the extension requested is the entire extension of the Contract Times associated with the Claim; and
- 8.4.1.4 the general substantiating documentation described under **Section 8.2**.

8.4.2 In addition to the requirements of **Section 8.4.1**, if adverse weather conditions are the basis for a Claim for additional time, the CM shall document the Claim with data substantiating that weather conditions were abnormal for the period of time, could not have been reasonably anticipated, and had an adverse effect on a critical element of the scheduled construction. The support for and evaluation of all adverse weather Claims shall be based upon average weather conditions during the five years immediately preceding the dates at issue in the Claim as those weather conditions were recorded at the government-controlled weather-recording facility nearest to the Site.

8.4.3 The CM's failure to comply with the requirements of this **Section 8.4** shall constitute an irrevocable waiver of any related Claim.

8.5 Certification of the Claim

8.5.1 The CM shall certify each Claim within 30 days after initiating the Claim under **Section 8.1** or before Contract Completion, whichever is earlier, by providing the notarized certification specified in **Section 8.5.1.1**, signed and dated by the CM:

- 8.5.1.1 "The undersigned Construction Manager certifies that the Claim is made in good faith; that the supporting data is accurate and complete to the best of the Construction Manager's knowledge and belief; that the amount of money, time, or both requested is a fair, reasonable, and necessary adjustment for which the Construction Manager believes the State is liable; that the amount of money, time, or both requested is the entire amount of money, time, or both to which the Construction Manager is entitled on account of the Claim and for which the Construction Manager believes the State is liable; and that the undersigned is duly authorized to certify the Claim on behalf of the Construction Manager."

8.5.2 The date that the CM’s certified and fully substantiated Claim is received by the Contracting Authority, or the date that the CM is required to certify and fully substantiate a Claim pursuant to **Sections 8.2.1** and **8.5.1**, shall trigger the 120-day period for exhaustion of administrative remedies pursuant to ORC Section 153.16(B).

8.5.3 The CM’s failure to comply with the requirements of this **Section 8.5** shall constitute an irrevocable waiver of any related Claim.

8.6 Delay and Delay Damage Limitations; Derivative Claims

8.6.1 Subject to other provisions of the Contract, the CM will be entitled only to an extension of the Contract Times on account of delay in the commencement or progress of Work on the critical path of the Construction Progress Schedule caused by acts of Nature or the public enemy, acts of the government not arising from the CM’s failure to comply with Applicable Law, fires, floods, epidemics, weather, and labor disputes beyond the CM’s control.

8.6.2 Notwithstanding any other provision of the Contract Documents to the contrary, the CM shall not be entitled to an increase in the Contract Sum, or an extension of the Contract Times, or both:

8.6.2.1 on account of the impact of any normal adverse weather on any of the Work or on account of the impact of any abnormal adverse weather on Work not on the critical path;

8.6.2.2 to the extent that a delay occurs concurrently with a delay attributable to the CM; or

8.6.2.3 on account of the delay of any Work not on the critical path.

8.6.3 Notwithstanding any other provision of the Contract Documents to the contrary, the CM shall not be entitled to an increase in the Contract Sum or any type of damages on account of a delay in the commencement or progress of Work on the critical path unless **(1)** the delay is caused by the Owner and **(2)** the delay was not authorized or permitted under the Contract.

8.6.4 Notwithstanding any other provision of the Contract Documents to the contrary, the CM shall not be entitled to an increase in the Contract Sum or any type of damages arising from a delay in the commencement or progress of any of the Work caused by the occurrence or non-occurrence of an event beyond the Owner’s control such as acts of Nature or the public enemy, acts of the government, fires, floods, epidemics, labor disputes, unusual delivery delays, weather, or damages caused by the CM.

8.6.5 Derivative Claims. Notwithstanding any other provision of the Contract to the contrary, if the Owner prosecutes a claim, suit, or appeal against a Separate Consultant or Separate Contractor to recover damages the CM suffers on account of the acts or neglects of a Separate Consultant or Separate Contractor or a person or entity for whom either is legally responsible, the Owner’s liability to the CM shall not exceed the amount the Owner actually recovers from the Separate Consultant or Separate Contractor on account of those damages less the costs the Owner incurs recovering them. The Owner is not obligated to prosecute any such claim, suit, or appeal.

8.7 Liquidated Damages

8.7.1 If the CM fails to achieve a Milestone within the associated Contract Time, it would be difficult, if not impossible, to determine the Owner’s resulting damages. Therefore, if the CM fails to achieve a Milestone within the associated Contract Time, the CM shall (at the Owner’s option) pay to or credit the Owner the Liquidated Damages per day sum determined according to the following schedule for each day that the CM fails to achieve a Milestone within the associated Contract Time. If the Project involves more than one Phase as explicitly identified in the Agreement, the Contract Sum in the below schedule refers to the total Contract Sum for each of the Phases individually as opposed to the aggregate Contract Sum for all Phases.

Contract Sum	Liquidated Damages per day for Milestones other than the Punch List Milestone	Liquidated Damages per day for the Punch List Milestone
Less than \$1,000,000	\$500	\$125
From \$1,000,000.01 to \$2,000,000	\$1,000	\$250
From \$2,000,000.01 to \$5,000,000	\$2,000	\$500
From \$5,000,000.01 to \$10,000,000	\$5,000	\$1,250
From \$10,000,000.01 to \$20,000,000	\$7,500	\$1,875
From \$20,000,000.01 to \$50,000,000	\$10,000	\$2,500
More than \$50,000,000	\$15,000	\$3,750

8.7.2 If the CM simultaneously fails to achieve two or more Milestones, the Owner shall be entitled to recover the sum of the associated Liquidated Damages per day rates.

8.7.3 The Liquidated Damages described in this **Section 8.7** are only intended to compensate the Owner for the damages the Owner itself incurs as a direct result of the CM's failure to achieve the Milestones within their associated Contract Times.

8.7.4 The Liquidated Damages described in this **Section 8.7** are not intended to compensate the Owner for any damages the Owner incurs on account of **(1)** any claims attributable to the CM that are brought by others including Separate Consultants and Separate Contractors as a result of the CM's failure to achieve the Milestones within their associated Contract Times or **(2)** any failure of the CM to timely, properly, and completely perform the Contract other than the failure to achieve the Milestones within their associated Contract Times.

8.7.5 The parties acknowledge that the above-listed Liquidated Damages per day sums are not penalties but are a reasonable estimate of the damages the Owner itself would incur as a direct result of the CM's failure to achieve the Milestones within their associated Contract Times. The parties each irrevocably waive the right (if any) to challenge the validity and enforceability of those Liquidated Damages per day sums. Notwithstanding any other provision of the Contract Documents to the contrary, if a court determines that the Liquidated Damages per day sums or their application are void and unenforceable, the Owner shall be entitled to recover the actual damages that it incurs on account of the CM's failure to achieve one or more of the Milestones within the Contract Times.

8.7.6 In addition to other rights that the Owner may have relative to Liquidated Damages, the Contracting Authority may deduct Liquidated Damages from the Contract Sum as the damages accrue. If payments then or thereafter due the CM are not sufficient to cover such amounts, the CM shall immediately pay the amount of the insufficiency to the Owner.

8.8 Mutual Waiver of Consequential Damages

8.8.1 Except as provided under **Section 8.8.2**, the Owner and CM each waive against the other all Claims for consequential damages that may arise out of or relate to this Contract.

8.8.1.1 The Owner's waiver includes Claims for loss of use, income, profit, revenue, financing, cost of capital, business and reputation, management and employee productivity, and consequential damages arising from termination of the Contract or related to insolvency.

8.8.1.2 The CM's waiver includes Claims for unabsorbed home-office overhead; any other form of overhead in excess of that specifically provided for under **Section 7.7**; delay damages except as otherwise specifically provided for in **Section 8.6**; increased cost of funds for the Project; lost opportunity to work on other projects; losses of financing, business, and reputation; loss of profit except anticipated profit arising directly from properly performed Work; loss of bonding capacity; and consequential damages arising from termination of the Contract or related to insolvency.

8.8.2 Notwithstanding **Section 8.8.1**, this **Section 8.8**:

8.8.2.1 does not apply to any damages that would be covered by insurance provided in connection with the Project if the Contract did not include **Section 8.8.1**;

8.8.2.2 does not apply to the CM's indemnity obligations for third-party claims against the Indemnified Parties even if those claims are for damages that **Section 8.8.1** would otherwise preclude;

8.8.2.3 does not preclude the Owner's recovery of Liquidated Damages under **Section 8.7**; and

8.8.2.4 does not apply to Claims for damages arising from the Owner's or the CM's gross negligence or willful misconduct.

8.8.3 This **Section 8.8** shall survive termination of the Contract.

8.9 Review of the Claim

8.9.1 The A/E shall review the Claim and prepare a written analysis of its content, which shall include:

8.9.1.1 a narrative of the A/E's examination of the facts giving rise to the Claim;

8.9.1.2 identification of relevant Contract Documents and language;

8.9.1.3 an analysis of whether the CM complied with the requirements of the Contract Documents pertaining to Claim initiation and substantiation including, without limitation, the issues of entitlement to, and calculation of, adjustments of the Contract Sum, Contract Times, or both;

8.9.1.4 an analysis of claimed additional labor, materials, and equipment for the scope of the Work items described;

8.9.1.5 an analysis of any time extension for any interference, disruption, hindrance, impact, or delay claimed (to include the calculation of any concurrent delays affecting entitlement);

8.9.1.6 a concluding opinion regarding CM entitlement to, and the appropriateness and reasonableness of all, or any part of, the Claim; and

8.9.1.7 an appendix containing copies of contemporaneous documentation supporting the concluding opinion.

8.9.2 The A/E shall submit the written analysis to the Project Manager no more than 30 days after receiving the CM's substantiated and certified Claim.

8.10 Claim Decision

8.10.1 The Project Manager shall examine the CM's Claim and A/E's analysis.

8.10.2 The Project Manager shall approve or deny all, or any part, of the CM's Claim and forward a written decision to the CM, A/E, Owner, and Contracting Authority within 14 days after receiving the A/E's analysis. The Project Manager may employ independent resources to assist in its review, or refer evaluation of the Claim to a consultant.

8.10.3 If the CM and Owner agree with the Project Manager's decision, the decision shall be incorporated into a Change Order.

8.10.4 Any Claim remaining unresolved after completion of the process described under this **Section 8.10** shall be subject to Claim decision review as described under **Section 8.11**.

8.11 Claim Decision Review

8.11.1 The CM may request review of the Project Manager's decision by written notice delivered by certified mail within 14 days after the Project Manager's decision.

8.11.1.1 If the Project is administered by the Commission, administered by a School District Board in conjunction with the Commission, or locally administered by authority granted to an agency of the state of Ohio by the Commission, the written notice shall be delivered to the Executive Director of the Commission.

8.11.1.2 If the Project is locally administered by an Institution of Higher Education under ORC Section 3345.50 or ORC Section 3345.51, the written notice shall be delivered to the Institutional Designee who will review the Project Manager's decision instead of the Commission.

8.11.2 The Commission or Institutional Designee, as applicable, shall schedule and conduct a meeting within 30 days after receiving the CM's request for review. The Commission or Institutional Designee may employ independent resources to assist in the meeting and review.

8.11.3 The Commission or Institutional Designee, as applicable, shall determine the final disposition of the CM's request for review and provide a written decision to the CM and Owner within 14 days after the meeting.

8.11.4 The decision of the Commission or Institutional Designee is the final administrative decision of the Contracting Authority as described under ORC Section 153.12(B).

8.11.5 If the CM and Owner agree with the Commission's or the Institutional Designee's decision, the decision shall be incorporated into a Change Order.

8.11.6 Any Claim remaining unresolved after completion of the process described under this **Section 8.11** shall be subject to litigation, which may be preceded by Alternative Dispute Resolution ("ADR") as described under **Section 8.13**.

8.12 Delegation

8.12.1 No provision of this **Article 8** shall prevent the Executive Director from delegating the duties or authorities of the Commission to any other person selected at the Executive Director's sole discretion.

8.13 Alternative Dispute Resolution

8.13.1 At any point in the Claims and dispute-resolution processes, the Project's key stakeholders may agree to enter into non-binding ADR including progressive negotiation, Dispute Review Board, mediation, or another non-binding ADR procedure accepted by all of the Project's key stakeholders.

8.14 Audit of the Claim

8.14.1 All Claims shall be subject to audit at any time following filing of the Claim, whether or not the Claim is part of a lawsuit.

8.14.2 The audit may be performed by employees of the Contracting Authority or by a consultant engaged by the Contracting Authority.

