

Off-Site Construction

Building with Confidence - Best Practices to Integrate Manufactured Building Components

Kent Hodson
President, PIVOTEK

Building with Confidence - Best Practices to Integrate Manufactured Building Components

Kent Hodson
President, PIVOTEK

BEST PRACTICES

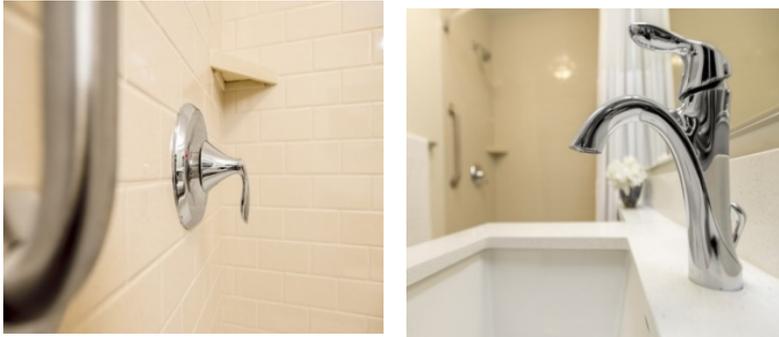
TOP 5

Reasons Construction Needs Manufacturing Solutions?

1. Shorter Construction Timeline
2. Increased Revenue due to early occupation
3. Quality Control Processes
4. Less Material & Labor Waste Onsite and Offsite
5. Lower Overall Construction Costs



BEST PRACTICES



Design:

- Engage manufacturing partner very early.
- Build efficiency by collaborating early with design team, MEP coordination, & constructability.
- Interior finish selections & final decisions completed early in design.
- Create standards. Limit the amount of designs.
- 50+ units per design type suitable for manufacturing.

BEST PRACTICES

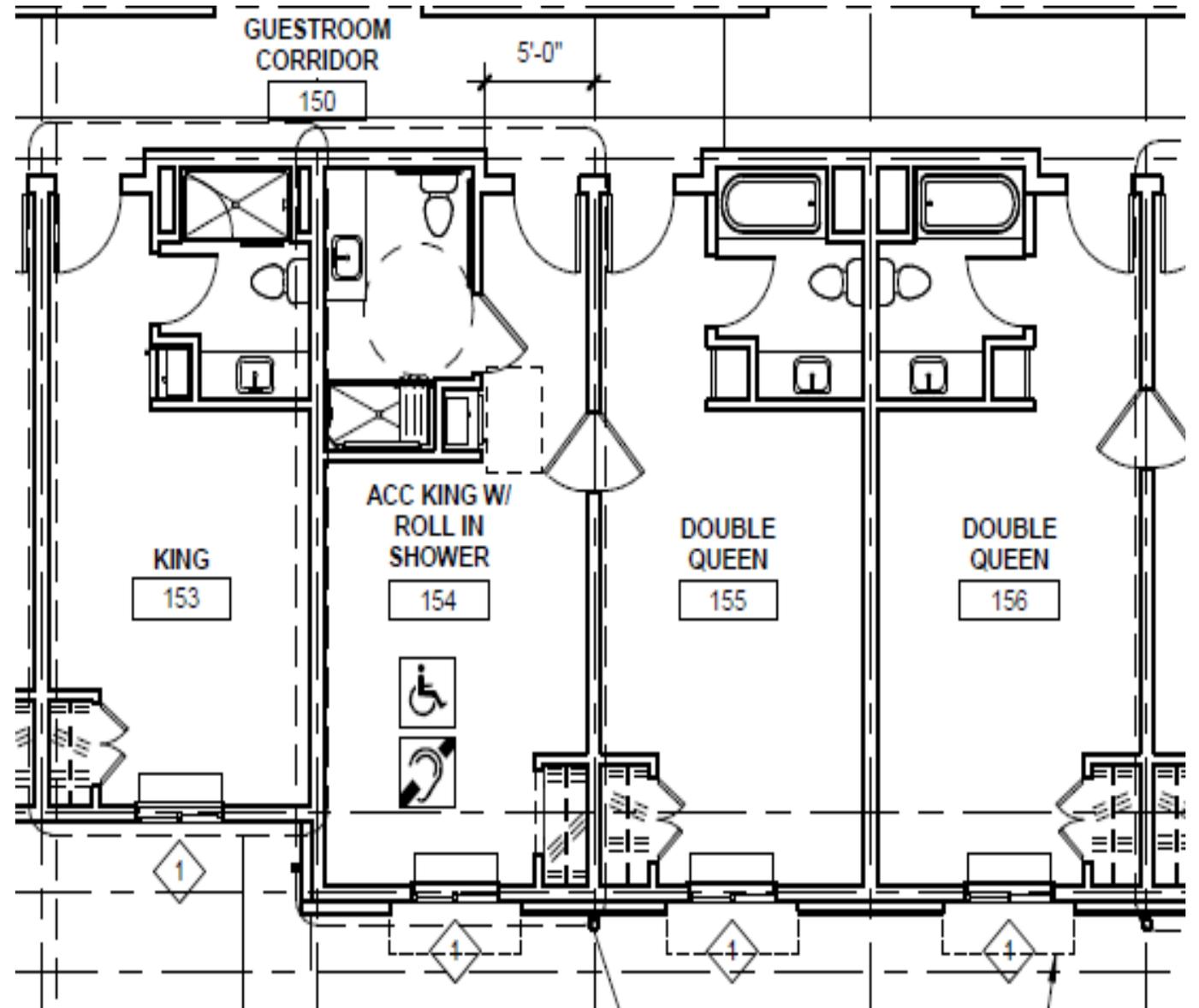


Estimate/Budget:

- Lead with manufacturing scope of work to ensure accuracy in comparison with traditional construction process.
- Soft cost savings includes decreased construction management time, labor & material waste, schedule savings, & reduced rework/punch out.
- Cost Assurance & Schedule Guarantees

DESIGN/FEASIBILITY

- Design
- Constructability
- Exterior Skin
- Pathway
- Floor to Floor Height
- Early Budget Estimate