8.14.3 The audit may begin upon ten-days' notice to the CM or affected Subcontractor.

8.14.4 The CM shall cooperate with the request.

8.14.5 Failure of the CM or a Subcontractor to produce sufficient records to allow the Contracting Authority to audit and verify a Claim shall constitute an irrevocable waiver of the Claim or portion of the Claim that could not be completely audited.

8.14.6 The CM shall make available to the Contracting Authority all CM and Subcontractor documents related to the Claim including, without limitation, the following documents:

8.14.6.1 daily time sheets and superintendent's daily reports;

8.14.6.2 union agreements, if any, and employer agreements;

8.14.6.3 insurance, welfare, fringes, and benefits records;

8.14.6.4 payroll register;

8.14.6.5 earnings records;

8.14.6.6 payroll tax returns;

8.14.6.7 material invoices, purchase orders, Subcontracts, and all material and supply acquisition contracts;

8.14.6.8 material cost distribution worksheets;

8.14.6.9 equipment records (list of CM equipment, rates, etc.);

8.14.6.10 vendor rental agreements and Subcontractor invoices;

8.14.6.11 Subcontractor payment certificates;

8.14.6.12 canceled checks (payroll and vendors);

8.14.6.13 complete and detailed job-cost report;

8.14.6.14 job payroll ledger;

8.14.6.15 general ledger, general journal (if used), and all subsidiary ledgers and journals together with all supporting documentation pertinent to entries made in those ledgers and journals;

8.14.6.16 cash disbursements journal;

8.14.6.17 financial statements for all years reflecting operations on the Project;

8.14.6.18 income tax returns for all years reflecting operations on the Project;

8.14.6.19 depreciation records on all equipment utilized whether the records are maintained by the CM, its accountant, or others;

8.14.6.20 if a source other than depreciation records is used to develop costs for the CM's internal purposes in establishing the actual cost of owning and operating equipment, all other source documents;

8.14.6.21 all documents that reflect the CM's actual profit and Overhead during the years the Project was being performed;

8.14.6.22 all documents related to the preparation of the CM's GMP Proposal(s), including the final calculations on which the Contract Sum was based;

8.14.6.23 all documents that relate to the Claim together with all documents that support the amount of damages as to the Claim;

8.14.6.24 worksheets used to prepare the Claim establishing the cost components for items of the Claim including, but not limited to, labor, fringes, benefits and insurance, materials, equipment, Subcontractors, and all documents that establish the periods of time, individuals involved, the hours and rate of pay for the individuals; and

8.14.6.25 all other documents required by the Contracting Authority to reasonably review the Claim.

8.15 False Certification of the Claim

8.15.1 If the CM falsely certifies all or any part of a Claim, the portion of the Claim falsely certified shall be denied, and may be sufficient cause for the State to debar the CM from future State contracting opportunities as permitted by Applicable Law.

8.16 Performance and Payment

8.16.1 The CM shall proceed with the Work during any dispute resolution process, unless otherwise agreed by the CM and Contracting Authority in writing.

8.16.2 The Contracting Authority shall continue to make payment of any undisputed amounts in accordance with the Contract Documents pending final resolution of a Claim, unless otherwise agreed by the CM and Contracting Authority in writing.

ARTICLE 9 - COMPENSATION AND PAYMENT

9.1 Preconstruction Stage Compensation

9.1.1 Preconstruction Stage Compensation—General Provisions.

9.1.1.1 The Owner shall pay the Preconstruction Stage Compensation to the CM in exchange for the CM's proper, timely, and complete performance of the Preconstruction Stage Services.

9.1.1.2 If the CM engages a Consultant to perform a portion of the Preconstruction Stage Services, the Consultant's compensation is included in the CM's Preconstruction Stage Compensation as described in the Contract. Unless the Owner and Contracting Authority agree otherwise in writing, the Consultant's Preconstruction Stage compensation will be administered on the same basis as the CM's Preconstruction Stage Compensation.

9.1.2 Preconstruction Fee.

9.1.2.1 The Owner will pay the Preconstruction Fee on a progress basis but **(1)** for each Preconstruction Stage, not in excess of the portion of the Preconstruction Fee allocated to that Preconstruction Stage in the Agreement and **(2)** not in excess of the total Preconstruction Fee stated in the Agreement.

9.1.3 Preconstruction Stage Personnel Costs.

9.1.3.1 The Owner shall pay the CM's Preconstruction Stage Personnel Costs on an hourly basis according to the rates set forth in the Personnel Costs Rate Schedule attached to the Agreement, but not in excess of the cap on Preconstruction Stage Personnel Costs stated in the Agreement.

9.1.3.2 For the purpose of invoicing, the CM may group employees within the same category of labor to determine a blended rate.

9.1.4 Preconstruction Stage Reimbursable Expenses.

9.1.4.1 The Owner shall pay the CM on account of the Preconstruction Stage Reimbursable Expenses the CM incurs during the performance of the Preconstruction Services, but not in excess of the cap on Preconstruction Stage Reimbursable Expenses stated in the Agreement. The CM is not entitled to any mark-up on Preconstruction Stage Reimbursable Expenses.

9.1.4.2 Notwithstanding the Preconstruction Stage Reimbursable Expenses Schedule attached to the Agreement, the CM shall obtain the Contracting Authority's written approval before purchasing any tangible property where the CM intends to seek reimbursement of the purchase price from the Owner as a Reimbursable Expense. The CM shall maintain a detailed inventory of all such tangible property.

9.1.5 Allocation of Preconstruction Stage Personnel Costs and Preconstruction Stage Reimbursable Expenses.

9.1.5.1 The Owner, Contracting Authority, and CM will agree upon the allocation of Preconstruction Stage Personnel Costs and Preconstruction Stage Reimbursable Expenses through the Preconstruction Stages, and the CM shall prepare and maintain the Staffing Plan to reflect those agreed-upon allocations.

9.1.5.2 At the CM's request, the Contracting Authority and the Owner may agree in writing to reallocate costs between the Preconstruction Stage Personnel Costs cap and Preconstruction Stage Reimbursable Expenses cap provided that the sum of the Preconstruction Stage Personnel Costs cap and Preconstruction Stage Reimbursable Expenses cap does not change.

9.1.6 Preconstruction Compensation Increases.

9.1.6.1 Extension of Project Time. If the CM notifies the Owner and Contracting Authority not less than 30 days before the date set for completion of the Preconstruction Services established in the agreed-upon initial Project Schedule described in **Section 5.2.3.1**, that the Preconstruction Services are reasonably expected to be completed more than 30 days after that date through no fault of the CM, the CM's compensation caps for Preconstruction Stage Personnel Costs and Preconstruction Stage Reimbursable Expenses to be incurred during that extended period will be negotiated to the mutual satisfaction of the Owner, Contracting Authority, and CM. If as a result of that negotiation, the Owner agrees to pay the CM additional compensation, the Contract shall be amended through a Preconstruction Services Amendment to reflect that agreement before the CM renders any services made necessary because of the extension unless the Owner and Contracting Authority agree otherwise in writing.

9.1.6.2 Change in Project Scope or Budget. The Owner, Contracting Authority, and CM will negotiate a mutually satisfactory adjustment of the CM's compensation caps for Preconstruction Stage Personnel Costs and Preconstruction Stage Reimbursable Expenses if, through no fault of the CM, the Owner or Contracting Authority materially change the Approved Program of Requirements after completion of the Schematic Design Stage or the Construction Budget after the execution of the Agreement. If as a result of that negotiation, the Owner agrees to pay the CM additional compensation, the Contract shall be amended through a Preconstruction Services Amendment to reflect that agreement before the CM renders any services made necessary because the change in the Approved Program of Requirements or Construction Budget.

9.1.7 CM Preconstruction Invoices.

9.1.7.1 All of the CM's invoices for Preconstruction Services shall:

- .1 describe all Preconstruction Services rendered in sufficient detail to enable the Owner to identify the Preconstruction Services;
- .2 separately identify the portion of the Preconstruction Fee, Preconstruction Stage Personnel Costs, and Preconstruction Stage Reimbursable Expenses included in the total invoiced amount;
- .3 identify the CM's or its Consultants' staff (as appropriate) who performed the Preconstruction Services, the time spent performing the Preconstruction Services, and the related hourly rate(s);
- .4 summarize all Preconstruction Stage Reimbursable Expenses in sufficient detail to enable the Owner to identify the category and amount of the individual Preconstruction Stage Reimbursable Expenses; and
- .5 cover only one calendar month ending on the last day of the month.

9.1.7.2 The CM shall submit its invoices for Preconstruction Services to the Contracting Authority, which will review and forward them to the Owner.

9.1.7.3 Payments for Preconstruction Services shall not be subject to retainage.

9.1.8 Preconstruction Payment Timing.

9.1.8.1 The Owner shall pay the CM on a monthly basis within 30 days after the Contracting Authority's receipt of the CM's invoice unless the Contracting Authority disputes the invoice amount or exercises its rights under **Section 9.1.9**.

- .1 If the Contracting Authority disputes the invoice amount or chooses to exercise its rights under **Section 9.1.9**, (1) the Contracting Authority shall give the CM written notice within 14 days after the Contracting Authority's receipt of the CM's invoice, and (2) the Owner shall timely pay all undisputed amounts or amounts not subject to **Section 9.1.9** (as appropriate).
- .2 If the CM takes exception to the withholding of payment under **Section 9.1.9** the CM shall initiate and prosecute a Claim under **Article 8** and continue to perform the Contract.

9.1.9 Right to Withhold Payment.

9.1.9.1 The Contracting Authority may decline to approve any CM invoice or part thereof, or nullify any previous CM invoice, in whole or in part, to the extent necessary in the Contracting Authority's sole opinion to protect the Owner from loss because of:

- .1 damage caused by the CM;
- .2 failure to comply with Applicable Law;
- .3 failure to timely make any submittal in the Preconstruction Stage including without limitation a GMP Proposal;
- .4 failure to carry out the Work in accordance with the Contract Documents; or
- .5 that which is permitted under other provisions of the Contract Documents.

9.1.9.2 If the CM remedies the basis for withholding payment under **Section 9.1.9.1** to the Contracting Authority's reasonable satisfaction, the Owner shall pay the amounts withheld.

9.2 Construction Stage Compensation

9.2.1 Establishing the Contract Sum—General Provisions.

9.2.1.1 In exchange for the CM's proper, timely, and complete performance of the Work in the Construction Stage, the Owner shall pay the Contract Sum to the CM except as described under **Sections 9.2.6.10** and **9.2.6.11**.

9.2.1.2 The purpose of **Section 9.2.2** is to establish the parties' understanding of the items described in order to facilitate estimating, evaluating, analyzing, discussing, and establishing the Contract Sum before the parties enter into the GMP Amendment.

9.2.1.3 Since the general financial arrangement for the Contract is lump-sum/fixed-cost and not cost-reimbursable (e.g., cost-plus, cost-plus with a guaranteed maximum price, line-item guaranteed maximum price, target price, etc.), once the parties establish the Contract Sum, **Section 9.2.2** is not relevant to the payment of the Contract Sum.

9.2.1.4 After the parties enter into the GMP Amendment, adjustments of the Contract Sum on account of Modifications and Claims will be governed by **Article 7**, **Article 8**, and other applicable provisions of the Contract.

9.2.2 Establishing the Contract Sum—Elements.

9.2.2.1 For the purposes of the establishing the Contract Sum through the GMP Amendment, except as provided under **Section 5.7.9.1**, the Contract Sum is the sum of the CM's Fee, plus the estimated Cost of the Work (including Allowances and Unit Price Work), plus the CM's Contingency.

9.2.2.2 The CM shall propose the amount of the Cost of the Work as a part of the proposed GMP Amendment.

- .1** The portion of the Cost of the Work attributable to the CM's Construction Stage Personnel Costs shall not exceed but may be less than the cap on CM's Construction Stage Personnel Costs identified in the Agreement.
- .2** The portion of the Cost of the Work attributable to the General Conditions Costs shall not exceed but may be less than the General Conditions Costs cap identified in the Agreement.

9.2.2.3 The CM shall propose the amount of the CM's Contingency as a part of the proposed GMP Amendment; provided, however, that the CM's Contingency, as a percentage of the Cost of the Work identified by the CM in the proposed GMP Amendment, shall not exceed but may be less than the percentage for the CM's Contingency identified in the Agreement for the associated scope of Work.

9.2.2.4 The CM shall propose the amount of the CM's Fee as a part of the proposed GMP Amendment; provided, however, that the CM's Fee, as a percentage of the sum of the Cost of the Work plus the CM's Contingency identified by the CM in the proposed GMP Amendment, shall not exceed the percentage for the CM's Fee identified in the Agreement for the associated scope of Work.

9.2.3 CM's Fee.

9.2.3.1 After the parties enter into the GMP Amendment, the CM's Fee is subject to adjustment as provided elsewhere in the Contract.

9.2.3.2 After the parties enter into the GMP Amendment and after the Date of Commencement (except as provided under **Section 9.2.11.1.1**), the CM may request payment of the CM's Fee on the earned Cost of the Work on the basis of the CM's Fee percentage identified in the Agreement. The CM shall not be entitled to payment of the portion of the CM's Fee attributable to the CM's Contingency until such time as the CM's Contingency has been properly used as described under **Section 9.2.6** and transferred to a Cost of Work line item in the Schedule of Values and related financial reports.

9.2.3.3 The CM shall account for the CM's Fee through separate line items of the Contract Sum in all financial reports and like documents presented to the Owner, Contracting Authority, and A/E during the Project. One of the CM's Fee line items shall be the CM's Fee on the Cost of the Work, and the other CM's Fee line item shall be the CM's Fee on the CM's Contingency. If a different CM's Fee percentage is identified in the Agreement for different scopes of Work, the foregoing requirement shall apply separately to each of those scopes of Work.

9.2.4 General Conditions Costs.

9.2.4.1 After the parties enter into the GMP Amendment, the General Conditions Costs are subject to adjustment as provided elsewhere in the Contract.

9.2.4.2 The CM will earn the General Conditions Costs on a cost-reimbursable basis, not to exceed the amount established in the GMP Amendment. Notwithstanding the foregoing sentence, but subject to **Section 9.2.4.2.1**, after

the parties enter into the GMP Amendment and after the Date of Commencement, the CM may request payment of the General Conditions Costs on a percent-complete progress basis.

- .1 Notwithstanding **Section 9.2.4.2**, no less than 30 days before final payment **(1)** the CM shall substantiate in detail all General Conditions Costs for which the Owner has paid the CM, and **(2)** an appropriate Change Order shall be issued to reconcile the Contract Sum so that it reflects the actual amount due to the CM on account of General Conditions Work including an associated adjustment on account of the CM's Fee.
- .2 Notwithstanding **Section 9.2.4.2**, the Owner may at any time **(1)** require the CM to substantiate in detail all General Conditions Costs for which the Owner has paid the CM and for which the CM is requesting payment and **(2)** reconcile payments to the CM accordingly.
- .3 If reconciliation under this **Section 9.2.4.2** reveals an overpayment to the CM that exceeds the unpaid balance of the Contract Sum, the CM shall immediately pay the excess to the Owner.

9.2.4.3 The CM shall account for the General Conditions Costs as a separate line item of the Contract Sum in all financial reports and like documents presented to the Owner, Contracting Authority, and A/E during the Project.

9.2.4.4 Notwithstanding the General Conditions Costs Description attached to the Agreement, the CM shall obtain the Contracting Authority's written approval before purchasing any tangible property where the CM intends to pay for that tangible property with General Conditions Costs paid to the CM. The CM shall maintain a detailed inventory of all such tangible property.

9.2.5 Construction Stage Personnel Costs.

9.2.5.1 After the parties enter into the GMP Amendment, the Construction Stage Personnel Costs are subject to adjustment as provided elsewhere in the Contract.

9.2.5.2 The CM will earn the Construction Stage Personnel Costs on an hourly basis according to the Personnel Costs Rate Schedule, but not to exceed the amount established in the GMP Amendment. Notwithstanding the foregoing sentence, but subject to **Section 9.2.5.2.1**, after the parties enter into the GMP Amendment and after the Date of Commencement, the CM may request payment of the Construction Stage Personnel Costs on a percent-complete progress basis.

- .1 Notwithstanding **Section 9.2.5.2**, no less than 30 days before final payment **(1)** the CM shall substantiate in detail all Construction Stage Personnel Costs for which the Owner has paid the CM, and **(2)** an appropriate Change Order shall be issued to reconcile the Contract Sum so that it reflects the actual amount due to the CM on account of the services of the CM's Construction Stage personnel including an associated adjustment on account of the CM's Fee.
- .2 Notwithstanding **Section 9.2.5.2**, the Owner may at any time **(1)** require the CM to substantiate in detail all Construction Stage Personnel Costs for which the Owner has paid the CM and for which the CM is requesting payment and **(2)** reconcile payments to the CM accordingly.
- .3 If reconciliation under this **Section 9.2.5.2** reveals an overpayment to the CM that exceeds the unpaid balance of the Contract Sum, the CM shall immediately pay the excess to the Owner.

9.2.5.3 The CM shall account for the Construction Stage Personnel Costs as a separate line item of the Contract Sum in all financial reports and like documents presented to the Owner, Contracting Authority, and A/E during the Project.

9.2.6 CM's Contingency.

9.2.6.1 After the parties enter into the GMP Amendment and thereby establish the original balance of the CM's Contingency, the CM's Contingency will be further funded by the "buy-out savings," if any, realized as result of a CM's estimate of the cost of a particular Subcontract scope of Work or Self-Performed scope of Work that is higher than the actual cost of that scope of Work at the time the Contracting Authority approved of **(1)** the award of the related Subcontract or **(2)** the Self-Performance of that scope of Work by the CM or a CM Affiliated Entity.

- .1 If the Project involves more than one Phase as explicitly identified in the Agreement, **(1)** the CM's Contingency will be funded on a per-Phase basis; and **(2)** the CM shall account for, use, and release the CM's Contingency on a per-Phase basis. The CM will not be entitled to transfer unused CM's Contingency from one Phase to one or more other Phases.

9.2.6.2 After the parties enter into the GMP Amendment and after the Date of Commencement:

- .1 the CM may use the CM's Contingency in its discretion (subject to the concurrence of the Owner and the Contracting Authority) to pay for unexpected events such as: **(1)** a CM's GMP Amendment estimate of the subcontract sum of a particular Subcontract that is lower than the actual subcontract sum of that Subcontract (provided, however, that the foregoing use does not include the scope of any Work Self-Performed by the CM or a CM Affiliated Entity); **(2)** a Subcontractor's breach of its Subcontract;

- (3) remediation of Defective Work; and (4) additional costs required to complete the Work within the Contract Times where the CM would not be entitled to a Modification; and
- .2 the Owner will pay the CM's Contingency to the CM on a cost-reimbursable basis on account of the CM's appropriate use of the CM's Contingency as described under **Section 9.2.6.2.1**.

9.2.6.3 As between the Owner, Contracting Authority, and CM, the entire risk of the occurrence of the events described under **Section 9.2.6.2.1** is allocated to the CM. All costs described under **Section 9.2.6.2.1** shall be funded solely from the CM's Contingency or by the CM, and the CM shall have no Claim against the Owner or Contracting Authority for those costs if the CM's Contingency is depleted.

9.2.6.4 The CM shall account for the risk of the occurrence of the events described under **Section 9.2.6.2** only within the CM's Contingency and not within the Cost of the Work. In no event is the CM permitted to create within the Contract Sum any other account, fund, or "risk hold" by those names or by any other name or description including where the effect or intent of the other account, fund, or "risk hold" is to sequester additional money within the Contract Sum to cover a risk allocated to the CM whether that risk is described under **Section 9.2.6.2** or not.

9.2.6.5 Notwithstanding any other provision of the Contract to the contrary, the CM may not use CM Contingency to pay Liquidated Damages.

9.2.6.6 The CM's use of the CM's Contingency on account of a Subcontractor's breach of its Subcontract is subject to the CM's obligation to promptly and diligently pursue recovery of those funds from (1) the Subcontractor and its Surety, if any, and (2) the insurer under an applicable subcontractor default insurance policy, if any. The CM shall return any recovered CM Contingency funds to the Owner.

9.2.6.7 The CM shall account for the CM's Contingency as a separate line item of the Contract Sum in all financial reports and like documents presented to the Owner, Contracting Authority, and A/E during the Project. If a different CM Contingency percentage is identified in the Agreement for different scopes of Work the foregoing requirement shall apply separately to each of those scopes of Work.

9.2.6.8 Neither the CM nor Owner will be entitled to adjustment of the CM's Contingency on account of a Modification or Claim except as described under **Sections 9.2.6.9** and **9.2.6.11**.

9.2.6.9 Unless otherwise agreed in the GMP Amendment, the dates on which 25 percent, 50 percent, and 75 percent of the Contract Time for achievement of Substantial Completion of all Work has expired will be Contingency Review Dates.

9.2.6.10 On each Contingency Review Date or the next following normal business day, the Owner, the Contracting Authority, and the CM will meet to review the balance in the CM's Contingency and to sign a deduct Change Order to reduce the Contract Sum by an amount equal to the sum of:

- .1 the amount that the balance in the CM's Contingency exceeds the original balance of the CM's Contingency as established through the GMP Amendment; plus
- .2 the amount of the CM's Contingency that the CM decides to release to the Owner at that time; plus
- .3 an associated reduction of the CM's Fee.

Example: Assume that (1) the original balance of the CM's Contingency established through the GMP Amendment is \$100,000, (2) the CM's Fee is established in the Agreement at three percent of the sum of the Cost of the Work plus the CM's Contingency, (3) the balance of the CM's Contingency as of the Contingency Review Date is \$125,000, and (4) the CM has decided to reduce the CM's Contingency by an additional \$15,000. **Step 1.** The amount that the balance in CM's Contingency exceeds the original balance of the CM's Contingency as established through the GMP Amendment is \$25,000 [$\$125,000 - \$100,000 = \$25,000$]. **Step 2.** The additional amount of the CM's Contingency that the CM decides to release to the Owner at that time is \$15,000. **Step 3.** The associated reduction of the CM's Fee is \$1,200 [$(\$25,000 + \$15,000) \times 3\% = \$1,200$]. **Step 4.** The amount of the deduct Change Order (i.e., the amount by which the Contract Sum is reduced) is \$41,200 [$\$25,000 + \$15,000 + \$1,200 = \$41,200$].

9.2.6.11 Except as provided in **Article 11**, no more than 30 days before final payment to the CM, the parties shall execute the Shared-Savings Change Order described at **Agreement Article 3**.

- .1 The Shared-Savings Change Order shall be based upon only the balance of the funds remaining in the CM's Contingency as of the date on which the Shared-Savings Change Order is entered into and shall not be based upon any CM's Contingency previously released to the Owner as described under **Section 9.2.6.9**.
- .2 Notwithstanding **Sections 9.2.6.2.2** and **9.2.11.1**, in the CM's final Payment Request, the CM may request payment by lump sum of any portion of the CM's Contingency remaining in the Contract Sum after execution of that Shared-Savings Change Order.

9.2.7 Allowances.

9.2.7.1 The Contract Sum includes the Allowances (if any) identified in the GMP Amendment.

9.2.7.2 All Allowances include the cost to the CM (less any applicable trade discounts) of materials and equipment required by the Allowances to be delivered at the Site, and all applicable taxes.

9.2.7.3 The CM's Fee and costs for unloading and handling on the Site, labor, installation costs, and other expenses contemplated for the Allowances are not in the stated Allowance amounts but are otherwise included in the Contract Sum.

9.2.7.4 Before final payment, an appropriate Change Order will be issued to reconcile the Contract Sum so that it reflects actual amounts due to the CM on account of Work covered by Allowances including an associated adjustment on account of the CM's Fee.

9.2.8 Unit Prices.

9.2.8.1 The Contract Sum includes the Unit Price Work (if any) identified in the GMP Amendment.

9.2.8.2 Where the Contract provides that all or part of the Work is to be Unit Price Work, initially the Contract Sum will include for all Unit Price Work **(1)** an amount equal to the sum of the established Unit Prices for each separately identified item of Unit Price Work times the estimated quantity of each item as indicated in the Contract plus **(2)** the CM's Fee on that Unit Price Work.

9.2.8.3 The estimated quantities of items of Unit Price Work are not guaranteed and are solely for the purpose of determining an initial Contract Sum. The Contracting Authority will determine the actual quantities and classifications of Unit Price Work performed by CM.

9.2.8.4 Before final payment, an appropriate Change Order will be issued as described under **Section 7.1.6** to reconcile the Contract Sum so that it reflects actual amounts due to the CM on account of Unit Price Work actually performed including an associated adjustment on account of the CM's Fee.

9.2.9 Alternates.

9.2.9.1 Throughout the Preconstruction Stage, the CM shall develop and maintain a list of Alternates which identifies for each Alternate:

- .1 name or other identifying designation;
- .2 detailed description;
- .3 related measurement and payment terms; and
- .4 estimated or actual value and associated expiration date;

9.2.9.2 Notwithstanding **Sections 9.2.6.1** and **9.2.6.9**, for a period of 15 days following the CM's award of any particular Subcontract, the Owner may use any "buy-out savings" (as described under **Section 9.2.6.1**) associated with that Subcontract to fund the incorporation of one or more Alternates into the Project.