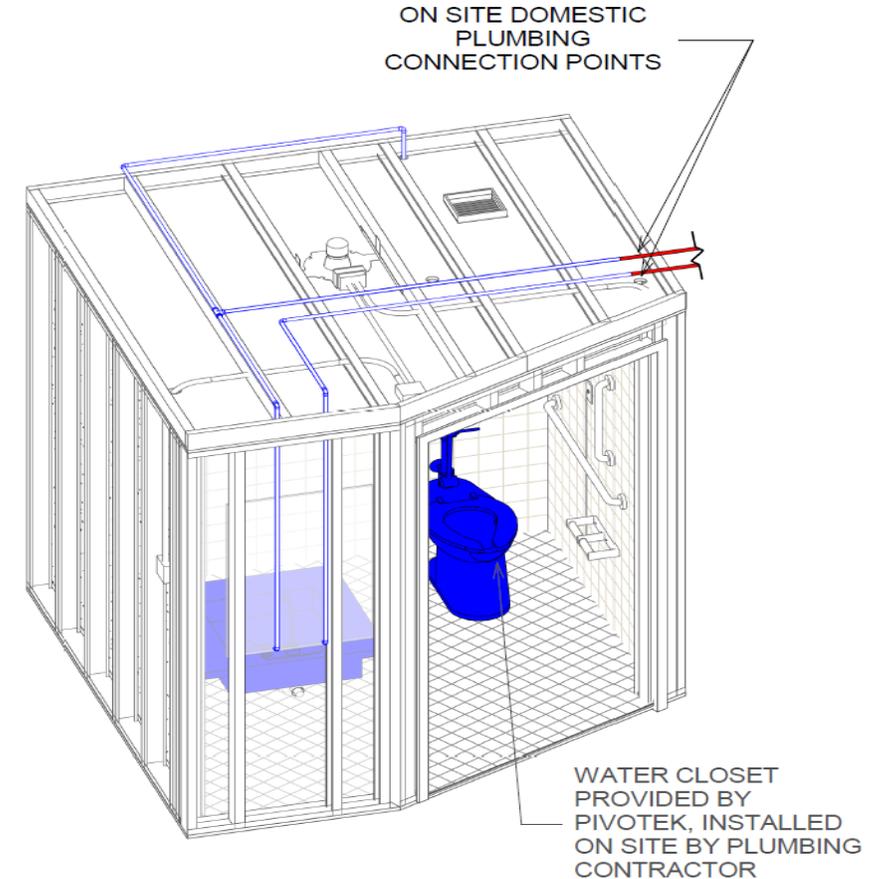
ENGAGEMENT

- Specification Development
- DD Drawings
- Scope Clarification
- Proposal Development
- Sub-Contractor Engagement

DOMESTIC PLUMBING - SCOPE

RED BY OTHERS

- ONSITE HOT & COLD DOMESTIC WATER LINES
- WATER CLOSET WITH FLUSH VALVE, TOILET FLANGE, WAX RING, & JOHNNIE BOLTS PROVIDED BY PIVOTEK FOR ON SITE INSTALLATION.

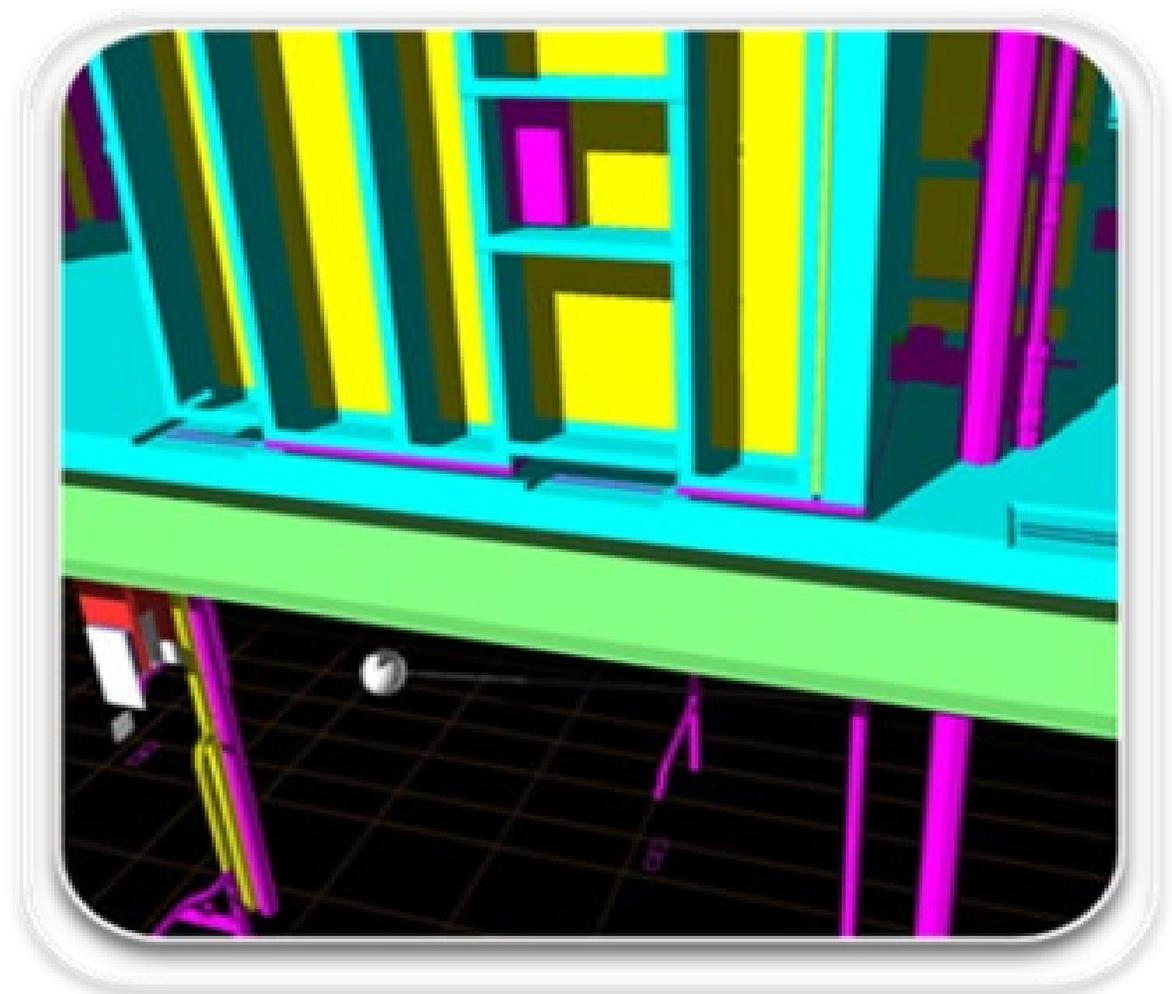


BLUE BY PIVOTEK

- HOT & COLD DOMESTIC WATER LINES TO ALL FIXTURES WITHIN THE POD.
- WATER CLOSET PROVIDED BY PIVOTEK

ENGINEERING

- Shop Drawing Submittal
- Coordination Drawings
- Clash Detection
- Mock Up
 - Design
 - Procurement
 - Review



MANUFACTURING

- Schedule Driven
- Inspections
- Punch List Complete
- LEAN/Process
 - Quality Control
 - Repeatability
 - Reduced Risk
 - Project Assurances



INSTALLATION

- Logistics & Schedule
- Coordination
- Project Planning
- On Site Support
 - Template
 - Platform & Halo
 - Installation Guide