9.2.9.3 The Contracting Authority and the CM will enter into one or more Change Orders as necessary to reflect the incorporation of Alternates into the Project.

9.2.10 Schedule of Values.

9.2.10.1 Within ten days after receipt of the Notice to Proceed, or other period as mutually agreed by the CM and Contracting Authority, the CM shall prepare and submit to the A/E a Schedule of Values on a form published by the Commission, with separate amounts shown for labor and materials for each branch of Work, following the numbers and titles of the Construction Specifications Institute's *MasterFormat* for individual work results, or *UniFormat* for assemblies in place.

- .1 The CM shall clearly indicate on the Schedule of Values, the amount(s) allocated for each EDGE-certified Business used in the performance of the Work. The amount(s) shall indicate labor and materials, as appropriate.
- .2 If the Project involves the issuance of more than one Notice to Proceed, the initial Schedule of Values shall cover all Work included in any then-existing GMP Amendment. Within ten days after entering into any subsequent GMP Amendment, or other period as mutually agreed by the CM and Contracting Authority, the CM shall **(1)** revise the Schedule of Values if necessary to cover all Work included in any then-existing GMP Amendment and **(2)** submit the revised Schedule of Values to the A/E.

9.2.10.2 The grand total shown on the Schedule of Values shall equal the total Contract Sum. The Contracting Authority may use the approved Schedule of Values to determine the cost or credit to the Owner resulting from any change in the Work.

- .1 The first items shall be a breakdown of General Conditions Costs.
- .2 The amounts for labor and materials shall accurately reflect the cost for each item.
- .3 If the material allocation exceeds 55 percent of the Contract Sum, the CM shall provide, upon request, sufficient information to support the higher percentage.
- .4 Subcontract Work shall show amounts for labor and materials. Fringe benefits shall be shown as a part of labor costs.
- .5 When more than one major structure is included in the Work, the CM shall subdivide the Schedule of Values accordingly, with cost details for each structure shown separately.
- .6 The line items shall be coordinated with line items in the Project Schedule, which may require division of items of Work by area of the Project by floor, Phase, or other appropriate area.
- .7 Mechanical and electrical Work shall include separate line items for all major pieces of equipment, and group smaller equipment items by type.
- .8 Line items shall be included for each Allowance, CM's Contingency, CM's Fee, Construction Stage Personnel Costs, Coordination Drawings, Punch List Work, Record Document Submittals, delivery of attic stock, and specified demonstration and training.

9.2.10.3 The A/E may return the Schedule of Values to the CM for re-submittal if it does not meet the requirements or contains insufficient items or details of the Work, or approve the Schedule of Values if the A/E determines that it conforms to this **Section 9.2.9**.

9.2.10.4 No payment shall be made until the A/E has approved the CM's Schedule of Values.

9.2.10.5 If the Project is administered using the State's web-based project management software, the CM shall submit its Schedule of Values, using the "Contract Schedule of Values" business process.

9.2.11 CM Payment Request.

9.2.11.1 After the parties enter into the GMP Amendment and after the Date of Commencement, the CM may request payment of the Contract Sum. The Owner will pay the Contract Sum (not including the CM's Contingency) to the CM on a percent-complete progress basis. The Owner will pay the CM's Contingency portion of the Contract Sum to the CM on a cost-reimbursable basis as described under **Section 9.2.6.2.2**.

- .1 Notwithstanding **Section 9.2.11.1**, the CM may request payment of a portion of the Contract Sum on account of the CM's procurement of long-lead-time items before the Date of Commencement.
- .2 The Contracting Authority and Owner may audit CM Payment Requests as described under **Section 7.9**.

9.2.11.2 The CM may submit a CM Payment Request to the A/E each month or upon another interval approved by the Contracting Authority. When the rate of Work and amount involved is sufficient that it is considered appropriate by the Contracting Authority, the CM may submit CM Payment Requests twice a month. The CM shall base each CM Payment Request on the Schedule of Values current as of the date that the CM submits the CM Payment Request.

- .1 The CM shall support each CM Payment Request with documentation substantiating the CM's right to payment. The CM shall supply additional documentation as the A/E may request in connection with each payment to the CM.
- .2 The CM shall support each use of the CM's Contingency in sufficient detail to enable the Contracting Authority and Owner to identify the associated scope of Work and expenditures.
- .3 The Contracting Authority may require proof of the renewal of required insurance as a condition precedent to payment.
- .4 The CM shall attach certified payroll reports for the relevant period to one copy of each CM Payment Request, see **Document 00 73 43 - Prevailing Wage Requirements**.
- .5 The CM may list on the CM Payment Request any Change Orders approved and performed prior to submission of the CM Payment Request.
- .6 The CM shall submit its CM Payment Request using the CM Payment Request form or forms current at the time of each application and as provided by the Contracting Authority in the manner prescribed by the Contracting Authority.
- .7 If the Project is not administered using the State's web-based project management software, the CM shall submit one draft copy of its CM Payment Request ("Pencil Copy") to the A/E not less than one week prior to submitting multiple copies of its CM Payment Request. The A/E shall review the Pencil Copy and provide comments to the CM within three days after receiving it. The CM shall incorporate the A/E's comments into its CM Payment Request prior to submitting multiple copies for payment.

- .8 The CM shall clearly indicate on the CM Payment Request, the amount(s) requested for each EDGE-certified Business used in the performance of the Contract. The amount(s) shall indicate labor and materials, as appropriate.
- .9 The CM shall submit an electronic copy of the CM Payment Request to the A/E with its paper copies of the CM Payment Request for collection and reporting of information used for contract compliance evaluation and statistical purposes. The CM may issue the copy in any electronic media acceptable to the Contracting Authority.

9.2.11.3 Payments for Unit Price Work shall be made to the CM only for the authorized actual quantities of Work performed or materials furnished in accordance with the Contract Documents.

9.2.11.4 Subject to **Section 9.2.15**, the Owner shall pay an approved CM Payment Request within 30 days after the date the A/E recommends acceptance of the CM Payment Request.

9.2.11.5 If the Project is administered using the State's web-based project management software, the CM shall submit its CM Payment Request, using the "Contractor Pay Request" or "Applications for Payment" business process.

9.2.12 Labor Payments.

9.2.12.1 Partial payments to the CM for labor shall be made at the rate of 92 percent of the amount invoiced through the CM Payment Request that shows the Work is 50 percent complete.

9.2.12.2 After the Work is 50 percent complete, as evidenced by payments of at least 50 percent of the Contract Sum including approved Change Orders to date, no additional funds shall be retained from payments for labor.

9.2.12.3 If the Project involves more than one Phase as explicitly identified in the Agreement, this **Section 9.2.12** will apply on a per-Phase basis.

9.2.13 Material Payments.

9.2.13.1 The Owner shall pay the CM at the rate of 100 percent of the scheduled value for materials incorporated into the Project.

9.2.13.2 The Owner shall pay the CM at the rate of 92 percent of the invoice cost, not to exceed the scheduled value, for materials delivered to the Site, or other off-site storage location approved by the A/E, provided the CM provides the following information with the CM Payment Request:

- .1 a list of the fabricated materials consigned to the Project, giving the place of storage, together with copies of invoices verifying quantity and cost, written evidence of insurance covering the off-site stored materials; and
- .2 a certification of materials stored off-site, prepared by the CM and signed by the A/E to evidence that the materials are in conformity with the Specifications and have been tagged with the Project name and number for delivery to the Project. The CM shall directly reimburse the A/E for all costs incurred to visit a storage site, other than the areas adjacent to the Project.
- .3 The Owner shall pay the balance of the scheduled value when the materials are incorporated into and become a part of the Project.

9.2.13.3 When payment is allowed for materials delivered to the Site or other approved off-site storage location but not yet incorporated into the Project, the materials are the property of the Owner.

- .1 The Owner may, at its sole discretion, retain any material not ultimately incorporated into the Project or return it to the CM for credit of an amount proportionate to the value of the extra materials.

9.2.14 Retainage.

9.2.14.1 Payments for Construction Stage Personnel Costs and CM's Fee shall not be subject to retainage.

9.2.14.2 If the total Contract Sum is \$15,000 or more, when the Contract is 50 percent complete, all funds retained for faithful performance of the Work, in accordance with **Section 9.2.12.1**, shall be deposited in an escrow account with a bank in the state in accordance with the terms and conditions provided in an escrow agreement executed by the CM, Contracting Authority, and applicable bank.

9.2.14.3 When the CM has achieved Substantial Completion of all Work, and there is no other reason to retain funds; upon request of the CM, the funds retained in connection with that Work shall be released from escrow and paid to the CM, withholding only that amount necessary to assure faithful completion in the sole discretion of the Contracting Authority, including but not limited to compliance with **Section 6.24.2**.

9.2.14.4 Upon consent by the CM's Surety, the Contracting Authority may reduce the amount of funds retained for the faithful performance of Work by 50 percent of the amount of funds required to be retained, provided the CM's Surety remains responsible for all damages that may be caused due to default by the CM, including, but not limited to, the following:

- .1 completion of the Work;
- .2 all interference, disruption, hindrance, and delay claims;
- .3 all Liquidated Damages; and
- .4 all additional expenses incurred by the State.

9.2.14.5 If the Project involves more than one Phase as explicitly identified in the Agreement, this **Section 9.2.14** will apply on a per-Phase basis.

9.2.15 Payments Withheld.

9.2.15.1 The A/E may recommend to the Contracting Authority that payments be withheld from, or Liquidated Damages be assessed against, a CM Payment Request.

9.2.15.2 The Contracting Authority may decline to approve any CM Payment Request or part thereof, or nullify any previous CM Payment Request, in whole or in part, to the extent necessary in the Contracting Authority's sole opinion to protect the Owner from loss because of:

- .1 Defective Work not remedied;
- .2 damage caused by the CM;
- .3 reasonable evidence that the Work cannot be completed for the unpaid balance of the Contract Sum;
- .4 reasonable evidence that the Work will not be completed within the Contract Times, and that the unpaid balance would not be adequate to cover damages under the Contract Documents for the anticipated delay;
- .5 failure to comply with Applicable Law including, but not limited to, the requirements of ORC Chapter 4115;
- .6 failure to timely submit EDGE Participation Reports in accordance with **Section 1.8.2**;
- .7 failure to timely identify the CM's proposed lower-tier Subcontractors in accordance with **Section 4.6.2**;
- .8 failure to timely fulfill the CM's obligations related to the Construction Progress Schedule;
- .9 failure to carry out the Work in accordance with the Contract Documents; or
- .10 that which is permitted under other provisions of the Contract Documents.

9.2.15.3 If the CM remedies the basis for withholding payment under **Section 9.2.15.2** to the Contracting Authority's satisfaction, the Owner shall pay the amounts withheld.

9.2.16 Final CM Payment Request.

9.2.16.1 The CM, as a condition precedent to Contract Completion and final payment, shall complete all requirements of the Contract Documents.

- .1 The CM and each of its Subcontractors, regardless of tier, shall execute a Payment Release Affidavit to certify that the CM and each of its Subcontractors, regardless of tier, have complied with all requirements of ORC Chapter 4115, and to certify that all of its Subcontractors have been paid in full for all Work performed or materials furnished for the Project.
- .2 If the Owner reimbursed to the CM (either as a Preconstruction Stage Reimbursable Expense or as a General Conditions Cost) the CM's cost to purchase tangible property, and that tangible property has any remaining useful life after Substantial Completion, the CM shall deliver that tangible property to the Owner before the Owner makes final payment to the CM.

9.2.16.2 The Owner shall pay the final CM Payment Request within 30 days after the date the A/E recommends acceptance of the final CM Payment Request.

9.2.16.3 Acceptance of final payment by the CM or a Subcontractor constitutes the payee's waiver of all Claims against the State except those previously made in writing under **Article 8** and identified by that payee as unsettled at the time of the final CM Payment Request.

9.2.16.4 If the Project is administered using the State's web-based project management software, the CM shall submit its final CM Payment Request, using the "Contractor Pay Request" or "Applications for Payment" business process.

ARTICLE 10 - BONDS, INSURANCE, AND INDEMNIFICATION

10.1 Performance and Payment Bonds

10.1.1 Before signing the Agreement, the CM shall provide the Performance Bond and Payment Bond required under OAC Section 153:1-4-02 and below:

10.1.1.1 The Performance Bond shall be in the form of **Document 00 61 13.13 - Performance Bond Form**.

10.1.1.2 The Payment Bond shall be in the form of **Document 00 61 13.16 - Payment Bond Form**.

10.1.1.3 Each Surety under the Bonds shall be licensed to do business in Ohio and satisfactory to the Contracting Authority.

10.1.1.4 If there is more than one Surety under a Bond, each of them shall be jointly and severally liable as surety under that Bond.

10.1.1.5 Unless the Contracting Authority and the Owner are the same entity, the Bonds shall name as co-obligees **(1)** the State by and through the Contracting Authority and **(2)** the Owner.

- .1** If any document is used to name the required co-obligees of the Bonds (e.g., a form commonly known as a “dual obligee rider”), that document will not alter the terms of the Contract in any way or the terms of the Bonds in any way beyond merely naming the co-obligees notwithstanding any term of that document to the contrary.
- .2** The Surety will not be obligated to more than the Penal Sum of any Bond solely on account of the existence of more than one obligee under that Bond.

10.1.1.6 The penal sum of each of the Bonds, when initially submitted, shall be equal to 100 percent of the Preconstruction Stage Compensation.

10.1.1.7 Bond forms (including riders) with terms and conditions not compliant with OAC Section 153:1-4-02 or the Contract will not be accepted by the Contracting Authority.

10.1.2 The CM shall submit with each executed Bond **(1)** a certified copy of the authority to act (power of attorney) of the agent signing the Bond on behalf of the Surety and **(2)** a current and signed Certificate of Compliance under ORC Section 9.311 issued by the Ohio Department of Insurance showing the Surety is licensed to do business in Ohio.

10.1.3 If the Preconstruction Stage Compensation increases at any time after the CM provides the Bonds under **Section 10.1.1**, the CM shall cause the penal sums of the Bonds to be increased such that the penal sums equal 100 percent of the increased Preconstruction Stage Compensation.

10.1.4 As a condition precedent to the effectiveness of the GMP Amendment, the CM shall cause the penal sums of the Bonds to be increased such that the penal sums equal 100 percent of the sum of the Preconstruction Stage Compensation plus the Contract Sum established in the GMP Amendment. If the Contract Sum increases at any time after the GMP Amendment, the CM shall cause the penal sums of the Bonds to be increased such that the penal sums equal 100 percent of the CM’s Total Compensation.

10.1.5 Any time the CM increases the penal sums of the Bonds under **Section 10.1.3** or **Section 10.1.4**, the CM shall deliver to the Contracting Authority an Acknowledgment of Surety from the affected Surety or Sureties to evidence the Surety’s or Sureties’ receipt of notice of the increased penal sums.

10.1.5.1 The Contracting Authority’s receipt of the required Acknowledgement(s) of Surety is a condition precedent to the Owner’s obligation to pay the CM for any portion of the Work associated with the increase of the penal sums.

10.1.5.2 The CM’s failure to submit a required Acknowledgment of Surety or a Surety’s failure or refusal to provide an Acknowledgment of Surety will not relieve the Surety of its obligation for the increased penal sums.

10.1.5.3 If any Surety fails or refuses to provide a required Acknowledgment of Surety, the Contracting Authority may require the CM to deliver to the Contracting Authority new Bonds showing the increased penal sums and written consent of the affected Surety or Sureties confirming the increased penal sums. In that event, the Contracting Authority’s receipt of replacement Bonds will be a condition precedent to the Owner’s obligation to pay the CM for any portion of the Work associated with the increase of the penal sums.

10.1.5.4 Each Acknowledgment of Surety shall be **(1)** on a form provided by the Contracting Authority and **(2)** subject to the acceptance of the Contracting Authority.

10.1.6 If at any time prior to final payment, any surety providing Bonds for the Project **(1)** is adjudged bankrupt or has made a general assignment for the benefit of its creditors; **(2)** has liquidated all assets or has made a general assignment for the benefit of its creditors; **(3)** is placed in receivership; **(4)** otherwise petitions a state or federal court for protection

from its creditors; or **(5)** allows its license to do business in Ohio to lapse or to be revoked, then the CM shall, within 21 days after any such action listed above, provide the Contracting Authority with new Bonds in the form and amount described in this **Section 10.1**. The Contracting Authority's receipt of replacement Bonds is a condition precedent to the Owner's obligation to pay the CM.

10.1.7 If notice of any change affecting the Contract is required by any Surety or by the provision of any Bond, the CM shall provide that notice.

10.2 CM's General Insurance Requirements

10.2.1 Throughout the performance of the Work or longer as may be described below, the CM shall obtain, pay for, and keep in force, the minimum insurance coverage described in this **Article 10**.

10.2.1.1 Each requirement of this **Article 10** applies to Subcontractors just as it applies to the CM.

10.2.1.2 If a Subcontractor's usual insurance coverage does not meet the minimum coverage requirements, before entering into an agreement with that Subcontractor, the CM shall submit to the Contracting Authority **(1)** a certificate of insurance evidencing the insurance the Subcontractor will carry without additional compensation and **(2)** if the Contracting Authority requests, a written proposal from the Subcontractor to provide coverage that meets the minimum coverage requirements. The Contracting Authority will decide whether to accept the non-conforming insurance coverage or the proposal to provide conforming coverage.

.1 Notwithstanding any other provision of the Contract to the contrary, the CM will not be entitled to any increase of the Contract Sum, Contract Times, or both on account of the Contracting Authority's refusal to accept a Subcontractor's nonconforming insurance coverage.

10.2.1.3 On a case-by-case basis, the Contracting Authority and CM may agree to adjust the below requirements for any particular Subcontractor.

10.2.2 Before starting the Work on the Site, upon renewal of any policy, and upon a change of any insurance carrier, the CM shall deliver to the Contracting Authority certificates evidencing that the required insurance is in force.

10.2.2.1 Certificates of insurance for other than government-controlled workers' compensation insurance shall identify **(1)** all below-required additional insureds and **(2)** the Project name.

10.2.3 With the exception of government-controlled workers' compensation coverage:

10.2.3.1 the CM shall place the insurance with companies that **(1)** are satisfactory to the Contracting Authority, **(2)** hold an A.M. Best Rating of A-, X, or higher, and **(3)** are authorized to conduct business in Ohio;

10.2.3.2 the policies shall be endorsed to require the CM's insurance carrier to **(1)** provide at least 30-days' written notice to the Contracting Authority (as certificate holder) of the cancellation or non-renewal of the insurance and **(2)** provide at least ten-days' written notice to the Contracting Authority (as certificate holder) of the cancellation of the insurance for non-payment of premium; and

10.2.3.3 within 30 days after the Contracting Authority's request, the CM shall submit insurance-company certified copies of the policies, the policy endorsements, loss-run reports, or all three.

10.2.4 The CM shall pay all deductibles, or self-insured retentions, or both contained in the CM's policies of insurance required or provided in connection with the Project. The Contracting Authority reserves the right to approve or reject all levels of self-insured retention, captive insurance programs, or other alternative risk financing the CM may use to comply with any insurance requirement.

10.2.5 The CM shall pay a proportionate share of the deductibles, or self-insured retentions, or both contained in any insurance policy the Contracting Authority purchases for the Project. The CM's proportionate share will derive from the percentage of the associated Claim or loss attributable to the alleged or actual negligence of the CM, a Subcontractor, or a Consultant.

10.2.6 The Contracting Authority and Owner do not represent that required coverage or limits are adequate to protect the CM.

10.2.7 Failure of the Contracting Authority to demand a certificate or other evidence of full compliance with the insurance requirements or failure of the Contracting Authority to identify a deficiency from evidence that is provided shall not be construed as a waiver of the CM's obligation to maintain the required insurance.

10.2.8 The Contracting Authority may terminate the Contract for cause on account of the CM's failure to maintain required insurance.

10.3 CM's Minimum Coverage Requirements

10.3.1 Workers Compensation. The CM shall maintain workers' compensation coverage meeting the requirements of Applicable Law including, without limitation, the Jones Act and the Longshore & Harbor Workers Compensation Act if Work involves hazards arising from work on or near navigable waterways, including vessels and docks.

10.3.2 Employers' Liability Coverage. The CM shall maintain employers' liability coverage with **(1)** an each-accident limit of not less than \$1,000,000, **(2)** a disease each-employee limit of not less than \$1,000,000, and **(3)** a disease policy limit of not less than \$1,000,000.

10.3.3 Commercial General Liability. The CM shall maintain commercial general liability ("CGL") coverage that provides **(1)** an each-occurrence limit of not less than \$1,000,000, **(2)** a general-aggregate limit of not less than \$2,000,000, and **(3)** a products and completed-operations aggregate limit of not less than \$2,000,000.

10.3.3.1 The CGL insurance shall be written on ISO occurrence form CG 00 01 04 13 or a substitute form, providing at least equivalent coverage for liability arising from premises, operations, independent contractors, products/completed-operations, personal and advertising injury, and liability assumed under an insured contract.

10.3.3.2 The CM shall include the State, Contracting Authority, Owner, and A/E as additional insureds under the CGL policy using ISO endorsement CG 20 10 07 04 and ISO endorsement CG 20 37 07 04 or a substitute form(s) providing equivalent coverage.

10.3.3.3 The CGL policy shall be endorsed using ISO endorsement CG 25 03 or a substitute form providing equivalent coverage to provide that the general aggregate limit applies separately to each of the insured's projects.

10.3.3.4 The CGL policy shall not exclude coverage for property damage to the Work arising out of the products/completed-operations hazard where a Subcontractor performed the damaged Work or the Work out of which the damage arises.

10.3.3.5 The CGL insurance shall not exclude coverage for property damage to electronic data.

10.3.3.6 The CGL insurance shall apply as primary and non-contributory insurance with respect to any other insurance or self-insurance programs that cover the additional insured(s).

10.3.3.7 The CGL policy shall not exclude coverage to the additional insured(s) for bodily injury or property damage arising out of the products/completed-operations hazard.

10.3.3.8 The CM shall maintain the CGL insurance in effect for no less than five years after the earlier of the termination the Contract or Substantial Completion of all Work.

10.3.4 Business Automobile Liability. The CM shall maintain business automobile ("BA") coverage written on ISO form CA 00 01 04 13 or a substitute form, providing at least equivalent coverage with a limit of not less than \$1,000,000 each accident.

10.3.4.1 The coverage shall extend to any auto (owned, not owned, leased, rented, hired, or borrowed).

10.3.4.2 The CM shall include the State, Contracting Authority, Owner, and A/E as additional insureds under the BA policy.

10.3.4.3 The BA policy shall include an MCS-90 endorsement if transporting hazardous wastes/materials.

10.3.5 Umbrella/Excess Liability. The CM may employ an umbrella/excess liability policy to achieve the above-required minimum coverage.

10.3.5.1 The CM shall maintain umbrella/excess liability coverage with a limit of not less than \$2,000,000 (in addition to the above-required limits) if the Work (or the Work to be performed by the Subcontractor) includes any of the following:

- .1 brick/block masonry;
- .2 exterior caulking/sealant;
- .3 cast-in-place or precast concrete;
- .4 curtain wall;
- .5 dampproofing/waterproofing;
- .6 electrical;
- .7 elevator;
- .8 exterior glass and/or glazing;
- .9 exterior marble, granite, and/or other stonework;
- .10 miscellaneous metals;

- .11 plaster/stucco;
- .12 plumbing;
- .13 HVAC;
- .14 roofing and/or sheet metal;
- .15 scaffolding;
- .16 spray-on fireproofing;
- .17 sprinkler and/or fire protection; or
- .18 structural steel and/or metal deck.

10.3.5.2 The CM shall maintain umbrella/excess liability coverage with a limit of not less than \$5,000,000 (in addition to the above-required limits) if the Work (or the Work to be performed by the Subcontractor) includes any of the following:

- .1 caissons and/or piles;
- .2 demolition;
- .3 excavation and/or utility work;
- .4 sheeting, shoring, and/or underpinning;
- .5 window washing equipment; or
- .6 wrecking.

10.3.6 Contractor’s Pollution Liability. If the Work includes environmentally sensitive, hazardous types of activities (such as demolition, exterior insulation finish systems, Asbestos abatement, storage-tank removal, or similar activities), or involves Hazardous Materials, the CM shall maintain a contractor’s pollution liability (“CPL”) policy with **(1)** a per-claim limit of not less than \$1,000,000 and **(2)** an annual-aggregate limit of not less than \$1,000,000, covering the acts, errors and/or omissions of the CM for damages (including from mold) sustained by the Owner by reason of the CM’s performance of the Work.

10.3.6.1 The CPL policy shall have an effective date, which is on or before the date that the CM first started to perform any Project-related services.

10.3.6.2 Upon submission of the associated certificate of insurance and at each policy renewal, the CM shall advise the Contracting Authority in writing of any actual or alleged claims that may erode the CPL policy’s limits.

10.3.6.3 The CM shall maintain the CPL insurance in effect for no less than five years after the earlier of the termination of the Contract or Substantial Completion of all Work.