2018 Case Study

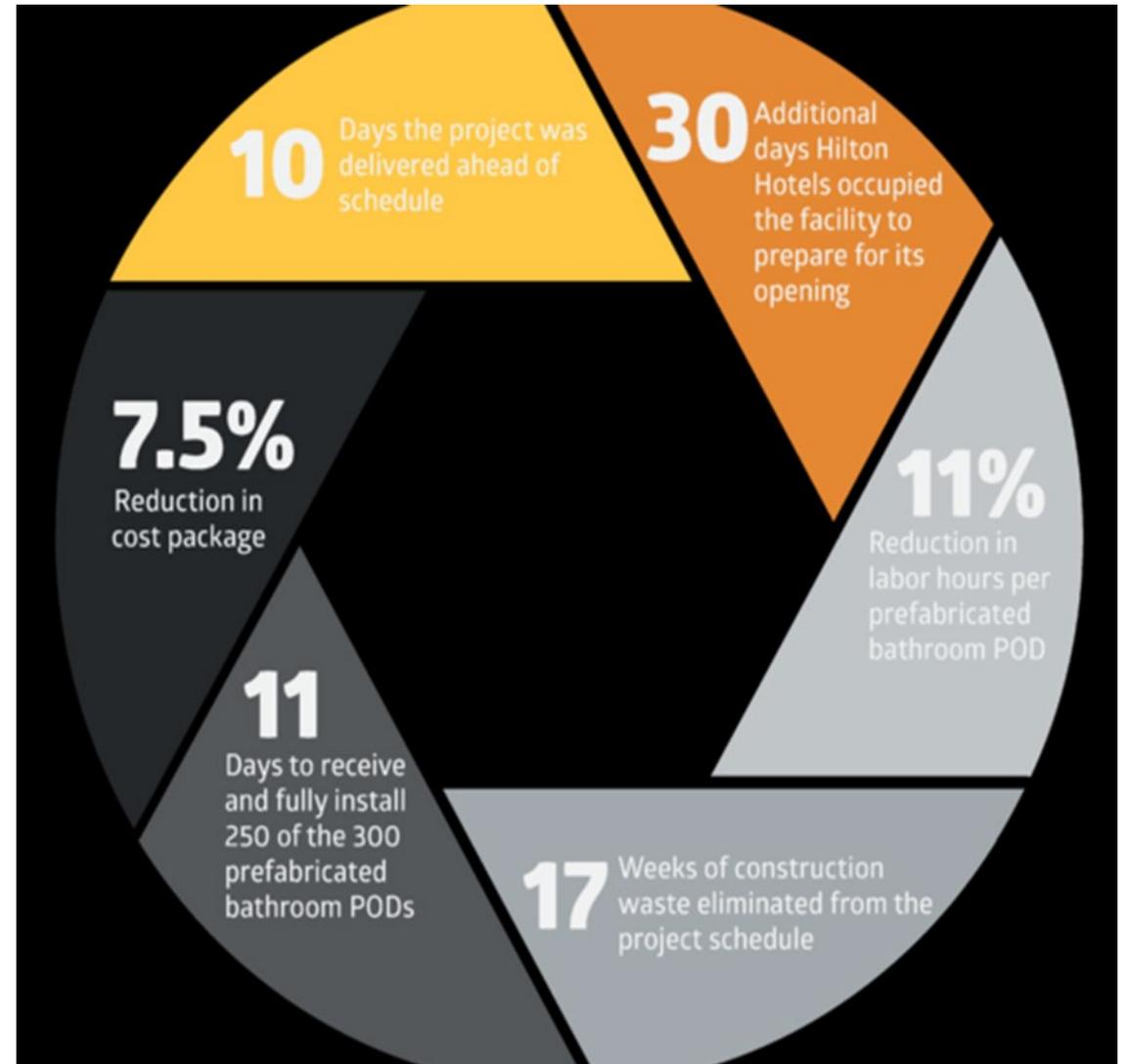
Project: 330 Room- 4 Star Hotel

- 300 Bathrooms-Manufactured & Installed.
- 30 Bathrooms Constructed Traditionally.

Data:

- “Eliminated 9.25 hours -material distribution per bathroom”
- 250 finished bathrooms set in 11 days”.
- “Hilton was able to occupy the building 30 days early”.

<https://www.weitz.com/publication-download/download-id/3288/>



Contact

Kent Hodson

kent.hodson@pivotek.net

[@OHFacilities](#) [#OFCCConf19](#)

Contact

Kent Hodson

kent.hodson@pivotek.net

[@OHFacilities](#) [#OFCCConf19](#)

Technology Automation

21st Century Masonry

Tom Elliott & Brian Trimble

Directors of Industry Development

International Masonry Institute

21st Century Masonry

Tom Elliott & Brian Trimble
Directors of Industry Development,
International Masonry Institute

Modern Masonry Practices and Today's Masons

- Change in masonry wall assemblies over the years
- Implementing new technologies into one of the earliest trades
- Today's masons and how they are trained

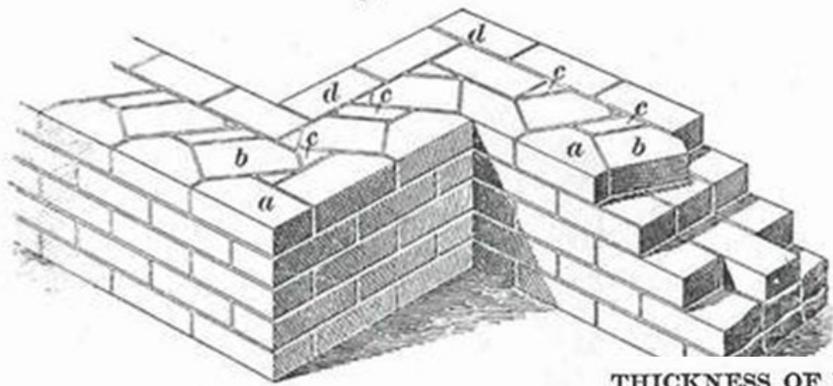


FIG. 80.

THICKNESS OF WALLS IN INCHES FOR WAREHOUSES, ETC.

Height of Building.	City.	Stories.									
		1st.	2d.	3d.	4th.	5th.	6th.	7th.	8th.	9th.	10th.
Eight Stories,	Boston,	28	24	20	20	20	20	20	16		
	New York,	32	28	24	24	20	20	16	16		
	Chicago,	24	24	20	20	20	16	16	16		
	Minneapolis,	24	20	20	20	16	16	16	12		
	Memphis,	45	40½	36	31½	27	22½	18	13		
	Denver,	30	26	21	21	21	17	17	17		
Nine Stories,	Boston,	28	24	24	20	20	20	20	20	16	
	New York,	32	32	28	24	24	20	20	16	16	
	Chicago,	24	24	24	20	20	20	16	16	16	
	Minneapolis,	24	24	20	20	20	16	16	16	12	
	Memphis,	49½	45	40½	36	31½	27	22½	18	13	
	Denver,	30	26	26	21	21	21	17	17	17	