10.3.7 Professional Liability—CM. The CM shall maintain contractor’s professional liability (“PL”) insurance (including without limitation for sprinkler and/or fire protection and other design-build work included in the Work, and services related to coordination and scheduling of construction activities, and means and methods) without design-build exclusions with limits not less than as identified in the following table:

Contract Sum	Each Claim	Annual Aggregate
Up to \$50,000,000	\$1,000,000	\$2,000,000
More than \$50,000,000	\$2,000,000	\$4,000,000

10.3.7.1 The PL policy shall have an effective date on or before the date that the CM first started to provide any Project-related services.

10.3.7.2 Upon submission of the associated certificate of insurance and at each policy renewal, the CM shall advise the Contracting Authority in writing of any actual or alleged claims that may erode the PL policy’s limits.

10.3.7.3 The CM shall maintain the PL insurance in effect for no less than five years after the earlier of the termination of the Contract or Substantial Completion of all Work.

10.3.7.4 If the CM is authorized under Applicable Law to directly provide professional design services, the CM may satisfy the requirements of this **Section 10.3.7** by providing a professional liability insurance policy.

10.3.7.5 If the CM is a joint venture:

- .1 the CM may meet the requirements of this **Section 10.3.7** by providing a PL policy under which each joint venturer is the insured; or
- .2 each joint venturer shall individually meet the requirements of this **Section 10.3.7** by providing a PL policy **(1)** under which the individual joint venturer is the insured and **(2)** that covers that joint venturer’s interests in the joint venture by endorsement or otherwise. The certificate of insurance shall reflect that the PL policy covers the joint venturer’s interest in the joint venture.

Example: Assume that the CM (1) is the “XY joint venture” of company “X” and company “Y”; and (2) is required under **Section 10.3.7** to maintain PL insurance limits of \$1M/\$2M. In order to comply with **Section 10.3.7.5.2**, “X” must maintain PL insurance limits of \$1M/\$2M and “Y” must maintain PL insurance limits of \$1M/\$2M.

10.3.7.6 If the CM is a limited-liability company, which members consist of two or more separate firms:

- .1 the CM may meet the requirements of this **Section 10.3.7** by providing a PL policy under which the limited-liability company is the insured; or
- .2 each member of the limited-liability company shall individually meet the requirements of this **Section 10.3.7** by providing a PL policy (1) under which the individual member is the insured and (2) that covers that member’s interests in the limited-liability company by endorsement or otherwise. The certificate of insurance shall reflect that the PL policy covers the member’s interest in the limited-liability company.

Example: Assume that the CM (1) is the “XY limited-liability company,” the members of which are “X” and “Y”; and (2) is required under **Section 10.3.7** to maintain PL insurance limits of \$1M/\$2M. In order to comply with **Section 10.3.7.6.2**, “X” must maintain PL insurance limits of \$1M/\$2M and “Y” must maintain PL insurance limits of \$1M/\$2M.

10.3.8 Professional Liability—Subcontractors. If the Work to be performed by a Subcontractor includes any professional design services (including without limitation sprinkler and/or fire protection and other design-build work) the Subcontractor shall maintain contractor’s PL insurance without design-build exclusions with limits not less than as identified in the following table:

Subcontract Sum	Each Claim	Annual Aggregate
Up to \$50,000,000	\$1,000,000	\$2,000,000
More than \$50,000,000	\$2,000,000	\$4,000,000

10.3.8.1 The PL policy shall have an effective date on or before the date that the Subcontractor first started to provide any Project-related services.

10.3.8.2 Upon submission of the associated certificate of insurance and at each policy renewal, the CM shall advise the Contracting Authority in writing of any actual or alleged claims that may erode the Subcontractor’s PL policy’s limits.

10.3.8.3 The Subcontractor shall maintain the PL insurance in effect for no less than five years after the earlier of the termination of the Contract or Substantial Completion of all Work.

10.3.8.4 If the Subcontractor is authorized under Applicable Law to directly provide professional design services, the Subcontractor may satisfy the requirements of this **Section 10.3.8** by providing a professional liability insurance policy.

10.3.9 Aviation Liability. If the CM or a Subcontractor uses manned or unmanned aircraft, including helicopters, in performance of the Work, the CM shall maintain aircraft or aviation liability coverage in an amount of no less than \$10,000,000. The Contracting Authority and Owner will not be liable for any damage to any aircraft owned, leased, rented, or borrowed by the CM or a Subcontractor.

10.3.10 Watercraft Liability. If the CM or a Subcontractor uses watercraft in performance of the Work, the CM shall maintain watercraft liability coverage including protection and indemnity insurance in an amount of no less than \$5,000,000. The Contracting Authority and Owner will not be liable for any damage to any watercraft owned, leased, rented, or borrowed by the CM or Subcontractor.

10.3.11 Equipment Coverage. The Contracting Authority and Owner will not insure or be liable for damage to any CM or Subcontractor owned, leased, rented, or borrowed tools, equipment, or vehicles. The CM and Subcontractors are solely responsible for maintaining all insurance necessary to cover their tools, equipment, and vehicles.

10.3.12 Ocean Marine Insurance. If the shipment of equipment or materials for the Work will not be covered by the builder’s risk insurance described under **Section 10.4**, the CM shall maintain ocean marine insurance to the Site including cost, insurance, and freight with limits of not less than an amount equal to the full replacement cost of equipment/materials shipped to final destination point. The insurance shall include the following minimum requirements:

- 10.3.12.1** all-risk basis including war risk and all forms of terrorism;
- 10.3.12.2** coverage for general average and salvage charges;
- 10.3.12.3** “on deck” coverage;

10.3.12.4 warehouse-to-warehouse coverage;

10.3.12.5 coverage to include losses from strikes, riots, and civil commotions (“SR&CC coverage”);

10.3.12.6 coverage to include losses from free of capture and seizure warranty (“FC&S Warranty coverage”);

10.3.12.7 “Inchmaree” clause;

10.3.12.8 sue and labor;

10.3.12.9 “both-to-blame” coverage;

10.3.12.10 free of particular average;

10.3.12.11 inland coverage including on-land shipment, port storage, and barge transit upon inland waterways; and

10.3.12.12 damage by saltwater and rainwater perils and cargo sweat.

10.3.13 Additional Property Insurance. For any demolition, blasting, excavating, tunneling, shoring, or similar operations, the CM shall provide and maintain Property Damage Liability insurance with a limit of liability equal to the limit as specified in the applicable sections of **Article 10**.

10.4 Builder’s Risk Insurance

10.4.1 The CM shall maintain a builder’s risk insurance policy written on a special causes of loss form and an open-perils basis providing coverage for direct physical loss of or damage to covered property arising from insured perils that shall not exclude: theft; fire; vandalism; malicious mischief; earthquake; earth movement; tornado; lightning; explosion; breakage of glass; flood; windstorm; collapse; water damage; hot and cold testing; debris removal and/or demolition occasioned by enforcement of Applicable Law; sudden and accidental equipment breakdown; and resulting damage from error, omission, or deficiency in construction methods, design, specifications, workmanship, or materials.

10.4.1.1 The policy shall cover the Project in the course of construction including false-work, temporary buildings and structures, and materials used in the construction process, stored on or off-site, or while in transit.

10.4.1.2 The coverage shall be written on a replacement-cost basis in an amount equal to not less than the initial Contract Sum, plus the value of: **(1)** all subsequent GMP Amendments and Modifications; **(2)** materials supplied and installed by others; and **(3)** any furnishings, fixtures, materials, or equipment located at the Site. All sub-limits of coverage are subject to the prior written approval of the Contracting Authority and Owner.

10.4.1.3 The policy shall not include any deductible of more than \$25,000 per occurrence. Any deductible over that amount is subject to the prior written approval of the Contracting Authority and Owner.

10.4.1.4 The named insureds under the policy shall include the State, Contracting Authority, Owner, CM, Subcontractors at all tiers, and Separate Contractors.

10.4.1.5 Coverage shall include the reasonable extra costs of acceleration and expediting temporary and permanent repairs to, or permanent replacement of, damaged property. Those covered costs shall include overtime wages and the extra cost of “express” or other means for rapidly transporting materials and supplies necessary to the repair or replacement.

10.4.1.6 Coverage shall include a “soft cost endorsement” including, but not limited to, the reasonable extra costs of the A/E and reasonable CM extension or acceleration costs.

10.4.1.7 Coverage shall waive all rights between the Owner, Contracting Authority, CM, and Subcontractors at any tier, for damages caused by fire or any other perils to the extent of actual recovery of any insurance proceeds under the policy.

10.4.1.8 Coverage shall include provisions for mechanical or electrical breakdown, or boiler system testing if a boiler system is part of the Work.

10.4.1.9 Coverage shall include temporary structures and scaffolding, along with collapse coverage.

10.4.1.10 Coverage shall be primary to all other applicable insurance.

10.4.1.11 The policy shall specifically permit and allow for Partial Occupancy as defined under the Contract Documents and for partial occupancy or a similar term as used under the policy.

10.4.1.12 The CM shall maintain the policy in effect until Substantial Completion of all Work. The CM shall provide written notice to the Contracting Authority no less than 30 days before the expiration or termination of the policy.

10.4.1.13 The CM's tools and equipment shall not be covered under the builder's risk policy. It is the CM's sole responsibility to maintain such coverage, the cost of which shall be included in its Overhead and not included as a separate item in the CM's Schedule of Values.

10.4.2 If the CM is involved solely in the installation of material and equipment and not in new building construction, the CM shall purchase and maintain a builder's risk, builder's risk-renovations, or installation floater insurance policy. The policy shall comply with the provisions of **Section 10.4.1**.

10.4.3 No less than ten days before the CM starts to perform any Work on the Site, the CM shall provide to the Contracting Authority an insurance-company certified copy of the complete insurance policy required under **Section 10.4.1** or **10.4.2** as applicable. The Contracting Authority's receipt of that copy of the policy is a condition precedent to the CM's entitlement to payment of any portion of the Contract Sum.

10.5 Waivers of Subrogation

10.5.1 To the fullest extent permitted by Applicable Law, the CM waives all rights against the Owner, the Contracting Authority, and their agents and employees for damages to the extent covered by any insurance, except rights to the proceeds of that insurance. All policies shall accomplish the waiver of subrogation by endorsement or otherwise.

10.5.2 The Owner, the Contracting Authority, and the CM waive all rights against each other for damages caused by fire or other perils to the extent of actual recovery of any insurance proceeds under any property insurance, inland marine insurance, or builder's risk insurance applicable to the Work.

10.6 Indemnification for Injury or Damage

10.6.1 To the fullest extent permitted by Applicable Law, the CM shall indemnify, defend, and hold harmless the Indemnified Parties from and against all claims, costs, damages, losses, fines, penalties, and expenses (including but not limited to all fees and charges of attorneys and other professionals, and all court, arbitration, or other dispute-resolution costs) arising out of or in connection with the Project, provided that any such claim, cost, damage, loss, fine, penalty, or expense is attributable to:

10.6.1.1 bodily injury, sickness, disease, or death, or to injury to or destruction of tangible property but only to the extent caused by the negligent acts, errors, or omissions of the CM or a person or entity for whom the CM may be liable;

10.6.1.2 infringement of patent rights or copyrights by the CM or a person or entity for whom the CM may be liable; or

10.6.1.3 a violation of Applicable Law but only to the extent attributable to the CM or a person or entity for whom the CM may be liable.

10.6.2 The CM's indemnification obligation under **Section 10.6** exists regardless of whether or not and the extent to which the claim, damage, loss, fine, penalty, or expense is caused in part by a Person indemnified under **Section 10.6**. But nothing in **Section 10.6** obligates the CM to indemnify any individual or entity from and against the consequences of that Person's own negligence.

10.6.3 The CM's obligations under **Section 10.6** shall not extend to the liability of the A/E, A/E's consultants, agents, representatives, or employees for negligent preparation or approval of Drawings, Specifications, Change Orders, opinions, and any other responsibility of the A/E, except to the extent covered by the CM's insurance.

10.6.4 In claims against a Person indemnified under **Section 10.6** by any direct or indirect employee (or the survivor or personal representative of that employee) of the CM or a person or entity for whom the CM may be liable, the indemnification obligation under **Section 10.6** will not be limited by a limitation on the amount or type of damages, compensation, or benefits payable under workers' compensation acts, disability benefit acts, or other employee benefit acts.

10.6.5 [Intentionally omitted]

10.6.6 The CM's indemnification obligation under **Section 10.6** will not be limited by any insurance policy provided or required in connection with the Project.

10.6.7 The CM's obligations under **Section 10.6** shall not negate, abridge, or reduce other rights or obligations of indemnity, which would otherwise exist as to an Indemnified Party.

10.6.8 The CM's indemnification obligation under **Section 10.6** will survive termination of the Contract and Contract Completion.