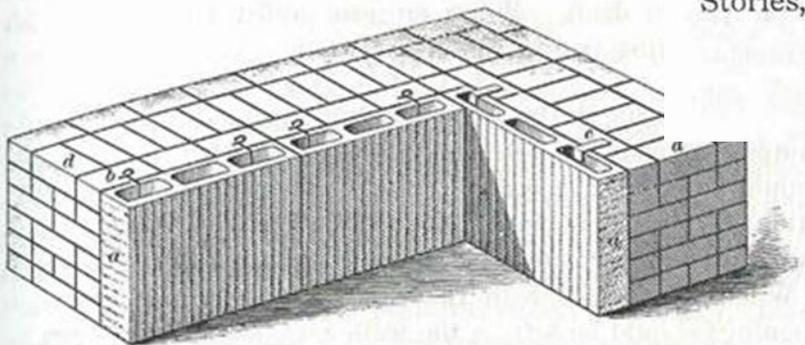
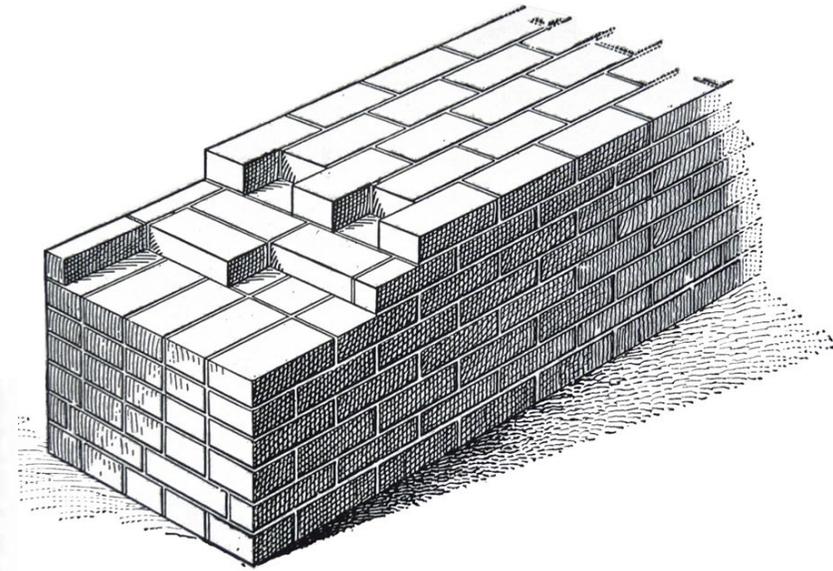
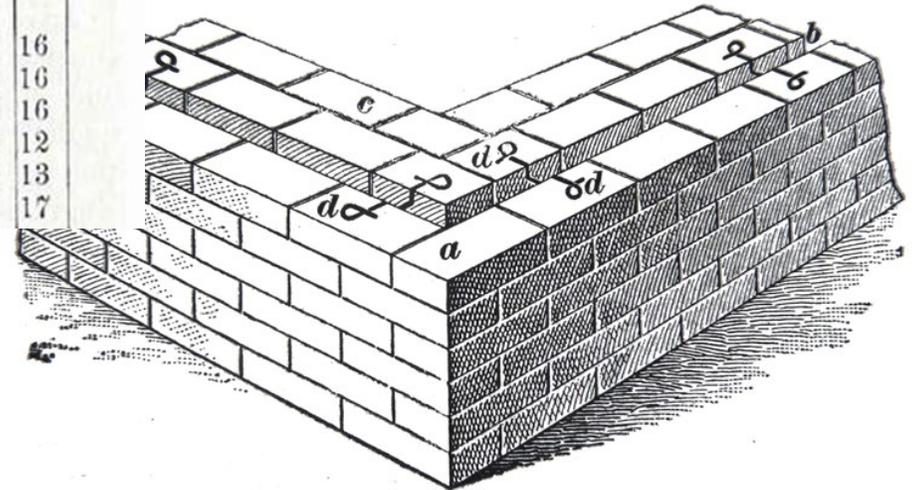


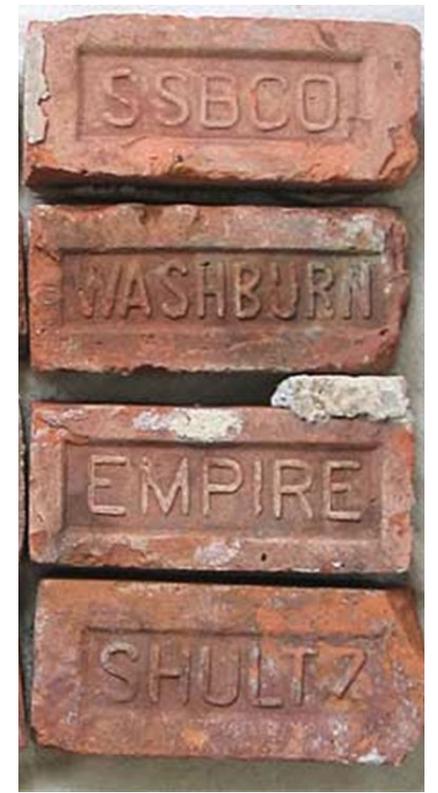
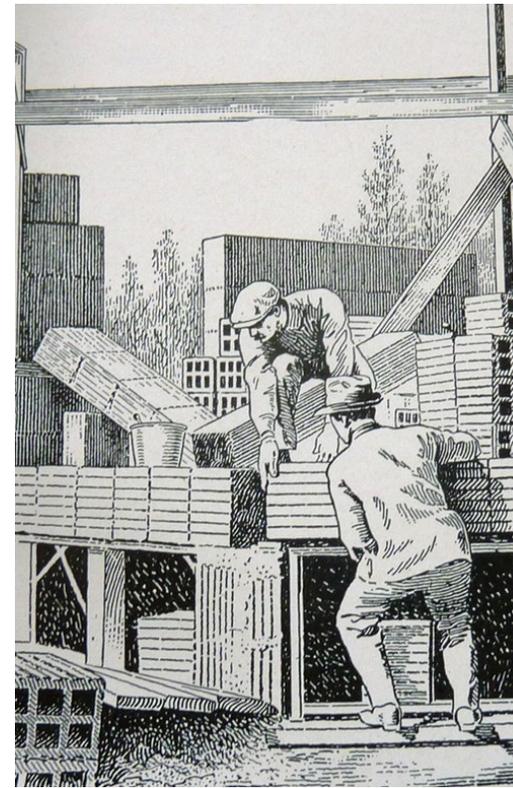
FIG. 92.



Early Masonry Materials

- Mass masonry walls comprised mainly of brick
- Terra Cotta/clay tile
- Stone

- Barrier walls
- No cavity



Today's Materials

Stand the test of time!

- Still brick, stone & terra cotta
- Cement-based materials instead of stone
- Thinner veneer systems
- Cavity walls => Rainscreen wall systems



Pre-Fabrication (Off-site Constr.) & Masonry

- CMU walls
- Stair towers
- Lintels
- Arches
- Sound barriers



@OHFacilities #OFCCConf19

Modern Masons

- Traditional craft training
 - Flashing certification
 - Grout certification
 - Air barriers
 - Rainscreens
- Modern technology tools (iPad, Plan Grid)
- Robotics



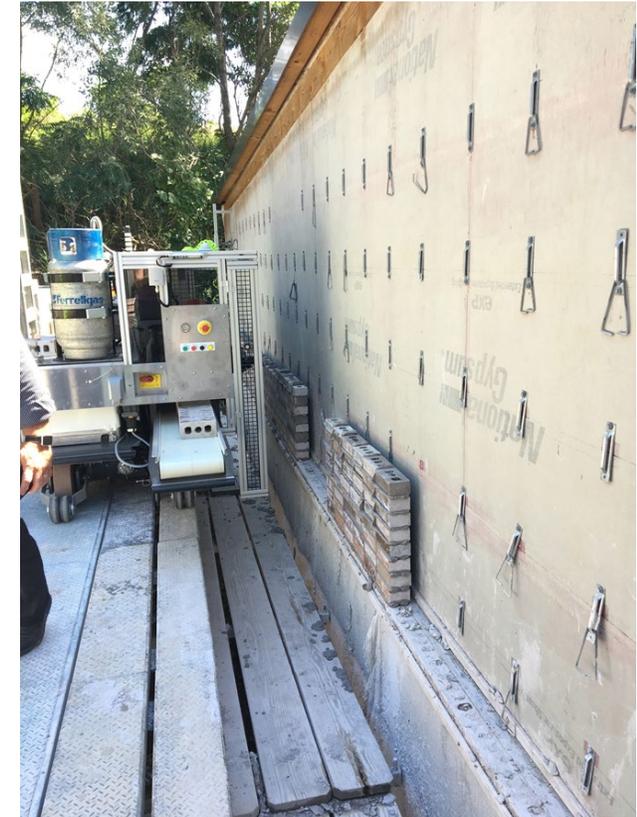
The Mule

- Assists the craftworker
- Helps prevent injuries
- Increases production
- Saves time and money



S.A.M. (semi-automated mason)

- Assists the Craftworker (not replaces)
 - Keeps the craftworker from dirty, dangerous or dull work



Contact

Tom Elliott

telliott@imiweb.org

Brian Trimble

btrimble@imiweb.org

Green Construction & Resiliency

How to expect the unexpected.

E. Mitchell Swann, PE
Principal Consultant
MDC Systems

Sometimes...

projects encounter problems

in the 'thinking'

in the 'doing'

or

in the 'being'
('after the fact')

To foresee and predict

aka “planning”

What about the foreseeable yet unpredictable?
(Is that even ‘a thing’?)

‘Qualitative’ expectation of happening.
Without a quantitative prediction of frequency or intensity.

Asymmetric risks (“black swans”)



Seeing around corners

What do we assume?
Why?

What should we 'anticipate'?
How? How much?

What should we assume?
How do we bridge that gap?

Pre-mortem \ 'Pre-topsy'



Unpredictable Foreseeables

Resilience and Climate Adaptation

- Hotter summers?
- Bigger Storms?
- The Polar Vortex?

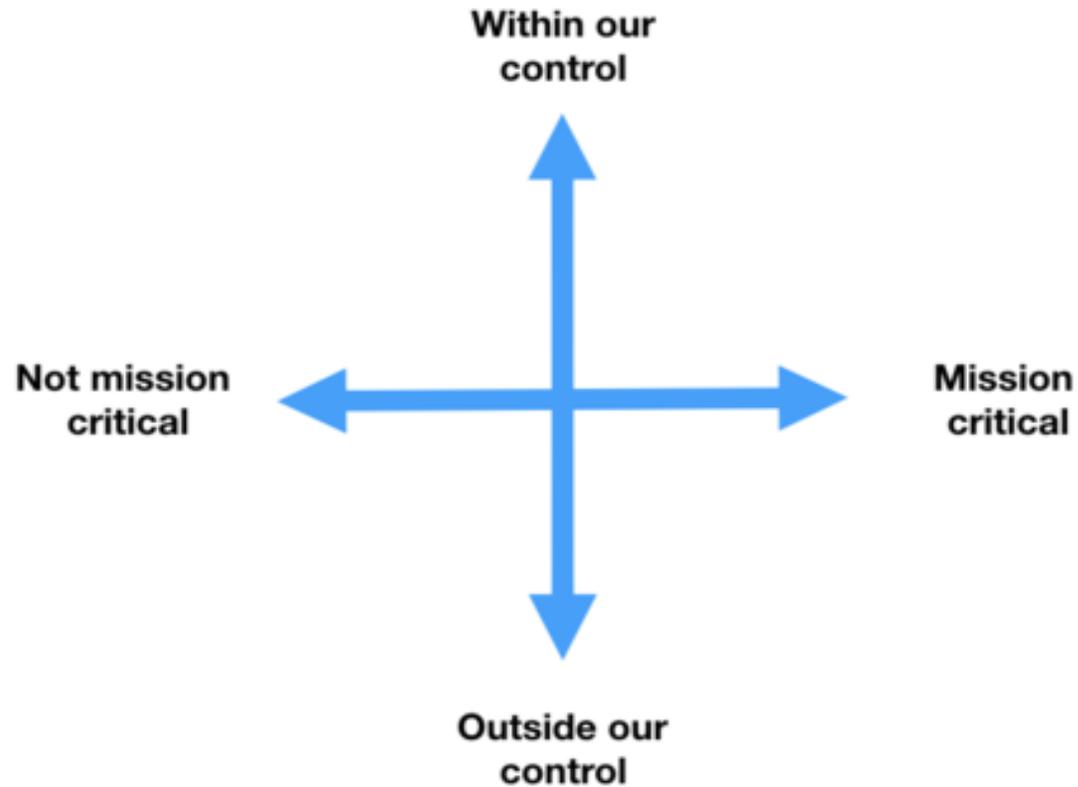
What is reasonable and prudent?

What are the implications?

- First cost?
- Operating cost?
- Replacement cost?

Pre-mortem | 'Pre-topsy'

Pre-mortem



Embrace Controversy

Why ask why?

“Every team needs a deviant, someone who can help the team by challenging the tendency to want too much homogeneity, which can stifle creativity and learning.”

J. Richard Hackman - Hackman, J. Richard, and Diane Coudu. 2009. “Why Teams Don’t Work” Harvard Business Review 87(5): May 2009.



Because it is important; that’s why.

To Counterbalance...

- overconfidence bias
- confirmation bias
- Group think can be fatal. (Find the “10th man”)

What do you look for?

E. Mitchell Swann, PE
swann@mdcsystems.com

BREAK

Visualization and On-Site Tools

Virtual Reality Mockups to Save Time and Effort

**Hal Jones, Director of Innovation and Virtual Design
and Construction
Skanska**

What is Digital Reality?

MR

Merging the digital and physical environments



AR

Enhancing your environment with digital content



VR

Replacing your environment with digital content



VR Mockups for Planning and Operations

VR Mockup – *Computer generated Immersive environment for the purpose of enhancing or replacing a traditional physical mockup.*



Uses

- Functional review
- Equipment layout
- Design alternatives
- Maintenance review

Benefits

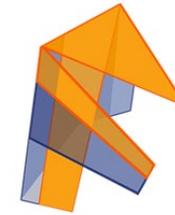
- Earlier engagement
- Varying Level of Detail
- Multiple iterations
- Distributed collaboration

VR Mockups for Planning and Operations

VR Production Platforms

Revit Plugins

- Revit Live
- Enscape
- Fuzor



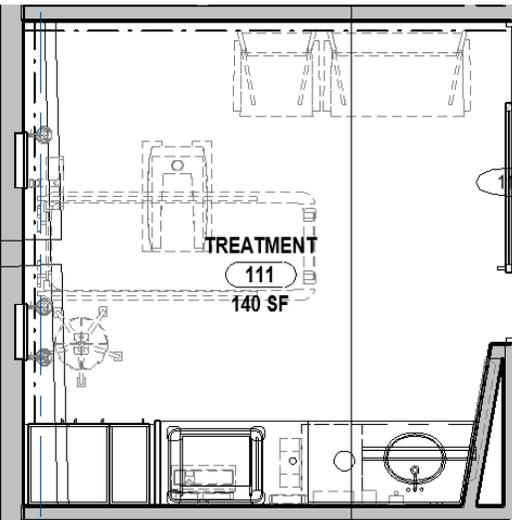
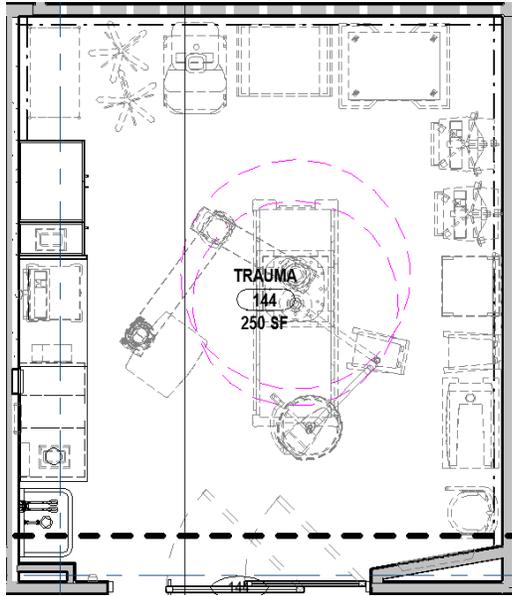
- Easy to Use
- Scalable
- Collaborative