10.6.9 The Contracting Authority may deduct from the Preconstruction Stage Compensation or Contract Sum or both the claims, damages, losses, fines, penalties, and expenses for which the CM is liable under **Section 10.6**. If those claims, damages, losses, fines, penalties, and expenses exceed the unpaid balance of the Preconstruction Stage Compensation or Contract Sum or both, the CM shall immediately pay the difference to the Owner.

ARTICLE 11 - SUSPENSION AND TERMINATION

11.1 Suspension of the Work

11.1.1 The Contracting Authority, without cause and without prejudice to any other right or remedy it may have, may order the CM in writing to suspend, delay, or interrupt performance of the Work in whole or in part for such period as the Contracting Authority may determine.

11.1.1.1 If the Contracting Authority suspends the Work under this **Section 11.1.1** and the CM complies with **Article 8**, the Preconstruction Stage Compensation, Contract Sum, and Contract Times shall be adjusted for increases in the cost and time caused by the suspension, delay, or interruption.

11.1.1.2 Notwithstanding the foregoing, no adjustment shall be made to the Preconstruction Stage Compensation, Contract Sum, or Contract Times to the extent that:

- .1** performance was or could have been suspended, delayed, or interrupted by a cause for which the CM is responsible; or
- .2** an equitable adjustment is made or denied under another provision of the Contract.

11.1.1.3 If the Contracting Authority suspends the Work under this **Section 11.1.1** and the CM submits a proper CM invoice or Payment Request, subject to all other provisions of the Contract Documents, the CM shall be entitled to payment of compensation due under the Contract Documents for Work performed before the suspension based upon the Schedule of Values, other appropriate reference documents, or both.

11.1.2 The Contracting Authority, without prejudice to any other right or remedy it may have, may order the CM in writing to suspend, delay, or interrupt the performance of the Work in whole or in part for such period as the Contracting Authority may determine for any of the following reasons: **(1)** Defective Work; **(2)** the CM is causing undue risk of damage to any part of the Project or adjacent area; **(3)** the CM fails to furnish or perform the Work in such a way that the complete Work will conform to the requirements of the Contract Documents; or **(4)** any other cause the Contracting Authority reasonably believes justifies suspension.

11.1.2.1 The Contracting Authority's exercise of its right to suspend the Work under this **Section 11.1.2** shall not entitle the CM to any adjustment of the Preconstruction Stage Compensation, Contract Sum, or Contract Times.

11.1.2.2 If the Contracting Authority is adjudged to have improperly or unjustifiably suspended the Work under this **Section 11.1.2**, the suspension shall be deemed to have been a suspension under **Section 11.1.1**.

11.1.3 Upon receipt of notice of suspension under this **Section 11.1**, the CM shall cease Work on the suspended activities and take all necessary or appropriate steps to limit disbursements and minimize respective costs. The CM shall furnish a report to the Contracting Authority, within five days after receiving the notice of suspension, describing the status of the Work, including, but not limited to, results accomplished, resulting conclusions, and other information as the Contracting Authority may require.

11.1.4 The Contracting Authority's right to stop the Work shall not give rise to any duty to exercise the right for the benefit of the CM or any other party, and the Contracting Authority's exercise or failure to exercise the right shall not prejudice any of the Contracting Authority's other rights.

11.2 Termination for Convenience

11.2.1 The Contracting Authority may at any time terminate the Contract in whole or in part for the Owner's convenience and without cause, upon written notice to the CM.

11.2.2 Upon receipt of the notice of termination for convenience, the CM shall immediately proceed with performance of the following duties in accordance with instructions from the Contracting Authority:

11.2.2.1 cease operation as specified in the notice;

11.2.2.2 place no further orders and enter into no further subcontracts for materials, labor, services, or facilities, except as necessary to complete continued portions of the Project;

11.2.2.3 terminate all subcontracts and orders to the extent they relate to the Work terminated;

11.2.2.4 proceed with Work not terminated; and

11.2.2.5 take actions that may be necessary, or that the Contracting Authority may direct, for the protection and preservation of the terminated Work.

11.2.3 If the Contract is terminated before the Contract Sum is established, the Owner shall pay the CM for services rendered before the date of termination in accordance with the Personnel Rate Schedule for Work completed, including any Reimbursable Expenses incurred, but not in excess of the allocations and caps otherwise provide in the Contract.

11.2.3.1 In no event shall the CM be entitled to Preconstruction Fee associated with services the CM did not perform on account of the termination or otherwise.

11.2.4 If the Contract is terminated after the Contract Sum is established, the Owner shall pay the CM in accordance with the Schedule of Values for Work completed, including any retained funds, and the value of materials ordered and delivered, less any salvage credit the CM may receive for them.

11.2.4.1 All materials, equipment, facilities, and supplies at the Site or stored off-site, for which the CM has received payment, shall become the property of the Owner.

11.2.4.2 The CM is entitled to a fair and reasonable profit for Work performed and reasonable expenses directly attributable to termination of the Contract. In no event shall the CM be entitled to **(1)** CM's Fee on Work not performed or **(2)** compensation in excess of the total Contract Sum.

11.2.4.3 Notwithstanding any other provision of the Contract to the contrary, if the Contract is terminated before Contract Completion, the CM shall not be entitled to any portion of the CM's Contingency through the Shared-Savings Change Order described in the **Agreement**.

11.2.5 If the Contracting Authority terminates the Work under this **Section 11.2**, the termination shall not affect the rights or remedies of the State against the CM then existing or which may thereafter accrue.

11.2.6 Notwithstanding **Sections 11.2.3** and **11.2.4**, if the Contracting Authority terminates the Work under this **Section 11.2**, but there exists an event of the CM's default, the CM shall be entitled to receive only such amounts as it would be entitled to receive following the occurrence of an event of default as provided in **Section 11.3**.

11.3 Termination for Cause

11.3.1 The Contracting Authority may terminate the Contract in whole or in part if the CM commits a material breach of the Contract including but not limited to:

11.3.1.1 failure to prosecute the Work with the necessary force or in a timely manner;

11.3.1.2 refusal to remedy Defective Work;

11.3.1.3 failure to supply enough properly skilled workers or proper materials;

11.3.1.4 failure to properly make payment to Subcontractors or Consultants;

11.3.1.5 performance of any services outside of the United States;

11.3.1.6 permitting its Subcontractors or Consultants to perform any services outside of the United States; or

11.3.1.7 disregarding laws, ordinances, or rules, regulations, or orders of a public authority with jurisdiction over the Project.

11.3.2 If the Contracting Authority intends to exercise its termination rights under this **Section 11.3**, the Contracting Authority shall issue not less than five-days' written notice to the CM and the CM's Surety in accordance with ORC Section 153.17 ("Five-Day Notice").

11.3.2.1 Notwithstanding any provision of the Contract to the contrary **(1)** the issuance of a 72-Hour Notice under **Section 6.22.1** is not a condition precedent to the Contracting Authority's exercise of its rights under **Section 11.3** and **(2)** the Contracting Authority's decision to not issue a 72-Hour Notice under **Section 6.22.1** will not prejudice the Contracting Authority's rights under **Section 11.3**.

11.3.3 If the CM fails to satisfy the requirements set forth in the Five-Day Notice within 15 days after receipt of the Five-Day Notice, the Contracting Authority may declare the CM in default, terminate the Contract, and employ upon the Work the additional force or supply materials or either as appropriate, and remove Defective Work.

11.3.4 If the Contract is terminated, the CM's Surety may perform the Contract. If the CM's Surety does not commence performance of the Contract within ten days after the date of Contract termination, the Contracting Authority may complete the Work by any means the Contracting Authority determines appropriate. The Contracting Authority may take possession of and use all materials, facilities, and equipment at the Site or stored off-site, for which the Owner has paid.

11.3.5 If the Contract is terminated, the CM shall not be entitled to further payment.

11.3.5.1 If the Contract is terminated before the Contract Sum is established and the unpaid balance of the Preconstruction Stage Compensation is exceeded by the costs of finishing the Preconstruction Services, including without limitation the fees and charges of contractors, engineers, architects, attorneys, and other professionals and court costs, and other damages incurred by the Owner and not expressly waived, the CM or Surety shall immediately pay the amount of the insufficiency to the Owner. This obligation for payment shall survive termination of the Contract.

11.3.5.2 If the Contract is terminated after the Contract Sum is established and the unpaid balance of the Contract Sum is exceeded by the costs of finishing the Work, including without limitation the fees and charges of contractors, engineers, architects, attorneys, and other professionals and court costs, and other damages incurred by the Owner and not expressly waived, the CM or Surety shall immediately pay the amount of the insufficiency to the Owner. This obligation for payment shall survive termination of the Contract.

- .1 Notwithstanding any other provision of the Contract to the contrary, if the Contract is terminated before Contract Completion, the CM shall not be entitled to any portion of the CM's Contingency through the Shared-Savings Change Order described in the **Agreement**.

11.3.6 If the CM's Surety performs the Work, the provisions of the Contract Documents govern the Surety's performance, with the Surety in place of the CM in all provisions including, but not limited to, provisions for payment for the Work, and provisions of the right of the Contracting Authority to complete the Work.

11.3.7 If the Contracting Authority terminates the Contract under this **Section 11.3**, the termination shall not affect any rights or remedies of the State against the CM then existing or which may thereafter accrue. The Contracting Authority's retention or payment of funds due the CM shall not release the CM or CM's Surety from liability for performance of the Work in accordance with the requirements of the Contract Documents.

11.3.8 If the Contracting Authority is adjudged to have improperly or unjustifiably terminated the Contract under this **Section 11.3**, the termination will be deemed to have been a termination under **Section 11.2**.

11.4 CM Insolvency

11.4.1 The Contracting Authority may immediately terminate the Contract for cause if:

11.4.1.1 the CM commences a voluntary case under Title 11 of the United States Code or the corresponding provisions of any successor laws; or

11.4.1.2 any legal entity commences an involuntary case against the CM under Title 11 of the United States Code or the corresponding provisions of any successor laws and **(1)** the case is not dismissed within 60 days after its commencement; or **(2)** the court before which the case is pending issues an order for relief or similar order approving the case; or

11.4.1.3 a court of competent jurisdiction appoints, or the CM makes an assignment of all or substantially all of its assets to, a receiver, trustee, liquidator, or other similar custodian for the CM or all or substantially all of the CM's assets; or

11.4.1.4 any attachment, execution, or other judicial seizure is levied against all or substantially all of the CM's assets; or

11.4.1.5 the CM takes any action toward the dissolution or winding up of its business; or

11.4.1.6 the CM fails generally to pay its debts as they become due (unless those debts are subject to a good-faith dispute as to liability or amount) or it acknowledges in writing that it is unable to do so.

11.4.2 If the CM files a voluntary petition in bankruptcy or has an involuntary petition in bankruptcy filed against it, the CM, the CM as the debtor-in-possession, or the trustee of the CM's bankruptcy estate shall file a motion to assume or reject the Contract under Bankruptcy Code §365, 11 U.S.C. §365, within 20 days after the filing of the voluntary petition or involuntary petition and shall diligently prosecute that motion to conclusion so as to obtain an order granting or denying that motion within 45 days after the filing of the voluntary or involuntary petition.

11.4.3 If the Contracting Authority intends to exercise its termination rights under this **Section 11.4**, the Contracting Authority shall notify the CM in writing of the Contracting Authority's termination of the Contract and the cause(s) for that termination.

11.4.4 The CM agrees to the granting of relief from the automatic stay of the Bankruptcy Code, 11 U.S.C. §362(a), to permit the Contracting Authority to terminate the Contract for cause in such instance and issue and serve all notices necessary to terminate the Contract or arising out of the termination of the Contract and to take any and all other action necessary to terminate the Contract.

ARTICLE 12 - GENERAL PROVISIONS**12.1 CM's Documents and Contract Documents****12.1.1 Ownership.**

12.1.1.1 The Owner alone owns the CM's Documents and the Contract Documents and every right, title, and interest therein.

- .1** The CM must execute and deliver and cause its employees and agents and all Subcontractors and Consultants to execute and deliver, to the Owner any transfers, assignments, documents, or other instruments (if any) necessary to vest in the Owner complete right, title, interest in and ownership of the CM's Documents and the Contract Documents.

12.1.1.2 The CM may retain copies, including reproducible copies, of the CM's Documents and the Contract Documents for information, reference, and performance of the Work.

12.1.1.3 The submission or distribution of the CM's Documents or the Contract Documents to meet official regulatory requirements or for similar purposes in connection with the Project is not a waiver of the Owner's reserved rights in the CM's Documents and the Contract Documents. Any unauthorized use of the CM's Documents and the Contract Documents shall be at the sole risk of the entity making the unauthorized use.