Game Engines

- Stingray
- Unreal
- Unity



- Interactive
- Flexible
- High Fidelity



Emergency Department Virtual Mockup

Client requested clinician groups evaluate equipment layout and review value engineering (VE) decisions before finalizing construction documents

Not enough time to build physical mockup and get feedback before construction documents



Produce virtual mockups of two high value / importance rooms



UNREAL
ENGINE

Moveable Boom



Highly Accurate And Detailed
Equipment Layout



UNREAL
ENGINE

Adjustable and Accurate Lighting



@OHFacilities #OFCCConf19



VR Mockups for Planning and Operations

Metrics / Bottom line

**VR Mockup for ED
Rooms**

\$14,000

Including headset



**Physical Mockups
Hospital Bed tower**

OR - \$120,000

ICU - \$80,000



**VR Mockup for
Apartment Rooms**

**Completed 3 months
early**



Contact

Hal Jones

hal.jones@skanska.com

@OHFacilities #OFCCConf19

Virtual Meetings, Virtual Reality, Virtually Awesome

Aaron Domini
OHM Advisors

Virtual Reality: A Design Imperative

Charlie Jahnigen
Vice President, Architecture
SHP

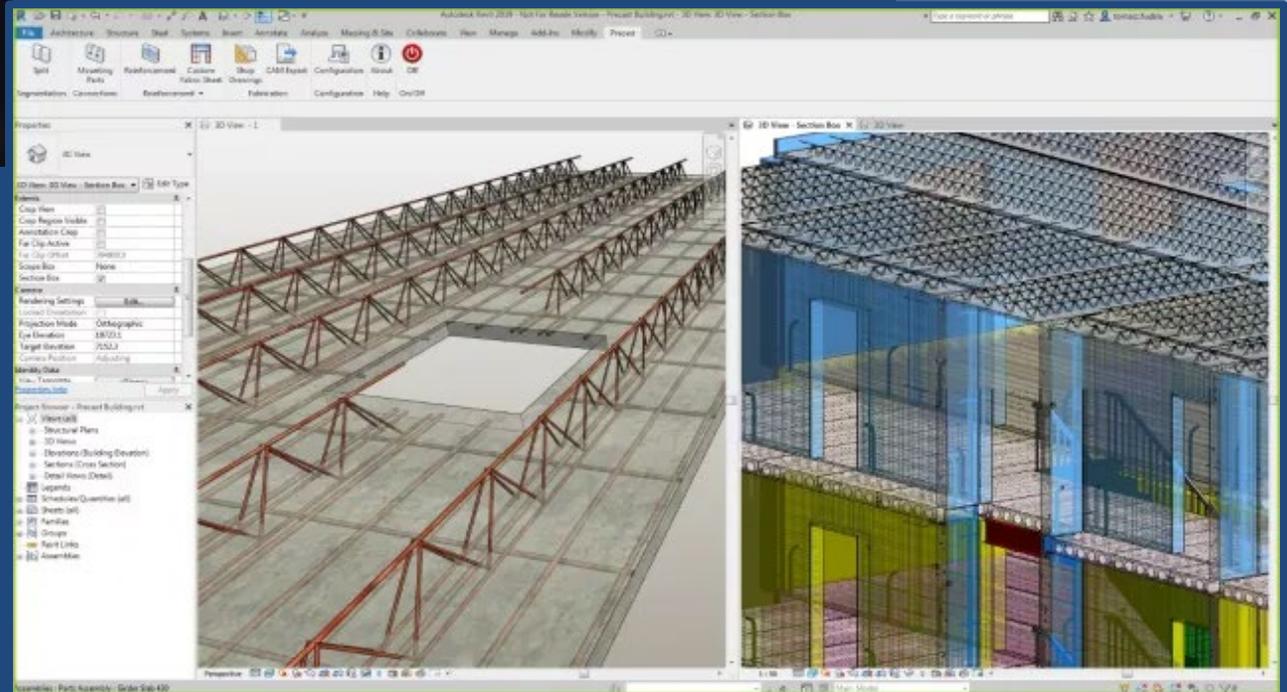
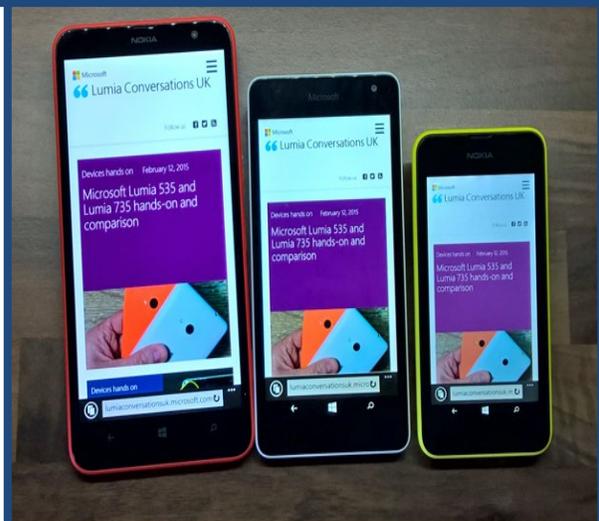
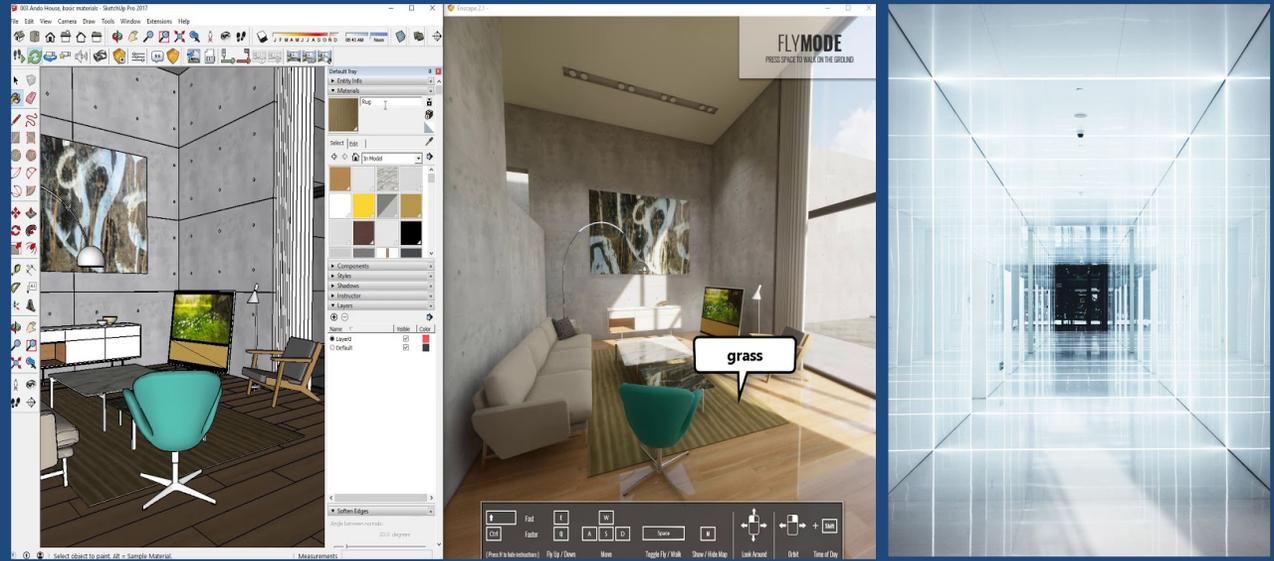
Greg Lewis
Design Leader
SHP