12.1.1.4 The CM shall provide Electronic Files (in native format) to Separate Consultants and Separate Contractors for their use in connection with the Project. The CM shall provide the Electronic Files **(1)** at no additional cost to the Separate Consultants, Separate Contractors, and Owner and **(2)** without requiring the Separate Consultants, Separate Contractors, or Owner to agree to any terms or conditions concerning the provision, receipt, or use of the Electronic Files that differ in any material respect from the Contract.

12.1.2 Intent.

12.1.2.1 The intent of the Contract Documents is to include all items necessary for the proper execution and completion of the Work by the CM.

12.1.2.2 The Contract Documents are complementary, and what is required by one is binding as if required by all.

12.1.2.3 The CM shall provide all services, labor, and materials necessary for the entire completion of the Work described in the Contract Documents and reasonably inferable to produce the intended results.

12.1.2.4 The Drawings govern dimensions, details, and locations of the Work. The Specifications govern quality of materials and workmanship.

12.1.2.5 The organization of the Specifications in divisions, sections, and articles, and the arrangement of Drawings shall not restrict the CM in dividing the Work among Subcontractors or in establishing the extent of Work to be performed by any trade.

12.1.2.6 In the event of inconsistency or conflict within the Contract Documents, the CM shall provide the better quality or greater quantity of Work, and comply with the stricter requirement.

12.1.2.7 Unless otherwise defined in the Contract Documents, words that have well-known technical or construction industry meanings are used in accordance with those recognized meanings.

12.1.2.8 The Sections of Division 01 - "General Requirements" govern the performance of the Work of all Sections of the Specifications.

12.1.3 Use of Electronic Files.

12.1.3.1 The Owner, Contracting Authority, A/E, and CM reasonably expect that they will provide Electronic Files to each other to facilitate the design and construction of the Project consistent with current practices and customs in the construction industry.

12.1.3.2 The Owner, Contracting Authority, A/E, and CM acknowledge that the use of Electronic Files involves risks not generally associated with the use of paper documents. Those risks include, for example and without limitation, alteration (inadvertent or intentional) and deterioration, both of which may not be readily apparent through casual observation.

12.1.3.3 The Owner, Contracting Authority, A/E, and CM do not warrant to each other that any Electronic File they provide **(1)** was not altered through transmission; **(2)** is compatible with the recipient's computer system or software; **(3)** will not be altered through degradation of the recipient's storage media; or **(4)** is suitable for conversion/translation to and subsequent use in a system or format other than the Electronic File's original system or format.

12.1.3.4 Before relying on any Electronic File it receives, the recipient is responsible for verifying that the Electronic File was not altered through transmission, degradation of the recipient's own storage media, or other causes.

12.1.3.5 If the recipient of an Electronic File converts/translates the Electronic File from its original system or format to an alternate system or format, the recipient assumes the risk that the conversion/translation created errors in the converted/translated file.

12.1.3.6 The Owner, Contracting Authority, A/E, and CM shall each maintain and operate its own computer systems and storage media in a commercially reasonable way and take reasonable steps to prevent errors in and deterioration of the Electronic Files it creates, provides, and receives.

12.1.3.7 In the event of a discrepancy between information contained in a paper version of a document and the Electronic File of that document, the paper version will govern.

12.1.3.8 This **Section 12.1.3** does not relieve the CM of its responsibility for the preparation, completeness, or accuracy of the CM's Documents.

12.2 Public Relations

12.2.1 Publicity prior to completion of the Project. Prior to completion of the Project, public relations or publicity about the Project shall be solely within the control, and with the consent of, the Owner.

12.2.2 Publicity after completion of the Project. After completion of the Project, the CM may exercise reasonable public relations and marketing efforts related to the Project, provided the CM properly identifies the Owner and Contracting Authority, and their participation in the Project.

12.2.3 Professional Photography. If the CM commissions photography of the completed Project, the CM shall include in its photography agreements a release for unrestricted and unlimited use of photographs by the Owner and the Contracting Authority, and shall provide the Owner and Contracting Authority with a reasonable quantity of photographs for use in the Owner's and the Contracting Authority's marketing and awareness activities, including, but not limited to, profiles of the Project on their respective websites.

12.2.1 Craft Awards and Other Recognition. If the CM submits the Project for craft awards or other similar venues for recognition of the Project, the CM shall properly identify the Owner and the Contracting Authority, and their participation in the Project. In addition, if the Project receives any craft award or other recognition, the CM shall provide duplicate copies of the award plaque or other memento of the award to the Owner and the Contracting Authority.

12.3 Application and Governing Law

12.3.1 The Contract and the rights of the parties thereunder shall be governed by the laws of the state of Ohio and only Ohio courts shall have jurisdiction over any action or proceeding concerning the Contract and/or performance thereunder. The CM irrevocably consents to such jurisdiction.

12.3.2 The parties to the Contract shall comply with Applicable Law.

12.3.3 Other rights and responsibilities of the CM, A/E, Contracting Authority, and Owner are set forth throughout the Contract Documents and included under different titles, articles, and paragraphs for convenience.

12.4 Conditions of the Contract

12.4.1 These General Conditions govern, take precedence over, and shall not be superseded or amended by Drawings and Specifications, unless so provided in Supplementary Conditions prepared by the Contracting Authority and approved by the Ohio Facilities Construction Commission.

12.5 Notice of Commencement

12.5.1 The Contracting Authority shall prepare a Notice of Commencement and make it available as required under ORC Section 1311.252.

12.5.2 Upon request, the Contracting Authority or CM shall furnish the Notice of Commencement to Subcontractors or any other member of the public.

12.6 Written Notice

12.6.1 Notice under the Contract Documents shall be validly given if:

12.6.1.1 delivered personally to a member of the organization for whom the notice is intended;

12.6.1.2 delivered by trackable delivery service, or sent by registered or certified mail, to the last known business address of the organization; or

12.6.1.3 sent by facsimile, email, or web-based project management software, provided the original, signed document is delivered within three business days after the date of the electronic transmission.

12.6.2 When the Owner, Contracting Authority, A/E, or CM gives notice to one of the other three, it shall also simultaneously send a copy of that notice to the others.

12.6.3 A copy of all notices, certificates, requests, or other communications to the Contracting Authority shall be sent to the Project Manager.

12.6.4 In the event of an emergency involving the Project, including, but not limited to, a fatality, serious injury, fire, collapse, flood, utility, or power loss to occupied facilities, explosion, or environmental damage, the CM shall immediately notify the A/E, Contracting Authority, and Owner by the most expedient means available.

12.6.5 The Contracting Authority, Owner, or CM may, by written notice given hereunder, designate addresses, telephone numbers, email addresses, or facsimile numbers to which notices, certificates, requests, or communications shall be sent.

12.7 Taxes

12.7.1 Only those materials that ultimately become a part of the completed structure or improvement that constitutes the Project shall be exempt from state sales tax and state use tax.

12.7.2 The purchase, lease, or rental of material, equipment, parts, or expendable items such as concrete form lumber, tools, oils, greases, and fuels, which are used in connection with the Work, are subject to the application of state sales tax and state use tax.

12.8 Computing Time

12.8.1 When the Contract Documents refer to a period of time by a number of days, the period shall be computed to exclude the first and include the last day of the period. If the last day of the period falls on a Saturday, Sunday, or a legal holiday, that day shall be omitted from the computation and the period shall end on the next succeeding day that is not a Saturday, Sunday, or legal holiday.

12.8.2 Except as excluded under **Section 12.8.1**, the Contract Times and all other periods referred to in the Contract Documents includes Saturdays, Sundays, and all days defined as legal holidays by **Section 12.8.4**.

12.8.3 The standard workdays for State projects are Monday through Friday, excluding legal holidays.

12.8.4 Legal holidays are as follows:

12.8.4.1 New Year's Day – First Day in January;

12.8.4.2 Martin Luther King Jr. Day – Third Monday in January;

12.8.4.3 Washington-Lincoln (President's) Day – Third Monday in February;

12.8.4.4 Memorial Day – Last Monday in May;

12.8.4.5 Independence Day – Fourth day of July;

12.8.4.6 Labor Day – First Monday in September;

12.8.4.7 Columbus Day – Second Monday in October;

12.8.4.8 Veterans' Day – Eleventh Day of November;

12.8.4.9 Thanksgiving Day – Fourth Thursday of November; and

12.8.4.10 Christmas Day – Twenty-fifth day of December.

12.8.5 If a legal holiday falls on a Saturday, it is observed on the preceding Friday. If a legal holiday falls on a Sunday, it is observed on the following Monday.

12.9 Time of the Essence

12.9.1 Time limits stated in the Contract Documents are of the essence of the Contract and all obligations under the Contract. By signing the GMP Amendment, the CM acknowledges that the Contract Times are reasonable, taking into consideration the usual weather and other conditions prevailing in the locality of the Project. By signing the Construction Progress Schedule, the CM acknowledges that the specified Milestone dates are reasonable, taking into consideration the usual weather and other conditions prevailing in the locality of the Project.

12.9.1.1 The CM acknowledges that the Owner has entered into, or may enter into, agreements for use of all or part of the premises where the Work is to be completed based upon the CM achieving Substantial Completion within the associated Contract Time.

12.9.1.2 The CM shall perform the Work in a reasonable, efficient, and economical sequence, and in the order and time as provided in the Construction Progress Schedule.

12.9.1.3 The CM acknowledges that it may be subject to interference, disruption, hindrance, or delay in the progress of the Work from any cause.

12.10 Successors and Assigns

12.10.1 The Contracting Authority and CM each bind themselves, their successors, assigns, and legal representatives, to the other party to this Contract and to the successors, assigns, and legal representatives of the other party with respect to all terms of this Contract.

12.10.2 The Contracting Authority and CM each acknowledge that the Owner is an intended third-party beneficiary of this Contract.

12.10.3 The CM shall not assign or transfer any right, title, or interest in this Contract without the Contracting Authority's prior written consent.

12.11 Extent of Contract

12.11.1 Entire Contract. The Agreement, including the attached documents, and the Contract Documents represent the entire and integrated agreement between the Contracting Authority and CM and supersede all prior negotiations, representations, or agreements, either written or oral.

12.11.2 Multiple Counterparts. This Contract may be executed in any number of counterparts, each of which shall be regarded as an original and all of which shall constitute but one and the same instrument.

12.11.3 Captions. The captions and headings in this Contract are for convenience only and in no way define, limit, or describe the scope or intent of any provisions or sections hereof.

12.11.4 Precedence. If there are any inconsistencies between the provisions of the Contract Documents and provisions of the Request for Qualifications or Request for Proposals or this Contract, the provisions of this Contract shall prevail.

12.12 Severability

12.12.1 If any term or provision of this Contract or the application thereof to any Person or circumstance, is finally determined to be invalid or unenforceable by a court of competent jurisdiction, the remainder of this Contract or the application of such term or provision to other Persons or circumstances, shall not be affected thereby, and each term and provision of this Contract shall be valid and enforced to the fullest extent permitted by Applicable Law.

12.13 Electronic and Facsimile Signatures

12.13.1 Any party hereto may deliver a copy of its counterpart signature page to this Contract via electronic signature software, fax, e-mail, or web-based project management software. Each party hereto shall be entitled to rely upon an electronic, scanned or facsimile signature of any other party delivered in such a manner as if such signature were an original.

12.14 No Third-Party Interest

12.14.1 Except as expressly provided under **Sections 6.2.2 through 6.2.5** and **Section 12.10.2, (1)** no person or entity, other than the Contracting Authority, Owner, and CM, will have any right or interest under the Contract, and **(2)** the Contract does not create a contractual relationship of any kind between any people or entities other than the Contracting Authority, Owner, and CM.

12.15 Ohio Retirement System

12.15.1 All individuals employed by the CM that provide personal services to the Contracting Authority or Owner are not public employees for the purposes of ORC Chapter 145, as amended.

12.15.2 If the CM is a PERS retirant, as defined by ORC Section 145.38, the CM shall notify the Contracting Authority of such status in writing prior to commencement of Work. The Contracting Authority, Owner, or State is not responsible for changes to the CM's retirement benefits resulting from entering into this Contract.

12.16 No Waiver

12.16.1 The failure of the Contracting Authority or CM to insist in any one or more instances upon the strict performance of any one or more of the provisions of the Contract or to exercise any rights under the Contract or provided by law will not be construed as a waiver or relinquishment of that provision or right or of the right to subsequently demand strict performance or exercise the right and the rights will continue unchanged and remain in full force and effect.

12.17 Rights and Remedies

12.17.1 The duties, obligations, rights, and remedies under the Contract are in addition to and not a limitation of the duties, obligations, rights, and remedies otherwise imposed by or available under Applicable Law.

12.18 Survival of Obligations

12.18.1 All representations, indemnity obligations, warranties, guarantees, and necessarily continuing obligations under the Contract, will survive final payment, completion and acceptance of the Work, and termination or completion of the Contract.

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