Two scenarios



@OHFacilities #OFCCConf19

Tools of the trade



@OHFacilities #OFCCConf19



Why virtual reality

- Enhance the design process
- Make the design real
- Communicate design intent

Virtual reality in early study models

@OHFacilities #OFCCConf19



Barriers to adoption

- Technological
- Physical
- Emotional

The next frontier

- Augmented reality, gaming experience
- A direct relationship between the physical and the virtual
- Interdisciplinary teams
- An even more intuitive experience

Contact

Charlie Jahnigen

cjahnigen@shp.com

Greg Lewis

glewis@shp.com

Grab Your Gadgets! Drones and GIS Applications Lead to Smarter Spending and Better Data

Harvey Schwager - Director of Architecture, OHM Advisors

Michael Cousins - Practice Leader - GIS, OHM Advisors

Topics and Content

Use of Technology to streamline inspections, gather data and provide interactive database.

- Case Study – Ohio Courts Building Exterior Assessment.
 - Unmanned Aerial Drone Façade Examination.
 - Swing stage versus drone.
 - Benefits.
- Case Study - Wayne County Airport (Detroit) ADA Assessment
 - GIS Technology tied to Smart Data Points.
 - Interactive Live Database Versus Written Document.

Façade Assessment



Ohio Courts Building

- Built 1932
- Renovated 1998
- Became SCOO 2004
- Exterior Renovation 2019

Façade Assessment

- Exterior Condition Assessment
 - Swing Stage Access
 - Weather Dependent
 - Safety Issues
 - Staging and Contractor Assistance
 - UAD Access
 - Armchair Assessments Done From Office
 - Minimal Safety Concern
 - High Resolution Images

Ohio Courts Building



Façade Assessment

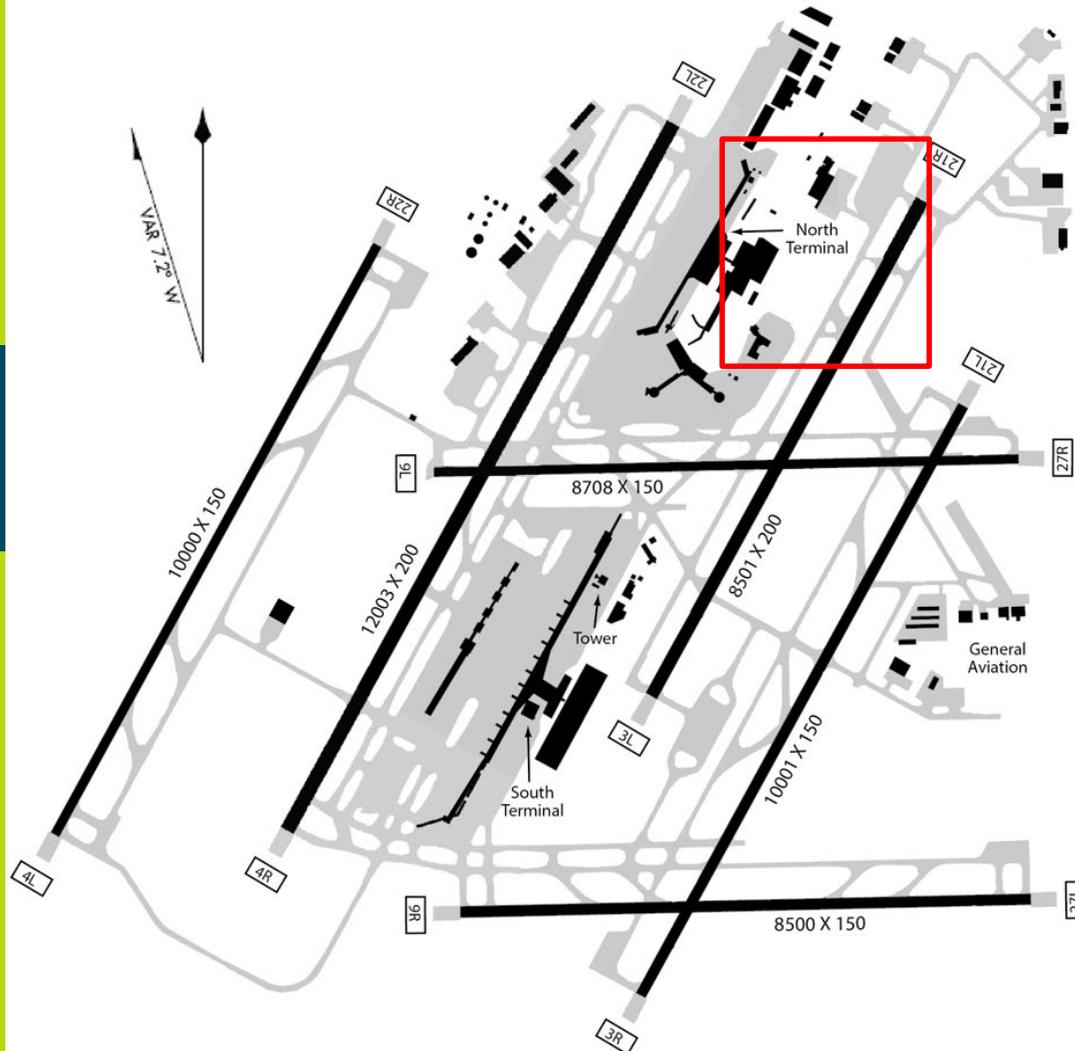
Ohio Courts Building

- Allowed narrower scope for up close inspection.
- Allowed more accurate quantities for estimates.
- Saved time in the field.
- Allowed office staff to revisit data multiple times.
- Allowed more accurate drawings.
- Entire Building captured in two days.
- Allowed views not accessible from the swing stage.



ADA Assessment

Wayne County Airport



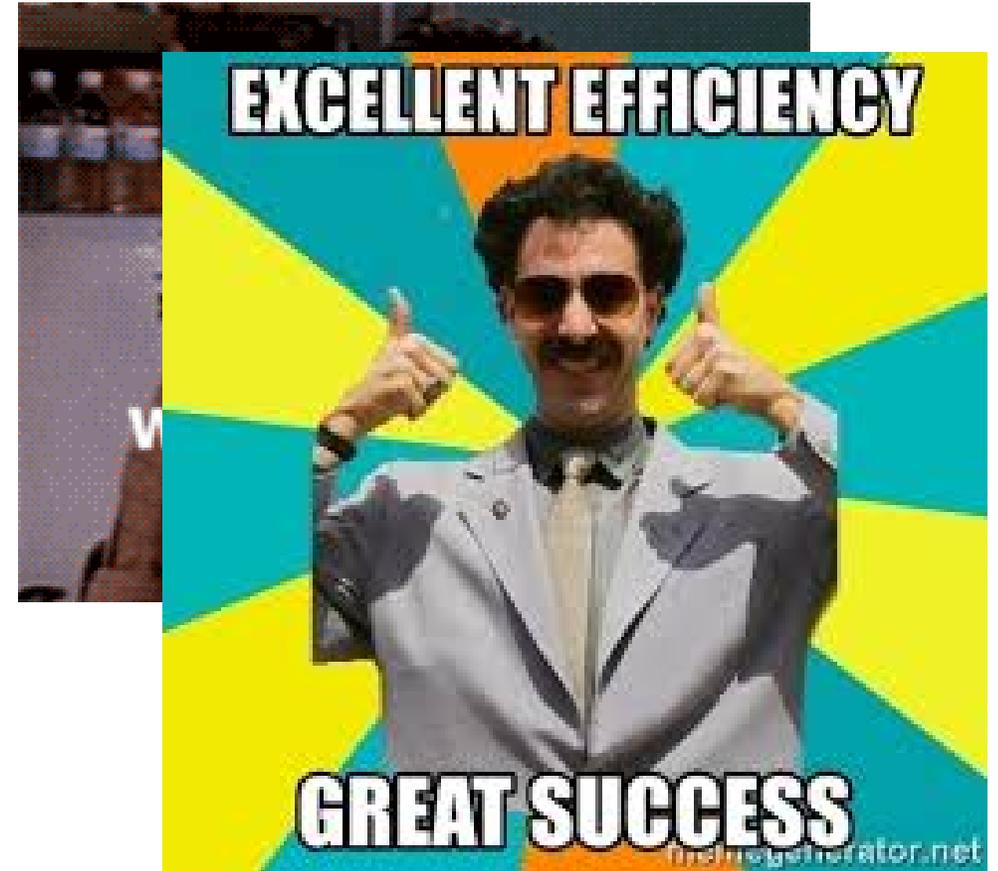
- Assessment of North Terminal and Big Blue Parking Deck.
- ADA and ICC A117.1.
- 3 year update
- FAA monitors compliance
- Traditional method included using paper and a camera
- Past deliverable was a thick hard-copy binder report

ADA Assessment

- What we had and what we used

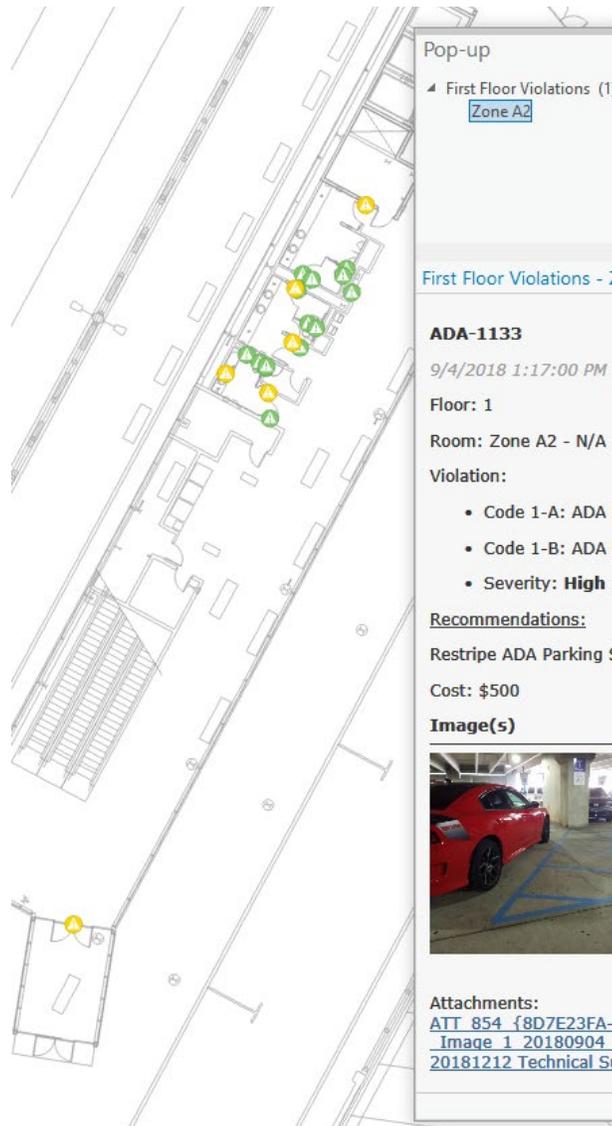


Wayne County Airport



ADA Assessment

Wayne County Airport

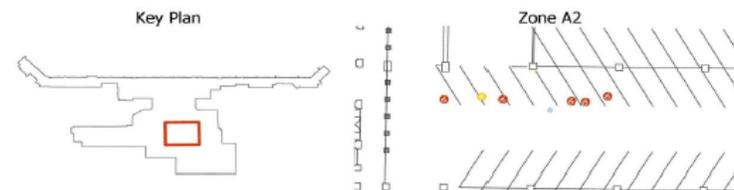


DATE: 9/4/2018
FLOOR: 1

PRIORITY (Low to High)		
Low	Medium	High
0	1	5

Area: Zone A2 - Floor 1				
Code Violation	Recommended Repair(s)	Picture(s)	Priority	Cost to Fix
ADA 502.6 Accessible Spaces Signs	Provide Access Sign 60" min. above parking surface	1	Medium	\$200
ADA 502.3.3 Marked Aisles	Restripe ADA parking space (TS-12)	2	High	\$500
ADA 502.2 Parking Space Width	Restripe ADA Parking Space and Isle Width (TS-12, TS-13)	3	High	\$500
ADA 502.2 Parking Space Width	Restripe ADA Parking Space and Isle Width (TS-12, TS-13)	4	High	\$500
ADA 502.2 Van Accessible Space	Restripe ADA Parking Space and Isle Width (TS-12, TS-13)	5	High	\$500
ADA 502.3 Parking Space Width	Restripe ADA Parking Space and Isle Width (TS-12, TS-13)	6	High	\$500
			TOTAL COST TO FIX:	\$2,700

PICTURES



Contact

Harvey Schwager, AIA NCARB

harvey.schwager@ohm-advisors.com

Michael Cousins, GISP

michael.cousins@ohm-advisors.com

Conference Wrap Up

CEU Reminders –

Separate Registration tables for:

- LPDC
- Certificate of Participation
 - Registered architects, landscape architects, all other attendees
- AIA Architects – MUST sign out at a Registration Kiosk to receive credit.

This concludes the American Institute of Architects Continuing Education Systems Course

This concludes the American Institute of Architects
Continuing Education Systems Course

Provider Name: Ohio Facilities Construction Commission

Provider #: G442

CEU Contact: sue.meyer@ofcc.ohio.gov

